

FINANCIAL TIMES

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CHINA INVESTS Peking's expanding foreign assets Page 24

Table with exchange rates for various countries including Australia, Canada, Hong Kong, etc.

World News

Argentinian junta leaders sentenced to 12 years' jail

A civil court ordered 12-year prison sentences for former Argentine president Leopoldo Galtieri...

Gulf talks resume Iran and Iraq were due to resume talks in Geneva...

Giant rally in Delhi Indian Prime Minister Rajiv Gandhi opened up the prospect of an early general election...

Kaunda sworn in Zambian President Kenneth Kaunda was sworn in for a sixth term...

Video of US hostage The pro-Iranian Islamic Jihad group released a video film of US journalist Terry Anderson...

UK missiles break-in Robbers broke into Short Brothers' missile factory in the British province of Northern Ireland...

Buran delayed again Soviet officials said the launch of the space shuttle Buran was likely to be delayed for at least 20 days...

Benazir on campaign Crowds of up to 50,000 greeted Pakistan opposition leader Benazir Bhutto on the first day of a campaign tour for elections on November 18...

Namibia impasse Failure to agree on a timetable for the withdrawal of Cuban troops from Angola led to postponement of South Africa's November 1 target for implementation of Namibian independence...

Algerian rioters free Algerian President Chadli Bendjedid ordered the provisional release of all those arrested during bloody rioting early this month...

Afghan rebel poll Afghan rebel leaders announced plans to hold elections to a supervisory national council, or Shura, by about the end of January...

Belgian nuclear row The Belgian coalition Government's split on nuclear policy widened as the Christian Democrat Foreign Minister warned the Socialist Defence Minister not to isolate the country inside Nato...

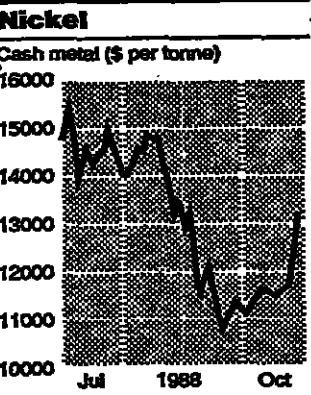
US signal to N Korea The US announced conciliatory gestures towards North Korea, including relaxation of travel restrictions, in support of South Korea's initiative to reduce tensions on the divided peninsula...

Business Summary

Inquiry into Minoro's Gold Fields bid widens

BRITAIN'S Department of Trade and Industry sparked off fresh controversy over its handling of hostile 29.9m (\$5.1bn) bid by Minoro for Consolidated Gold Fields...

Nickel A sharp fall in London Metal Exchange nickel stocks prompted a jump of \$1,250 to \$13,150 a tonne in cash prices...



tonne Rise took futures through \$5 a lb barrier to \$5.27 a lb, despite widening of premium of cash over three-month deliveries...

DRESDNER Bank, West Germany's second largest bank, launched DM700m (\$400m) rights issue in first call on shareholders since it raised over DM1bn in linked rights issue and warrant bond deal in March 1986...

HANSON, international conglomerate, is to sell Dunelm Industrial Foods of the US to Unilever, Anglo-Dutch consumer products group, for \$186m...

EUROPEAN Commission will later this month impose anti-dumping levy of 20-30 per cent on blank video tapes imported from South Korea, leading tape distributor said...

KUWAIT made an official request for more time to meet the UK Government's demand for it to reduce its stake in British Petroleum from 21.5 per cent to 9.9 per cent within a year...

YUGOSLAVIA'S annual inflation rate rose to 236.3 per cent in October from 217 per cent in September...

SWEDISH industry needs more flexible ownership structure through measures such as partial privatisation, limits on cross-ownership stakes and more freedom for institutions to invest in companies, according to parliamentary committee report released yesterday...

KRAFT and Philip Morris share board on Wall Street after two companies announced \$1.1bn merger creating world's largest consumer products company...

SOUTH AFRICAN coal mining companies gave contrasting reports of state of export markets following international sanctions moves...

CHEUNG Kong Holdings, Hong Kong property concern, is bidding for remainder of Green Island Cement, its 44.6 per cent held associate, with cash offer valuing Green Island at HK\$2.03bn (\$260.3m)...

BEIJING said that on current trends, it expected 1988 sales around \$17bn, up from \$15.36bn in 1987. Net income last year was \$480m, or \$3.10 a share...

A blue, blue day in court for Mrs Marcos

JUST AFTER 11am yesterday, a stir ran through the Fifth Avenue courtroom in downtown Manhattan, writes James Buchanan in New York. In the middle of the trial, you could pick out the Spanish word for blue, over and over again...

Walesa says Gdansk shipyard closure will increase tension

By Christopher Bobinski in Warsaw

THE POLISH Government yesterday announced plans to close the Lenin shipyard in Gdansk, in a move apparently aimed at depriving the banned Solidarity trade union of its birthplace and most symbolic stronghold...

three well-known buildings in New York. They are also charged with defrauding US banks. Mr Marcos was absent because of illness. The hearing, which began so regally, rapidly slipped into farce...



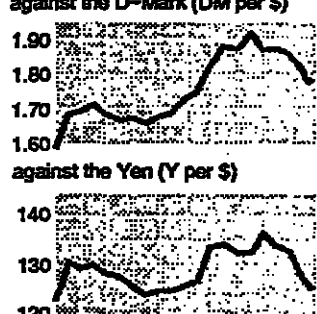
Imelda Marcos arrives at court in New York yesterday where she is appearing on charges of embezzlement

Sears, Roebuck plans major restructuring

By Roderick Oram in New York and Deborah Hargreaves in Chicago

SEARS, ROEBUCK, the world's largest retailer, yesterday announced an extensive corporate restructuring aimed at reviving flagging fortunes which have made it the subject of takeover speculation on Wall Street...

Dollar



Fed steps in to prop up dollar

By Simon Holberton in London

THE DOLLAR was lifted off its lows yesterday after a well-timed and public intervention in New York currency markets by the Federal Reserve, the US central bank, following heavy selling earlier in Japan...

Moscow offers 'examination' of its record on human rights

By John Lloyd in Moscow

A SENIOR Soviet official has acknowledged that his Government's proposal to stage a conference on human rights in Moscow will call for "more efforts" on the part of the Soviet Union...

psychiatric institutions. "I think this figure will be reduced little by little and I hope it will come down to zero, but when I don't know," he said...

Japanese to raise chip capacity

By Guy de Jongh in Tokyo

JAPANESE semiconductor makers are increasing production capacity in response to strong worldwide demand which has led to a shortage of many types of widely used microchips, particularly dynamic random access memories (D-Rams)...

increases in investment is by Mitsubishi Electric, which has raised its investment in chip-making equipment in the year to March to ¥45bn from the ¥25bn budgeted previously...

MARKETS

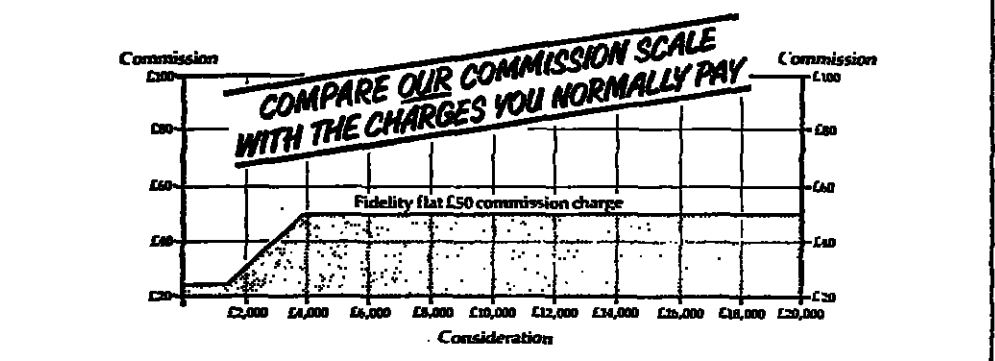
Table with market data including S. Korea, Sterling, Dollar, and various indices.

CONTENTS

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FOR EXPERIENCED PRIVATE CLIENTS

EXECUTION ONLY STOCKBROKING - THE STRAIGHT ANSWER



If you are an active investor and know your own mind, ask yourself a straight question. Are you paying more in commission charges than you need? The straight answer is that with a once-only joining fee of £25 and a flat commission rate of £50 for all deals between £4,000 and £20,000, Fidelity could substantially reduce the commission you pay on execution-only share deals...

Form for Fidelity Share Service with fields for name, address, and phone number.

EUROPEAN NEWS

Belgian coalition disagreement on N-arms widens

By David Suchan in Brussels

THE BELGIAN coalition Government's public split on nuclear policy widened yesterday as the Christian Democrat Foreign Minister warned the Socialist Defence Minister not to isolate the country inside Nato on nuclear weapon modernisation.

Mr Leo Tindemans, the Foreign Minister from the dominant Flemish CVP in the five-party coalition, warned in a long newspaper interview that the Socialists would pose "big dangers" to the Government's survival, if they persisted in the opposition to nuclear modernisation which Mr Guy Coeme, the Defence Minister, had voiced before last week's Nato meeting at Scheveningen.

Mr Coeme eventually accepted the blandly-worded Nuclear Planning Group communiqué which dodged the modernisation issue by simply noting that "no specific measures are required now on the implementation of specific measures."

However, this was not before he had earned the anger of his Christian Democrat colleagues for nearly placing Belgium in the same "footnote" category as Greece, which routinely disassociates itself from every Nato nuclear statement.

Mr Tindemans described as

"a running-in problem" last week's press leak that the Belgian Government had purportedly agreed collectively to go even further than West Germany in opposing, not just delaying, modernisation of short range nuclear weapons like the Lance which Belgium and other allied forces deploy in West Germany. He said he had not been fully consulted on any such decision.

But nuclear policy was also a problem that the five-party coalition was bound to run into, and sooner rather than later. In May Mr Wilfried Martens, the Prime Minister, swapped right-wing Liberals for Socialists as partners and changed his coalition Government's complexion from centre-right to centre-left.

This brought in two parties - the French and Flemish-speaking Socialists - which had been out of power since 1981 and had had no hand in the post-1983 deployment of US cruise missiles at Florennes in southern Belgium. Leading Flemish Socialists like Mr Willy Claes, the Economy Minister, and Mr Louis Tobback, the Interior Minister, have been even more outspoken against nuclear modernisation than Mr Coeme's francophone Socialists.

Commission steps in as European fur flies

By William Dawkins in Brussels

INTERNECINE warfare in the fur trade yesterday prompted the European Commission to impose an Ecu500,000 (E350,000) fine on the Danish organisation which dominates Europe's mink sales.

The penalty is the result of a complaint lodged three years ago by Hudson's Bay Auctions (HBA), London's largest fur dealer, that its agents were being unfairly refused access to auctions run by Dansk Pelsdyravlerforening (DPF), the Danish fur breeders' association. The latter has changed its rules to allow more competition as a result.

HBA, since taken over by a Finnish company, resented being cut out of the Danish fur auctions, since DPF controls 72 per cent of the EC's production of mink as well as having a very strong position in fox and chinchilla.

Some 12m furs of all kinds, including a third of the world's mink supply, were snapped up in DPF's Copenhagen auction rooms last year by 995 buyers from 28 countries.

However, DPF's tactics rose at the prospect of allowing the London fur trader in, believing HBA wanted to act as a dealer to on-sell to other fur buyers, rather than buying direct for its own use.

DPF did not allow sales to competitors, including intermediaries like HBA. The Danish group is a co-operative of 5,000 breeders, to which it offers a range of services like veterinary advice, guaranteed quotas for fur sales at its regular auctions, as well as artificial insemination for its members' prize foxes.

The London company tried to get round the restriction by recruiting three local fur buyers to act as its agents, but DPF threatened to throw them out of its auctions if they went on working for HBA.

Accordingly, the London company complained to the Commission that the Danish body was breaking EC rules outlawing agreements designed to carve up markets, fix prices, or otherwise distort competition.

Prague frees 100 opposition campaigners

By Leslie Collitt in Prague

THE CZECHOSLOVAK authorities yesterday released more than 100 people accused of inciting an illegal mass demonstration last Friday on the 70th anniversary of the country's independence.

It was the second large demonstration to confront the orthodox Prague leadership under Mr Milos Jakes in little more than two months. The opposition has called for a demonstration at the end of each month until the government agrees to sweeping political and economic reforms.

Several thousand mostly

young Czechoslovaks gathered last Friday in Wenceslas Square and Old Town Square in Prague, singing the national anthem and chanting the name of modern Czechoslovakia's founder, Mr Tomas Masaryk. They were broken up by riot police using batons, water cannon and tear gas.

Mr Jiri Dienstbier, one of those released yesterday, said his interrogator in Ruzyně Prison on the outskirts of Prague repeatedly asked him about a political manifesto issued by the newly-formed Movement for Civil Liberties.

Mr Dienstbier, a member of the Charter 77 Civil Rights Group, is also a member of the Movement, which is demanding political changes.

He and the others detained last week were released on Saturday, then re-arrested, interrogated again and held in detention for another 48 hours.

He said the authorities realised they could not intimidate the detained opposition campaigners. But they were deeply worried about the growing lack of fear among the young Czechoslovak demonstrators who had no formal links with

the opposition.

Nearly 10,000 young people demonstrated for the first time last August 21, the anniversary of the Soviet-led invasion.

The official media said last weekend that "de-classed elements" who initiated the demonstration had "misused" the young people.

The "open confrontation" was aimed at casting doubts on the process of "restructuring and democratisation" in Czechoslovakia and of discrediting it.

Mrs Anna Sabatova, a Charter activist, said the recent

government reshuffle which brought across younger conservatives into the party leadership, confirmed it was only paying lip service to Soviet-style reforms.

She claimed the widespread apathy among Czechoslovaks which had lasted 20 years was now "slowly lifting."

While cracking down hard on public dissent, the authorities also announced an amnesty and said legal charges against 100,000 citizens will be dropped. The amnesty includes persons who illegally left Czechoslovakia after 1988.

Inflation rate reaches 236% in Yugoslavia

YUGOSLAVIA'S annual inflation rate rose in October to 236 per cent, Reuters reports from Belgrade. Official figures showed retail prices rose 19.1 per cent last month compared to 15.4 per cent.

The latest rise was a blow to Prime Minister Branko Mitlic's economic programme, under which inflation - the highest in Europe - was supposed to be cut to an annual 95 per cent by the end of this year.

The government has not yet commented on October's figures, but last Friday, President Raif Dizdarevic criticised it for "losing the battle against inflation." He also blamed Moscow for fuelling rising prices by failing to cut a \$1.7bn barter trade deficit with Yugoslavia. The deficit had forced Belgrade to print money to help Yugoslav companies which had not been paid by Moscow.

Ozal's assailant pleads guilty

Mr Kartal Demirag yesterday pleaded guilty in Ankara to the attempted assassination of Mr Turgut Ozal, Turkey's Prime Minister, last summer, writes Jim Rodgers. He said he had acted alone. An unidentified organisation quoted in a threatening letter he had sent had been a fabrication. A fugitive from prison since early this year, Mr Demirag said he had planned the assassination because of bad prison conditions, and anger at the government's failure to grant an amnesty to other prisoners.

Italy faces growing drugs problem

By John Wyles in Rome

SIX drug-related deaths in 36 hours in a single Italian city and a philosophical clash between the country's two main governing parties over how severely users of drugs should be penalised have thrown into stark relief a social problem which hitherto many Italians have seemed reluctant to confront.

Ms Rosa Russo Jervolino, the Christian Democrat Minister for Social Affairs, is expected to open discussions tomorrow with Mr Gianni De Michelis, the Socialist deputy-prime minister, on possible changes in her draft anti-drugs law which failed to clear the Italian cabinet last Friday.

After Mr Bettino Craxi, the Socialist party leader, laid down a firm line on the need to penalise drug takers as well as pushers, Mr De Michelis faithfully insisted the draft should include penalties against consumption. A poll published yesterday by the magazine Panorama suggests 57 per cent of Italian people are behind Mr Craxi's stand.

Under the existing 13-year-old law an individual can be found in possession of an undefined "modest" quantity of drugs without suffering any penalty. Ms Jervolino proposed they be subjected to therapeutic care on the first two offences and prosecuted on the

third. Public concern about the extent of the drug problem in Italy has been growing in line with the sharply rising curve of deaths from overdoses together with evidence that the multiple use of syringes, rather than sexual behaviour, is a key factor in the country's growing number of Aids cases.

Six people, all in their twenties, were found dead from overdoses in Turin at the end of last week in a shocking addition to a death toll which nationwide has reached 394 in the first ten months of this year compared to 394 in all of last year.

Although many of the fatal-

ties - most commonly involving heroin - are of young people from poor backgrounds, the problem seems concentrated in the richest parts of the country.

So far this year, Lombardy has registered 160 drug-related deaths, followed by Piedmont with 61.

In Sicily, where the Mafia has grown immensely prosperous and powerful on the back of the drugs trade, only 16 deaths have been reported this year.

According to a recent European Parliament report, the Italian drugs market will top L40,000bn (£17bn) this year, compared to L22,000bn in 1986.

Kohl calls conference on 1992 EC open market

By David Goodhart in Bonn

MR Helmut Kohl, the West German Chancellor, has called a national conference on Europe 1992 - to include business, the trade unions and consumer organisations - for December 7.

The conference will discuss how well German companies are prepared for 1992 and the "social dimension" of the open market. The West German economy, the strongest exporter in Europe, is widely expected to be one of the main beneficiaries of the open market.

A recent poll reported that

only 10 per cent of companies expected difficulties but certain highly-regulated industries like transport, energy and insurance are expected to suffer, at least in the short-term.

German trade union leaders fear the export of jobs to low-wage economies and are calling for a social charter to prevent "social dumping".

However Mr Franz Steinkuehler, leader of I G Metall, the biggest union in West Germany, said at the weekend that German workers must be prepared to see some jobs disappear to poorer EC countries.

Bonn worries grow over tide of refugees

By David Goodhart in Bonn

WEST GERMAN politicians are starting to articulate growing domestic anxiety about the sharp increase in the immigration of political refugees and Aussiedler - Eastern bloc citizens of German descent. More than 100,000 political refugees and more than 200,000 Aussiedler are expected to settle in the country this year.

From the right, Mr Friedrich Zimmermann, the Christian Social Union Interior Minister in the Bonn coalition, is backing the comments of Mr Lothar Späth, prime minister of Baden-Württemberg, who said at the weekend that West Germany's liberal asylum laws should be brought into line with those elsewhere in the

European Community. From the left, Mr Oskar Lafontaine, the outspoken deputy chairman of the Social Democratic Party, has condemned the Aussiedler law - which grants citizenship rights to anyone who can trace German ancestry - as based on a spurious concept of "Germanness".

He implies Aussiedler should only be granted entry if, like political refugees, they can claim political persecution in their country of origin.

The trouble is, argue the supporters of tighter asylum laws, that political refugees do not in practice have to prove they are the subject of persecution and often seek entry for

economic reasons.

Bonn's asylum code - Article 16 of the 1949 Basic Law - protects "persons persecuted on political grounds". But the real difference from other Western countries lies in a clause of Article 19 which gives asylum-seekers rights of residence and access to legal aid while they try to prove their case.

In practice, few are ever thrown out and most of the 800,000 refugees (out of a total "alien" population of 4.6m, 7.6 per cent of the total) are never granted official status. However the fact that 75 per cent of asylum-seekers are now non-whites from the Third World and are an increasing burden

on Länder (state) finances, at a time of expensive Aussiedler immigration, has caused public sympathy to waver.

However, change is not imminent as a two-thirds majority in the Bundestag is needed to tighten the asylum rules in the Basic Law. Similarly, although there are mixed feelings about the (potentially 3.5m to 4m) Aussiedler, Mr Lafontaine has been firmly put down by other SPD officials for questioning their "right of return".

And far-sighted government officials point to West Germany's declining and ageing population as a reason to encourage, not discourage, immigration.



“**I ENJOY WORKING AND I LIKE BREAKFAST BUT I NEVER MIX THE TWO.**”

I've always wondered how people can talk about business when what they're really concentrating on is getting the right amount of butter on their toast.

To me a working breakfast, or one that works for me, is a breakfast that gives me time to compose myself and relax before the day begins.

This morning was perfect. I told the waiter when I had to leave, everything came in plenty of time without my having to ask for it and I didn't have to talk to another soul until I'd finished.

By the time I'd left the Marriott I was ready for anyone.

THE UNIVERSITY OF JOHANN
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Greece puts exit ban on accused banker

By Andriana Terodisoon in Athens
GREECE YESTERDAY imposed an exit ban on the banker and press magnate Mr George Koskotas, who was charged 10 days ago with embezzlement and illegal foreign exchange transactions, as the political and financial ramifications of the scandal continued to send shock waves round the country.

The restriction was ordered following an accusation by the Government at the weekend that Mr Koskotas had attempted to block the legal process by blackmailing leading members of the Socialist administration with forged documents. These purported to show that the Government had accepted bribes of millions of dollars from him through a major international investment bank. Mr Koskotas has denied making any such attempt.

The disclosure was made by the man who topped the alleged graft list, Mr George Papandreou, the Education Minister and son of Greece's Socialist Prime Minister. The list included the Minister of Transport and the Director of the Prime Minister's Political Office.

Following legal suits filed by the three men yesterday, Mr Koskotas was formally charged with slander and forgery.

Mr Papandreou's statement, backed by a letter from his New York lawyers, that the papers said to have been submitted by Mr Koskotas were forged, is not being doubted. However, the Government still finds itself under a cloud of suspicion.

Not only did the 34-year-old Mr Koskotas's dazzling rise from obscurity to power between 1982 and 1988 coincide exactly with the period of Socialist rule in Greece, but his contacts in the political world appear to have been extensive.

On the financial side, the main concern relates to the survival of Mr Koskotas's enterprises, which employ 3,500 people and include the second largest Greek private bank, three daily newspapers, a radio station and a leading soccer team.

His Grammi publications continued to go to press yesterday, while news were reported under way for the sale of the Bank of Crete.

Both sides in Poland look for a lift from Thatcher

Christopher Bobinski writes from Warsaw on the hopes riding on the British Prime Minister's visit

IT IS a measure of Poland's increasingly paradoxical state that Mrs Margaret Thatcher, who arouses intense conflicting emotions on either side of Britain's political divide, can expect a warm greeting from both the Government and the Solidarity opposition in Warsaw tomorrow. Her three-day visit beginning tomorrow afternoon is the first by a British head of government.

The Communist leadership, bowing at the airport to kiss her hand in that elegant greeting which somehow in Poland has survived the demise of the bourgeoisie, view her as someone who has successfully faced the challenge of an unruly trade union movement and restored the British economy to health.

For Solidarity and the population at large she epitomises the quest for human rights, mainly, of course, in the way she rarely minces her words about the iniquities of Soviet-style socialism.

Indeed, the long-running debate on the country's economic future has even thrown up a free market Thatcherite wing among Solidarity's economists. It is they who attack the movement's social democrats for their adherence to "democratic collectivism".

Even prominent activists like Mr

Zbigniew Brzinski from Warsaw now see the struggle for economic freedom as the main priority, and argue that the union should readily accept unemployment and push actively for the closure of loss-making enterprises.

The division is even mirrored in the official OPZZ unions where the economic policy advisers have split into two camps preparing rival programmes, one seeing salvation in the freeing of prices and markets, the other sticking to the better-known paths of a competently planned economy dominated by the state sector.

It would be a happy predicament for any politician. Mrs Thatcher, mindful of the television audience back home, can be expected to make the most of it as she sweeps from meeting to meeting with officials, churchmen and dissenters, laying the appropriate wreath at various monuments and greeting the well-wishers on her way.

What the Poles will get from the trip is another matter. Mrs Thatcher is far from any thought of an aid package for Warsaw. And with all sights set on the vast Soviet market, the trade aspects of her visit to Poland are minimal. The UK is expected by the end of the year to have sold goods here worth slightly less than the £181m worth exported in 1987. Pol-

ish sales to Britain are growing, though, and could reach £240m this year, £40m more than in the previous 12 months.

Instead, the human rights issue will be the main theme. On Friday, Mrs Thatcher will be in Gdansk, Solidarity's birthplace. This is the first time the authorities have agreed to include the city in a prominent Western visitor's itinerary and opposition supporters will be out in force. Mrs Thatcher will lay flowers at the memorial to workers killed in the food price rise demonstrations in 1970 just outside the gate of the Lenin Shipyard which the authorities yesterday announced that they would close by December 1. Later, over lunch in the rather grand vicarage of St Brigid's Church, a Solidarity bastion, she will hear from Mr Lech Walesa about the chances for a return of his banned union to the public arena.

For the time being, those chances look dim. In public, the authorities continually go back on whispered private promises that the union could be legalised as part of a political and economic package to be hammered out at a much-heralded and yet-to-be-convened round-table meeting.

Instead, there is an official offer of political change which would bring the opposition into parliament and

government, making it co-responsible for difficult economic decisions. That carries the very real risk that Solidarity would find itself out of from its working-class base, and it is not enough to lure Mr Walesa to the table.

However, the authorities are making it easy for Solidarity to drag its feet as regards the meeting by insisting on the removal from the union team of two key advisers, Mr Adam Michnik and Mr Jacek Kuron. They are also continuing to victimise some 100 miners involved in the August strikes which gave rise to the round-table initiative.

Solidarity can also make the point that Poland already owes \$36bn overseas, and desperately needs credits, but that fresh loans can only be granted to an economy which is in the process of being reformed, or to industries and private companies which guarantee the money will not be squandered.

Reform is a subject which General Wojciech Jaruzelski, the party leader, will readily take up in his meetings with Mrs Thatcher. He and his new Prime Minister, Mr Mieczyslaw Rakowski, will seek to convince their guest that they are determined to press ahead with imposing market

mechanisms on the economy, and cutting back inefficient industries in order to free resources for the development of consumer goods and export sectors.

The announcement that the loss-making Lenin yard will be closed is designed not only as a direct challenge to Solidarity but also to provide proof at home and in the West that the will lies behind the words.

The Polish leaders will also be able to point to a 20 per cent rise in hard currency exports this year, yielding an optimistic \$1bn trade surplus after nine months. Next year they are planning to repeat the performance. At the same time relief on the debt service burden is seen as crucial if living standards are to rise and restructuring is to be accomplished.

Mr Rakowski, beset by an inflation rate in excess of 60 per cent and the ever-present threat of renewed industrial unrest, is making it a tenet of his government, sworn in less than a month ago, that it is improvements in people's day-to-day living conditions that count in building support for the authorities.

He has little time in which to get results. This week's visit will show how much sympathy he can extract from Mrs Thatcher for his predicament.

Portugal to privatise insurance companies

By Diana Smith in Lisbon

THE PORTUGUESE Government has announced plans to privatise two state-owned insurance companies, Tranquilidade and Alianca Seguradora.

The authorities hope to raise about Es 7.5bn (£23m) by selling 49 per cent of the capital of the enterprises that are, respectively, Portugal's fourth and sixth largest insurance companies.

In July, as part of a plan to streamline a heavily indebted public sector, the government of Mr Anibal Cavaco Silva said it would privatise 49 per cent of the country's second-largest brewery, Unicer, and fourth largest bank, Banco Totta e Acores.

That process is now under way. The Banco Portugues de Investimento, Portugal's first private investment bank, was invited last month to handle the privatisation of the two enterprises, while Banco Comercial Portugues and Baring Bros were invited to make independent evaluations.

Now agreement has been reached between the ruling Social Democrats and the Socialists. Portugal's second largest party, to remove from the 1976 Constitution clauses calling for state intervention in the economy and banning denationalisation, the authorities should be able to proceed with full privatisation in late 1989 or early 1990.

The surprise resignation last week of Mr Vitor Constancio, secretary-general of the Socialist party, is not expected to affect, as some entrepreneurs had feared, the validity of the constitutional revision agreement negotiated by both parties.

China bank in syndicated loan for Soviet Union

By Stephen Fidler, Euromarkets Correspondent

THE BANK of China, the specialist foreign exchange bank of the People's Republic, has for the first time joined a syndicated loan for the Soviet Union.

The Chinese role in the financing, a \$50m seven-year loan for Vnesheconombank, the Soviet bank for international affairs, will be seen as further evidence of a warming of the relationship between the two countries ahead of the possible Sino-Soviet summit in the middle of next year.

Nevertheless, Bank of China officials in London were yesterday describing its participation as a purely commercial decision unrelated to political factors. The bank has previously held Soviet floating rate notes and a forfait paper.

The general purpose credit, which has been completed but not signed, was arranged by Postipenki of Finland, which initiated the contact with Bank of China in London. The other lenders comprise Skopbank of Finland, Algemeine Bank Nederland, Copenhagen and Provisbank of Denmark.

Soviet and Chinese negotiators have settled most of their differences over the eastern sector of their boundary in talks which in Moscow yesterday, Mr Gennady Gerasimov, the Soviet Foreign Ministry spokesman, AP reports.

He said negotiations would continue on remaining disputed areas along the eastern border, and a joint working group would study differences over the western frontier.

Gorbachev hints military service could be reduced

SOVIET leader Mikhail Gorbachev, seeking to enlist the support of young people for his reform programme, has hinted that obligatory two-year military service for men could be reduced, Reuters reports from Moscow.

Mr Gorbachev was talking to a group of young people at a rally to mark the 70th anniversary of the Komsomol Young Communist League on Saturday. The full text of his remarks and speech to the rally was issued by Tass news agency yesterday.

"In general, we must discuss the question of army service

and call-up. I believe the length of service will be considered and it could be changed," the Soviet leader said.

However, he dismissed a question on the possibility of cutting back the Soviet army, saying this could be undertaken only in conjunction with similar steps by other countries, which were "maintaining their armies and arming themselves."

Military service has been obligatory in the Soviet Union since the early 1920s. Men serve two years in the army or three in the navy and are eligi-

ble for call-up after their 18th birthday.

In his speech, Mr Gorbachev appealed to young people to keep their faith in Communist Party policies. He said the country was only just emerging from a difficult period which had caused great damage to Soviet society.

"Great harm was done not only to the economy, but also to people's convictions, their faith in the validity of declared aims - and to be quite honest, their belief in the party and in socialism," he said.

Those who grew up in the 1960s and 1970s were now

sometimes thought of as a "lost generation."

Mr Gorbachev said some young people were impatient for the perestroika renewal process to move faster - a situation he blamed on opponents of change.

"Such people do not want perestroika to go faster. Some of them, moreover, do not accept perestroika at all," he said.

But while warning of the dangers of conservatism, Mr Gorbachev also spoke of the threat of "extremists" who put forward radical demands to speed up reform.

W European pledge on tighter pollution control

TWELVE Western European nations agreed yesterday to slash nitrogen dioxide pollution from automobiles and power stations in an effort to halt the destruction of the continent's forests and lakes, Reuters reports from Sofia.

The 12, including West Germany, France and Italy, signed a declaration promising to cut nitrogen dioxide emissions by 30 per cent over the next 10 years.

Nitrogen dioxide, known as *no_x*, is a major culprit in creating acid rain which is killing forests throughout Europe and leaving lakes lifeless.

The other signatories of the declaration were Austria, Belgium, Denmark, Liechtenstein, the Netherlands, Finland, Norway, Sweden and Switzerland,

which spearheaded the move.

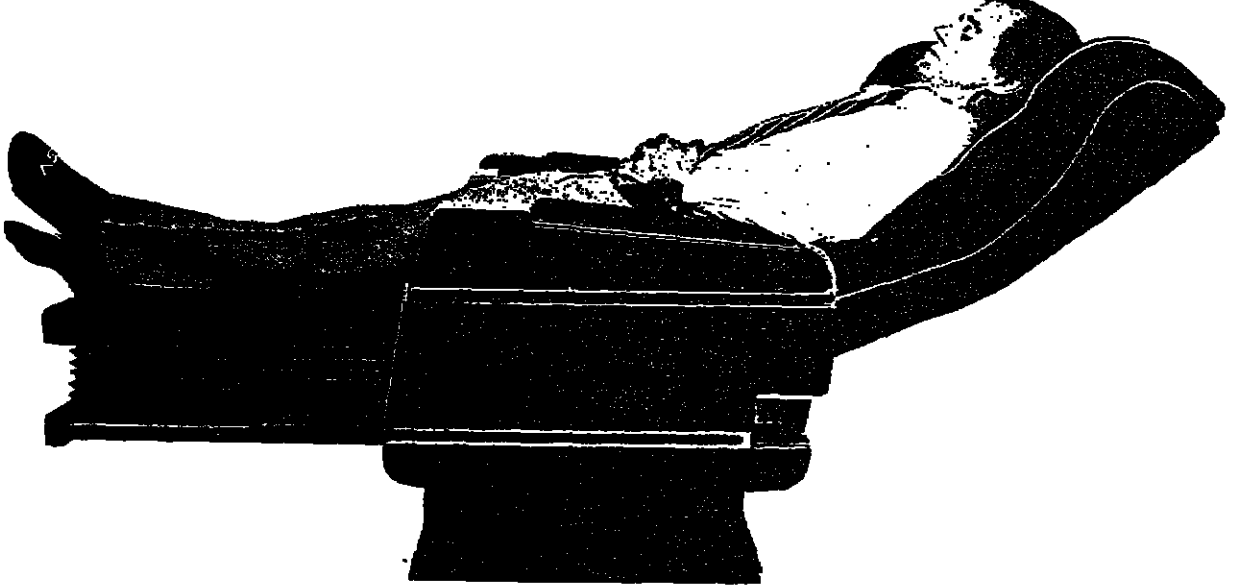
Mr Adam Markham of the Worldwide Fund for Nature estimated that the signatories pump some 9m tonnes of *no_x* into the atmosphere every year. He called the declaration a step in the right direction, but added: "The question is when are the really bad boys like the UK, Spain and the United States going to join in."

He said a 5m tonne annual cut would represent only a sixth of what the US alone releases every year.

Today, a far wider group of around 30 countries from both Eastern and Western Europe, including Britain and Spain, will sign a protocol in the Bulgarian capital, Sofia, agreeing to freeze *no_x* emissions at present levels.



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TAJ INTERNATIONAL HOTELS

OVERSEAS NEWS

Gandhi lays ground for early general election

By David Housego in New Delhi

MR RAJIV GANDHI, the Indian Prime Minister, opened the prospect of an early general election in India yesterday with a giant rally in New Delhi clearly intended to demonstrate the strength of his ruling Congress party.

In a speech before crowds estimated at several hundred thousand, Mr Gandhi took a combative, electioneering tone towards the opposition, chiding them for "unprincipled political alignments that could prove disastrous for the nation". Mr Gandhi has been under pressure from his advisers for some months to go on the attack both to revive his own image and to put some fire into the flagging Congress party.

Yesterday's rally was the largest that the party has held in Delhi since the last election in 1984. The occasion for it was the fourth anniversary of the killing of Mrs Indira Gandhi by Sikh extremists. Rent-a-crowd supporters were brought in by bus, truck and train from across the country to show that the party could revive its crowd-gathering capabilities. Schools were closed in Delhi because of the large number of buses that had been commandeered for the occasion.

The rally is one of a number of recent initiatives that Mr Gandhi is preparing the ground for an early election if he should judge this opportune. Some of his supporters believe he could dissolve Parliament later this month with an election six weeks later.

There is no evidence to support this theory, however, and it is much more likely that Mr Gandhi has still not made up his mind. But his increased attentiveness to party matters and to political appointments

within the states, as well as recent campaign-style tours of the Punjab and Tamil Nadu, show that the electoral bandwagon has been set in motion. He has a calendar of diplomatic events that equally fit well into an electoral timetable. Mr Mikhail Gorbachev, the Soviet leader, visits India this month; Mr Gandhi goes to China in December and there is also a heads of government meeting of South Asian nations in Pakistan in December.

Farmers end Delhi sit-in

THOUSANDS of farmers yesterday ended an angry week-long sit-in on the lawns of the Parliament building in New Delhi, but vowed to launch a civil disobedience movement to press demands for a better farm deal, K.K. Sharma reports.

Recent public opinion polls suggest that the opposition parties could win the next election if they can put up single candidates against the Congress party or make electoral adjustments among themselves. Mr Gandhi's aim is to project himself as the protector of India's unity against divisive regional and communal movements.

If there is an early election in India next year, it would mean an unusually close bunching of elections in South Asia with Pakistan holding general elections this month and Sri Lanka, a presidential election in December. Mr Gandhi does not have to call an election before the end of next year.

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On the economic front, the good monsoon and hence swelling demand in the economy, point to an early election before rising inflation erodes some of the benefits. Also an early poll would avoid the need for the painful decisions over curbing the budget and balance of payments deficits that are looming.

But clearly the decisive factor in Mr Gandhi's calculations will be whether the coalition movement the opposition has formed can hold together - or whether with time its quarrels will get worse.

In remarks that clearly foreshadow the line of attack he would develop in an election campaign, Mr Gandhi said that the enemies of India were laughing at the opposition's antics which they hoped would weaken the country. He said that "the opposition spoke in different voices" and accused them of adhering to different ideologies "without any programmes and policies".

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Likud sells security line in wake of bus attack

By Andrew Whitley in Jerusalem

SUNDAY night's fire-bombing of an Israeli passenger bus travelling through the West Bank in which four people including three very young children were horribly burnt to death, rained home the Likud's "security message" to floating voters better than any campaign speech Prime Minister Yitzhak Shamir could have managed.

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Japan faces trade friction as surplus creeps up

Stefan Wagstyl reports on the Tokyo debate over why export earnings have stopped falling

ECONOMIC relations between Japan and its main trading partners could get worse before they get better.

Statistics published by the Japanese Government last week confirmed what some economists in Tokyo have been saying since the early summer - that the steady decline in the Japanese trade surplus has stalled. The figures showed that instead of falling, the trade surplus in the third quarter of 1988 was at \$22.6bn, some \$300m more than in the same period last year.

Yesterday a Ministry of Finance official conceded the trade surplus in the current financial year to March 1989 would probably overshoot the Government's forecast of \$81bn. Some private economists say the total may be not far short of last year's total.

The slow-down may only be a temporary break in Japan's progress towards reducing the imbalance between its exports and imports, in response to intense pressure from the US and Europe.

But it could not have come at a worse time. In the US, both candidates in the presidential election have been promising to be tough on trade issues. In Europe, debate is raging over the future of the European Community's trade with the rest of the world after 1992.

Trade relations between Japan and her partners are already tense - over anti-dumping penalties imposed by the EC, for instance, and US demands for entry to the Japanese rice market.

The lack of improvement in the trade balance continues to provoke more such arguments. "We have to be prepared that next year perhaps there will be more negotiations," says Mr Susumu Takekoshi, senior financial economist at the Industrial Bank of Japan, with more than a touch of understatement.

Much depends on whether the slow-down in the speed of adjustment lasts only until the end of the year, as some Tokyo economists suggest, or longer, perhaps to the end of 1989. Things may not be as bad as they look because the principal causes of a deceleration in the rate of improve-

ment in Japan's trade balance is the worldwide decline in oil prices. While Japan, as the world's biggest importer, benefits more than most, almost all industrialised countries gain from lower energy bills. Also, statistical distortions exaggerate an apparent decline in the volume of Japan's oil imports.

However, the second main reason for the halt in the improvement of the trade surplus is an unexpected surge in Japanese exports. Some Tokyo-based economists say this will be short-lived because it is based on a spurt in economic growth in industrialised countries, which already shows signs of waning.

Japanese exports, especially of electronic and control equipment for offices and factories,

boosted by a surge in capital investment. These exports can be expected to fall off quite sharply, say those who expect a rapid resumption in the decline in Japan's surplus.

Moreover, there are signs that the long-run appreciation of the yen is at last hitting export marketing. For a long time after the yen started rising against the dollar, many Japanese companies were able to keep export prices from rising greatly by a combination of gains derived from cost-cutting, lower input costs, and higher domestic sales.

However, export prices are now going up. According to UBS Phillips & Drew, the stockbroker, the ratio of export prices to domestic prices fell from 100 in 1985 to 85 in early 1988. At the end of September it was 88. While price increases could produce a temporary

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Namibian deadline to be postponed

By Anthony Robinson in Johannesburg

FAILURE to agree on a timetable for the withdrawal of Cuban troops from Angola has led to a postponement of the original November 1 deadline for South Africa to begin implementation of UN resolution 435 for the independence of Namibia.

An official announcement confirming the postponement and setting a new deadline of January 1 is expected to be made by the US government in Washington today.

Mr Chester Crocker, the US Deputy Secretary of State for African Affairs, has been acting as mediator in the long-running series of meetings between Angola, Cuba and South Africa aimed at securing independence for Namibia after UN-supervised elections linked to a phased withdrawal of 50,000 Cuban troops from Angola.

All sides in the negotiations to end 12 years of war have proved reluctant to take decisions before the outcome of next week's US presidential election. While Mr George Bush and the Republican Party support aid to the UNITA rebels led by Dr Jonas Savimbi and link the Namibian question to Cuban withdrawal, Mr Michael Dukakis has pledged to end US support for UNITA and reject the Cuban linkage.

The South African rand fell to a new low against sterling yesterday, reinforcing pressure on the authorities to raise interest rates and taxes. Economists believe action is needed to curb imports and restrain the outflow of capital attracted by higher UK and other interest rates.

The Government refused to allow the Reserve Bank to raise interest rates before last week's municipal elections in spite of clear evidence from the domestic money market and the deteriorating current and capital account that the economy was sucking in imports too fast while exporters were seeking to keep their funds as long as possible in high interest earning accounts in foreign banks.

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Six arrested in S Korea insider-dealing inquiry

SIX STOCK brokers and dealers have been arrested for alleged insider trading, prosecutors said. Reuter reports from Seoul.

The six, including dealers on the Seoul Stock Exchange and officials of Daewoo Securities and Shinyoung Securities, were charged with breach of trust and breaking securities laws.

The market fell eight points on Saturday's 741.60 close in afternoon trading on reports that prosecutors said they would investigate other companies.

The prosecutors accused the six of making Won 400m (€225,000) in illegal profits from stock deals.

The prosecutors alleged some of the six leaked crucial market information to their relatives while others used inside information to make profits for their own share accounts.

South Korea's security laws ban employees of securities companies and dealers on the stock exchange from holding shares or trading inside information.

Burma changes tack on foreign investments

By Chit Tun in Rangoon

BURMA will welcome foreign private investment in a move to revivify the economy crippled by 26 years of rigid state control. Foreign companies will be free to enter into joint ventures with Burmese businesses owned either by private interests, the Government or co-operatives.

They shall offer reasonable incentives to foreign investors, such as tax holidays, but just at present we are in the process of drawing up the necessary legislation," Colonel Abel, the Minister for Trade, said at a meeting with foreign and local journalists yesterday.

He said the nature of the incentives will be decided for the moment on an ad hoc basis, depending on the nature of the business in which the investment is proposed to be made.

The minister said the Government was opening up the economy to provide a significant role for private entrepreneurs vis-a-vis state-owned or co-operative concerns, but in playing this role they should

not look for quick profits, but to set up viable and enduring enterprises which are beneficial to the country and themselves.

He said private individuals or companies may now take part in the country's foreign trade, hitherto the monopoly of the Government and co-operatives. They can export every thing except petroleum, tea, and minerals, and as an incentive, they will be permitted to use a percentage of their export earnings - a percentage to be determined on a case-by-case basis depending on the type of exports - for imports of any kind, from any source.

They may also set up as commission agents, a business hitherto reserved for the government-owned Inspection and Agency Corporation.

Asked if the Government had any plan to revise the existing exchange rate of the Burmese Kyat, which is generally believed to be highly overvalued to promote exports, the minister said: "No, not at the moment."

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Mahathir rivals reject offer

By Wong Sulong in Kuala Lumpur

MALAY opponents of Dr Mahathir Mohamad, the Malaysian Prime Minister, have rejected his latest reconciliation offer to end the long and bitter power struggle within UMNO, the ruling United Malays National Organisation.

Dr Mahathir had announced on Sunday, in his closing speech at the general assembly of his New Umno party, that in the interests of Malay unity, he was offering to take Datuk Musa Hitam, his former deputy, and Tengku Razaleigh, his arch-rival, back into the Cabinet "as ministers without portfolio".

The move was a brilliant one by Dr Mahathir, who is once again on the political offensive, as the offer was clearly in line with the mood of the 2,000 Umno delegates, and puts his opponents on the defensive.

Dr Mahathir made the offer secure in the knowledge that the New Umno delegates had endorsed his leadership until 1990, and more important, approved a new constitution that makes it virtually impossible for anyone to challenge him as party leader.

In rejecting the offer, Datuk Musa said the question of ministerial appointments was not

important. What was important was the old Umno party, declared unlawful by the courts last February, should be revived.

Datuk Musa said he appreciated that many well-wishers would want him and Tengku Razaleigh to rejoin the Government, but added the way to Malay unity was tolerance and moderation. He said the harsh tone of Dr Mahathir's speech to the New Umno delegates, and his attacks on the two former prime ministers and the dismissed Supreme Court lord president, were unfair and unwarranted.

IRAN and Iraq disclosed no changes in position that would allow their tentative ceasefire to be consolidated, when the foreign ministers returned to Geneva yesterday to resume peace talks, William Dulles writes from Geneva.

Mr Ali Akbar Velayati, the Iranian minister, reiterated that the clearing of the Shatt al-Arab waterway, to which Iraq attaches priority, could take place within the "only possible framework", the 1975 treaty. Iraq refuses to recognise this treaty between the two countries which estab-

lished the boundary down the middle of the waterway. Iranian officials had to reporters before he saw Mr Javier Perez de Cuellar, the UN Secretary General, Mr Velayati described Iraq's attempt to link the clearing of the waterway and the ceasefire as "illegitimate and dangerous".

Some sections voiced opposition when he was promoted to Vice-President last March.

Since Sudharmono's promotion the military has lost its powerful intelligence agency Kopkamtib, disbanded last month. It has also had some of its extensive business interests brought to heel. Pertamina, the state oil giant, is now for the first time under civilian management. But the struggle for control of Golkar was always certain to be the most heavily contested.

When the military established Golkar in 1964 from a coalition of labour and busi-

ness groups, it was expressly to counter the powerful communist movement. For most of the New Order it has been little more than the government's electoral vehicle, willed out every five years to provide the regime legitimacy and forge the political consensus.

Although its role today remains essentially the same, under Mr Sudharmono Golkar has emerged from beneath the military's wing. It now claims more than 25m members - one in every seven Indonesians.

Some 5m party cadres have spread an impressive support network in rural areas where the majority of the population lives. Its backing within the administration, including the 27 provincial governors, the 100 or so regional councils and around 4m public employees, adds up to a formidable constituency. Golkar's emphatic

support behind the moderates.

While holding only a handful of seats in parliament and the National Assembly, and presenting no immediate threat to the ruling party, DPP representatives are highly vocal in their criticism of government practices, and are indirectly helpful to "young Turks" within the ruling party who are striving for increased reform.

The election of the moderate faction should also help to further mollify China, which is concerned about a possible declaration of independence by this island, over which China still insists it has sovereignty.

Kaunda sworn in for sixth term

By Nicholas Woodsworth in Lusaka

PRESIDENT Kenneth Kaunda of Zambia was sworn in for his sixth consecutive term of office yesterday following the announcement of results from last week's presidential and parliamentary elections.

Dr Kaunda, the sole presidential candidate in the single-party elections, won 95.6 per cent of the votes cast, a higher percentage than in any other election in which he has stood for independence. Voter turnout, however, at 55 per cent of registered voters, was 10 per cent lower than the previous poll in 1983.

In his acceptance speech, President Kaunda said that Zambia was likely to experience greater economic difficulty in the next five years. Observers speculate the reference may be an indication of moves towards currency devaluation and a change in the Government's policy of heavily subsidising consumer goods.

Syrian soldier shot in Beirut

A SYRIAN soldier and a Lebanese policeman were wounded yesterday when a gunman fired at a checkpoint in Beirut's southern suburbs, security sources said. Reuter reports from Beirut.

They said a gunman opened fire from a motorcycle on the joint checkpoint manned by Syrian troops and Lebanese policemen in the Bir al-Abed area.

Syrian soldiers moved into Beirut's southern suburbs, a stronghold of pro-Iranian militants, in June to halt vicious street fighting between rival Muslim militias.

Chadli releases riot detainees

ALGERIAN President Chadli Benjedid has ordered the release of all those arrested during bloody rioting in the country early this month, the official news agency APS said. Reuter reports from Algiers.

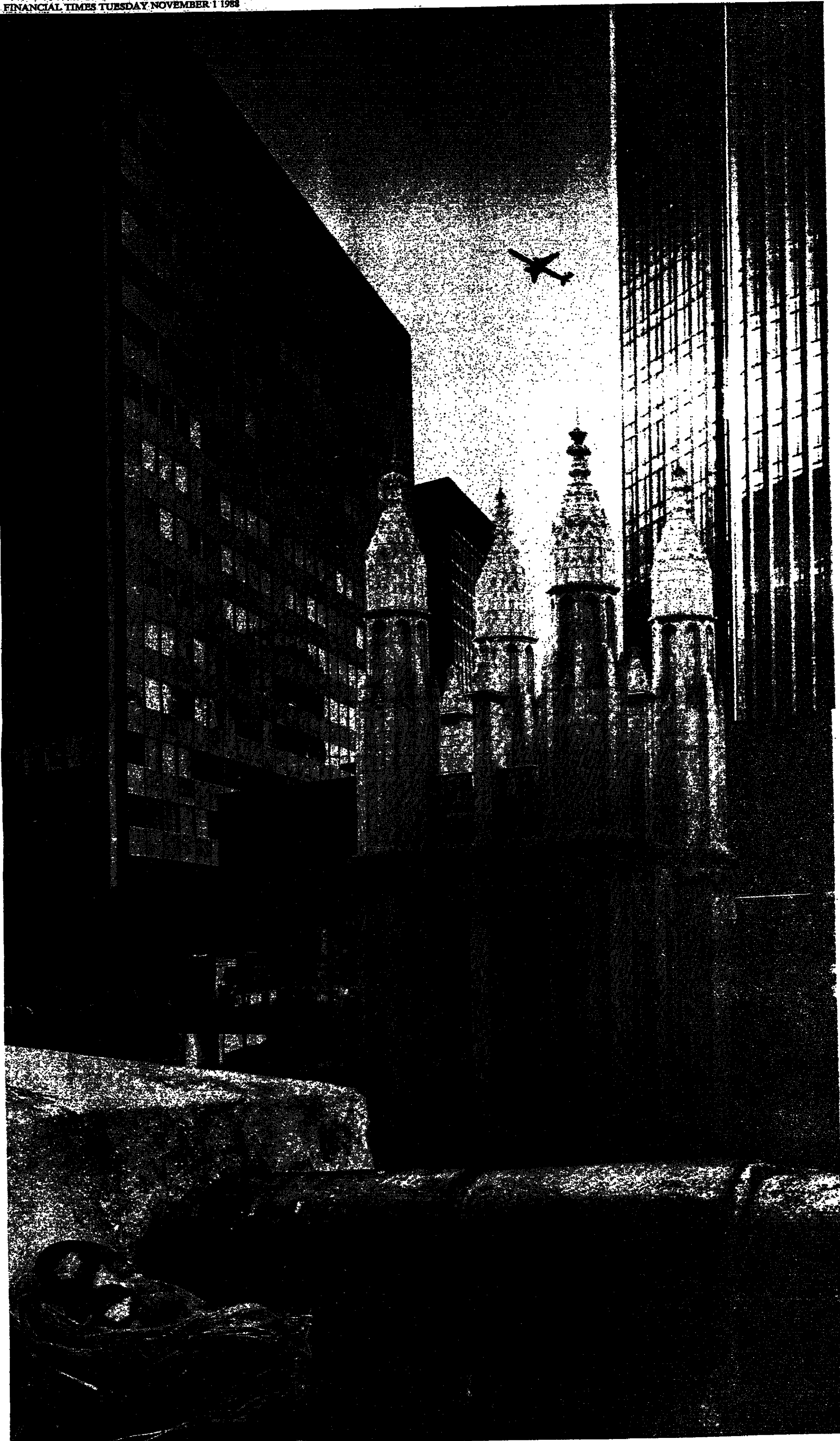
The APS agency said that at the president's request the Justice Ministry had given instructions to public prosecutors to grant provisional liberty to all those arrested.

Provisional liberty does not necessarily mean that charges have been dropped. The release was granted to mark the 24th anniversary of the start of the Algerian revolt against the French colonial authorities.

Wahono's appointment appeases Indonesia's generals

John Murray Brown in Jakarta considers the implications of last week's sweeping changes in the ruling party

IN any other country it might have caused a sensation. In just six days last week Indonesia's ruling Golkar party transformed its top leadership, blooded more than



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AMERICAN NEWS

Turner's showing galvanises party in Canada polls

By David Owen in Toronto

THE Canadian general election race appears to have taken a new turn with just under half of the seven-week campaign still to run.

The shift follows an unexpectedly strong performance by Mr John Turner, the Liberal Party leader, in last week's two televised debates. Mr Turner's impressive showing has galvanised his party's flagging campaign and added spice to a contest which Prime Minister Brian Mulroney's Conservatives were expected to win.

Two opinion polls conducted since the debates were broadcast both indicate that the Liberals have made up considerable ground.

The first, conducted by Angus Reid Associates of Winnipeg, put the Liberals and the Tories in a dead heat for first place, each drawing the support of 35 per cent of decided voters. The left-of-centre New Democratic Party (NDP) was seven points behind.

Compared with a poll taken by the same organisation shortly after the election was called on October 1, the figures show a startling 10-point decline in the level of Conservative support, a nine-point gain for the Liberals and a one-point gain for the NDP.

A Gallup poll published yesterday, meanwhile, indicated that the Conservatives retained a six-point lead over

the Liberals, with 38 per cent of the decided vote. Gallup put the NDP five points further back at 27 per cent.

According to this assessment, Tory support has dropped by only two points since the last Gallup poll was published on the eve of the first debate. NDP support has similarly fallen by two points, while the Liberals have improved by four points over the same period.

Significantly, the number of undecided voters has fallen from 19 to 11 per cent, according to Gallup's calculations.

The Liberal surge, founded on Mr Turner's remorseless attacks on Mr Mulroney's US-Canada free trade agreement, has resurrected doubts about the Conservatives' ability to secure a second consecutive majority, after the party had seemed to be going from strength to strength in the early weeks of the campaign.

The revitalised Liberal challenge has prompted a change in the electoral tactics of the Conservatives and the NDP.

Mr Mulroney has gone on the offensive, claiming the other parties have "shamelessly distorted" the pact.

Mr Ed Broadbent, the NDP leader, is devoting more time to criticising the Liberals, having concentrated largely on lambasting the Conservative record in the campaign to date.

Critics urge end to Brazil debt programme

By Ivo Dawson in Rio de Janeiro

POLITICAL pressure is mounting on the Brazilian Government to restrict or discontinue its seven-month-old debt conversion programme.

Critics of the scheme claim that widespread use of the black market in dollars has allowed financiers to make big profits while fuelling the already rapidly expanding money supply and thus boosting inflation.

Senator Fernando Henrique Cardoso, leader of the centrist Brazilian Social Democratic Party (PSDB), yesterday described the programme as a scandal that did nothing to help the country.

Other politicians, from nationalist right to socialist left, have also attacked the debt conversion rules, which this year are expected to write off some \$6bn of Brazil's \$120bn (665bn) foreign debt.

The main targets for criticism are the "informal" conversions where creditors and intermediaries are alleged to have made fortunes by "round-tripping" credits. This involves accepting matured debt in cruzados, exporting black-market dollars and then repatriating the money to Brazil by buying heavily discounted secondary market debt, currently trading at about 45c in the dollar.

But foreign bankers fear action could be taken against the closely regulated monthly debt-for-equity auctions which allow creditors to use assets frozen in Central Bank (BC) accounts to buy Brazilian shares or invest in projects.

In fact, the auction process is likely to be fiercely defended by Mr Mailson de Nobrega, the Finance Minister. BC officials have also publicly dismissed claims that the auctions are influencing the money supply.

The future of debt conversion nevertheless looks certain to be an issue in the forthcoming round of talks between the Government, employers and trade unions on an anti-inflationary strategy. Official figures announced at the weekend put October inflation at 27.25 per cent - a record.

Dukakis reveals himself as a liberal Democrat at last

By Stewart Fleming in Washington

PRESIDENTIAL candidate Governor Michael Dukakis is trying to solidify his support among traditional Democrats, and generate a higher turnout in next week's election, by concentrating on states where his party is strongly organised and by stressing his ties to the party's past.

"I am a liberal in the tradition of Franklin Roosevelt and Harry Truman and John Kennedy," Mr Dukakis said during a campaign trip in California on Sunday. It was an extraordinary volte face.

For months, as Mr Bush has sought to define a liberal Democrat as some-

body who is unpatriotic, sympathetic to criminals and weak on defence, and to argue that this is precisely what Mr Dukakis is, the governor has in effect refused to acknowledge his links with an important base of Democratic support.

Rather than reject Mr Bush's definition of a liberal Democrat and embrace a liberal tradition many Democrats are proud of, and so strengthen his support among voters who make up one of the foundations of his party, Mr Dukakis has run away from his own past, weakening his image and his candidacy in the process.

At the Democratic Party conference in July, his anxiety about being branded a liberal Democrat, as defined by the Republican Party and Mr Bush, even contributed to his decision to declare that the election this year was going to be "about competence, not ideology".

Today however, with Mr Bush in the lead in opinion polls, Mr Dukakis has been launching an all-out attack on key midwestern and northeastern states such as Illinois, Michigan, Ohio and Pennsylvania.

Along the way, he is beginning to see some of the traditional Democratic vot-

ers, who had earlier been lukewarm to his candidacy, rallying to it at last.

He knows too that it is too late to persuade many working-class voters, sympathetic to Mr Bush's views of liberal Democrats, to change their minds about him.

By saying that he is indeed a liberal Democrat, he can hope to energise not only traditional Democratic voters but also the party and trade union officials and workers on whom the party has traditionally relied for its efforts to get the voters to the polls on election day.

Candidates quiet on need for defence cuts

Stewart Fleming examines the sensitive problem of reducing US military expenditure

WHETHER of the two candidates wins next Tuesday's elections, one of his top priorities will be to launch an all-out attack on a cornerstone of President Reagan's legacy - the \$1.3 trillion (million million) build-up in defence spending.

"The next several years are likely to be a period of blood-letting in the Pentagon such as has not been observed for two decades," writes Mr William Niskanen, the current chairman of the Cato Institute, a Washington "think-tank", and a former member of Mr Reagan's Council of Economic Advisers.

The future of defence policy is yet another area of this year's election debate which both candidates have decided they cannot afford to address in concrete terms for fear of weakening their election campaigns.

Both candidates know that analysts such as Mr Niskanen are right when they say the Pentagon is facing a budget crisis. Huge federal budget deficits coupled with the easing of tensions with Moscow and diminishing public support for defence spending amidst mounting evidence of waste and fraud in the Pentagon have already begun to hit the defence budget which has declined slightly in real terms.

But Mr Bush can hardly advocate major cuts in the defence budget. To do so would be to repudiate a central element of his popular Republican predecessor's policies. This would risk weakening his support among Republican voters, and would also have the effect

of undercutting one of the main lines of attack on his Democratic rival, Governor Michael Dukakis of Massachusetts.

Mr Dukakis's past positions on defence issues, including his support for a nuclear freeze, have allowed Mr Bush to tag him as a traditional weak-on-defence liberal democrat.

At the same time, defence budget cuts would weaken Mr Bush's own negotiating position with congressional Democrats should he become President and, he argues, erode Washington's negotiating position in forthcoming strategic and conventional arms negotiations with the Soviet Union.

Mr Dukakis, although he believes that the Reagan defence build-up has damaged the US economy, has had to avoid taking positions which would have made Mr Bush's line of attack more credible.

As a result, Mr Dukakis has avoided spelling out in any detail the sort of crunch which is looming for defence spending. He says repeatedly that "the defence budget, no matter who is the next President of the United States, is not going to grow in real terms."

He also says he favours strengthening conventional defences, modernising nuclear forces and building the "Stealth" bomber. But he refuses to talk in detail about the apparent incompatibility between his spending plans and the need for economies.

Mr Niskanen is one of several analysts who have been doing just that. He says that the Department of Defence has

yet to prepare a Five-Year Defence Programme consistent with Defence Secretary Frank Carlucci's recent guidance that the Pentagon should assume a 2 per cent increase in real budget spending.

He points out that, compared with the current five-year defence plan, to get to the 2 per cent real growth level would require cutting \$232bn from the 1989-1992 plan.

The Carter/Reagan build-up is about 64 per cent higher in real terms than it was in 1975. What is becoming increasingly clear to the public, however, is that there has not been a commensurate improvement in America's military strength.

Apart from the Navy, America's military forces are no larger than they were in 1975 when the Carter/Reagan build-up began. The level of strategic forces has declined slightly, the army has seen no significant increase in personnel and air force tactical air wings, and airlift squadrons have been about constant, says Mr Niskanen.

On another measure of strength - weapons modernisation - he says that "the sharp increase in real spending for procurement and research and development did not lead to a proportionate increase in the number of major weapons purchased, because the average real unit price of weapons also increased sharply".

Mr Niskanen also questions whether there has been a substantial increase in the readiness of US forces and their ability to sustain a conflict.

The one area where it is generally recognised that there has been a dramatic improvement in the US military has been in the quality of enlisted personnel, an area which did not see the huge spending increases experienced by the procurement and research and development areas.

Mr Niskanen cites the judgement of the Congressional Budget Office that "despite widespread improvements, most of the aggregate indicators (of

military capability) have not increased markedly, with few exceptions like personnel quality".

The concern, therefore, is that any retrenchment in military spending comes against a position of at best modestly increased military power. Moreover, there are fears that it is precisely those areas of readiness and sustainability which many military strategists believe to be vital, that will be easiest to cut.

An additional factor is that the current defence budget planning process is taking no account of the tens of billions of dollars that will need to be spent in coming years modernising and cleaning up atomic weapons production plants.

Many of these, it has emerged in the past few months, have been allowed to decay to such an extent that there is now a threat not only to the health and safety of communities in which they are located, but also to the production of vital ingredients of the US nuclear arsenal.

Against such a background, it is not surprising that analysts such as Mr Niskanen are calling for a "major review of our national security commitments", something he says was neglected by the Reagan Administration when it took office.

No wonder either that for the time being both Mr Bush and Mr Dukakis prefer to look the other way when they are asked to say in detail what sort of defence spending path they envisage and what the implications are for America's role in the world.

Caterpillar deal backed

A MAJORITY of United Automobile Workers Union local branches representing 17,500 Caterpillar hourly employees have approved a new three-year contract offering a 3 per cent pay rise and better job security, union officials said. Reuter reports from Peoria, Illinois.

Workers in Aurora (Illinois), Denver and Memphis gave their approval during the weekend to a tentative agreement reached on October 21, the officials said.

The largest Caterpillar unit, Local 974 in Peoria, voted by 73.6 per cent to approve the

contract last week, which virtually assured final ratification.

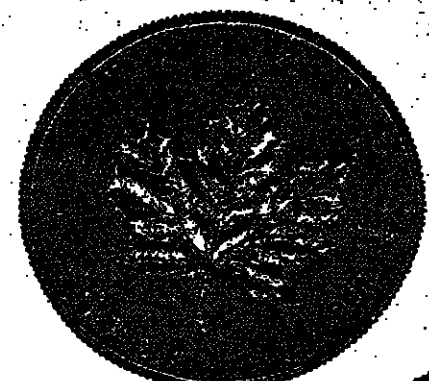
Main points in the contract include Caterpillar workers' first general base pay increase since 1981, bringing the typical workers' pay to around \$15 (29.50) an hour, the union said. It also provides annual lump-sum payments equal to 3 per cent of pay in late 1988 and late 1990.

It also gives virtually complete job security to 15,600 hourly workers but allows layoffs for market-related downturns to the rest, union officials said.

You can start small



You can start big

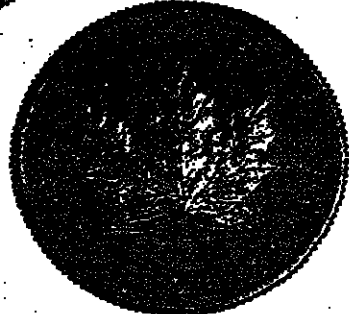


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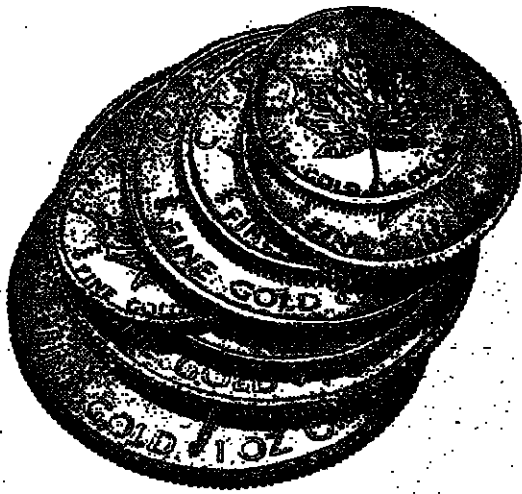


Money left over when buying

a car



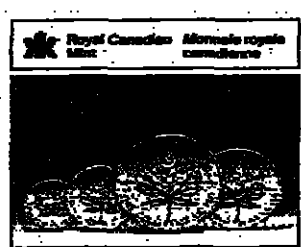
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Most wise investors hold from 10 to 15% of their investment portfolio in gold. They know that gold can anchor their portfolio, as history has proven that gold is the ultimate store of value. But, when you buy gold, you also want the assurance that you can trade it discretely for cash on demand at its full value. As the largest-selling bullion investment coin, the Gold Maple Leaf can meet this demand. Each Gold Maple Leaf coin is 999.9/1000 fine pure gold, and is legal tender at its face value. Independent tests have even shown that

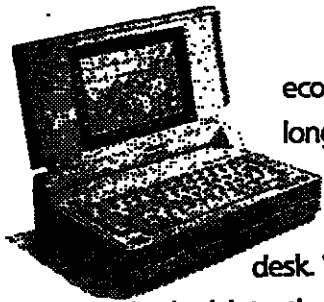
the Royal Canadian Mint gives a little gold away to guarantee each coin's minimum weight. Because of the large numbers sold, its unquestioned reputation, and the government guarantee of weight and purity control, the Gold Maple Leaf is now a standard by which other gold products are measured. When you buy Gold Maple Leaf coins, you can be sure that you can easily and discretely obtain cash for them whenever gold is traded. There is no time-consuming and costly assay usually required with other forms of gold that do not

enjoy universal recognition. Be sure to weigh the advantages of the Gold Maple Leaf - all of which add up to make it, with over 11 million ounces sold, the best-selling investment coin in the world today. And, just maybe worth even more to you than its weight in gold.



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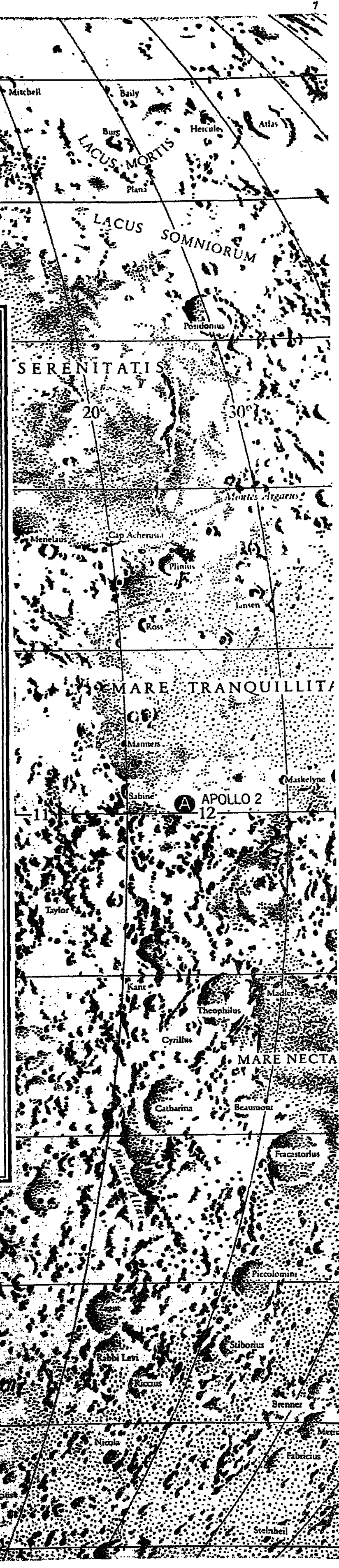
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UK NEWS

Ministers rule out change of heart on medical tests

By Michael Cassell and Philip Stephens

BRITISH ministers last night forcefully ruled out any last-minute concessions on the introduction of charges for eye tests and dental checks in order to head-off today's expected rebellion by Conservative MPs.

The debate on the charges will follow the Chancellor of the Exchequer's autumn financial statement to the House of Commons, in which he is expected to announce increases for several Government spending departments.

The charges were removed from the Health and Medicines Bill as it passed through the House of Lords, the upper chamber of parliament, earlier this year.

Despite threats by over 60 MPs to vote against the Government's plan to impose check-up charges, parliamentary organisers appeared confident that the revolt will be contained and that they will avert what would be an embarrassing defeat in tonight's vote. Ministers appear convinced that some Tory MPs will abstain, rather than vote against the proposals.

Mr Kenneth Clarke, the Health Secretary, last night continued to press the Government's case to individual MPs. The rebel MPs claim that the charges will dissuade people from having medical checks. In what Tory opponents of the charges were claiming was a final act of political brinkmanship, Mr David Mellor, the Health Minister, said yesterday that the Government had already permitted concessions



Kenneth Clarke: continued to press the Government case

which would embrace over 20m people and that there would be no more.

He said that failure to implement the charges, which range from £10 to £15 for eye tests and £3 for dental checks - would mean that the lost revenue of £135m would have to be made up by implementing cuts elsewhere within the health budget.

Despite the Government's show of confidence, the Tory rebels continued to claim that the Government faces defeat at the hands of the opposition parties and its own critics unless fresh concessions are agreed at this morning's cabinet meeting. There have been hopes that free tests could, for

example, be extended to pensioners.

Suggestions that the Department of Health stands to win at least £1bn extra for 1989-90 did not placate the Tory rebels, who showed no sign of shifting from their objection to the specific proposals to implement check-up charges.

Dame Jill Knight, a Birmingham MP and chairman of the Tory backbench health committee, said that members would not be bought off and the rebellion would go ahead if ministers refused to climb down.

She said: "If £1 billion extra is available for the NHS I know of no better way to spend it than on precisely what we are asking for."

Tourist spokesman defies boycott

By David Churchill, Leisure Industries Correspondent

MR JOHN LEE, UK Minister for Tourism, will speak today at the opening session of the Association of British Travel Agents' annual conference in Jerusalem despite criticism from the Arab League which described the decision as "provocative".

Mr Lee will be speaking to a depleted contingent of representatives of travel agents and tour operators. The conference has been shunned by many in the travel industry.

Among those companies which have decided to stay away are Thomas Cook, the travel agency chain, Rank Organisation, which operates the Butlins holiday centres, and Access, the credit card company.

The number of delegates and visitors has dropped steadily in recent weeks with confirmed numbers now down to 1,575.

Only 291 of the delegates this year are travel agents, compared with 633 last year.

Jerusalem was chosen for the conference after plans to hold it on the Costa del Sol were abandoned because the facilities there would not be ready. But the decision split the travel trade, many of whom believed it was an inappropriate destination because of the civil unrest.

The Palestinian Liberation Organisation has written to all delegates appealing to them not to go and threatening a trade boycott of their companies by Britain's 2m Moslems.

The conference brings to an end an unhappy year for the travel trade in which profitability has remained low. This led to the disputed sale of Horizon Holidays to market leader Thomson Travel.

Tour operators have been criticised for imposing surcharges at a time of falling costs and for giving British holidaymakers the worst level of service in Europe.

Sales of holidays for next summer are said in the trade to be sluggish but leading tour operators are not expected to start cutting prices for at least another month.

University Grants Committee reports herald science reforms

Leak reveals student voucher plan

By Our Education Correspondent

THE UK Government is considering plans to transform the funding of British higher education by encouraging universities to charge students tuition fees and by giving students vouchers of different values depending on their performance at pre-university examinations.

These suggestions, which go further than any discussed by ministers in public, are contained in confidential discussion papers prepared for a ministerial meeting in the summer by Mr Robert Jackson, Minister for Higher Education.

They were leaked to Mr Jack Straw, the Labour opposition's education spokesman. "The only students who would gain by this plan are rich students with poor A level grades," he said.

The Government, which was on the point of launching a leak inquiry last night, reacted angrily to the second leak in a week on key areas of its social policies. Labour was last week handed sensitive documents on

child benefit.

Mr Kenneth Baker, Education Secretary, said: "I deplore the leaking of any confidential documents and I do not intend to comment on them."

The release of the documents came as the University Grants Committee, responsible for distributing Government funds to the universities, published two reports heralding the most comprehensive shake-up of university physics and chemistry departments in decades.

The reports conclude that a university physics and chemistry departments should have at least 200 students and 20 full-time academic staff. This would leave up to 20 universities without full physics or chemistry departments, although the reports are keen for such teaching to survive in most universities in some form, perhaps in general science degrees.

The two reviews are highly critical of the state of science teaching in schools, described by the physics report as a "sorry mess" and as "a disastrous level". They call for a new type of degree for trainee teachers combining science and educational training.

The grants committee intends to consult widely before producing final recommendations next March. In his wide-ranging discussion of the future of universities, Mr Jackson argued the need to encourage universities to take more notice of students' wishes by giving students vouchers to different values based on academic merit.

He said there might be 750,000 vouchers worth £3,500; 150,000 worth £5,000 each; and 100,000 worth £7,500.

He suggested these public funds could be topped up by universities charging students for part of their tuition, but proposed that the universities should take the lead, with the Government providing seed-corn money. "I would envisage an indirect, rather than a direct, way in to this delicate subject," the Minister wrote.

The leaked papers also point to ministerial debate about the number of highly qualified graduates, such as doctors and dentists, needed in view of demographic trends. Mr Jackson suggested there was a major argument in the offing about whether to train more teachers or to worsen staff-student ratios.

He also described pressure from the UK Treasury to replace the commitment made by Governments since the 1960s to plan higher education to cater for all qualified students with an explicit policy on the overall numbers of students to be funded by the Government.

Separately, Mr Baker yesterday issued results for the new bodies which will fund universities and polytechnics from next year. These called on them to encourage more people from non-traditional backgrounds to go into higher education and to promote closer business-education links.

Editorial comment, Page 22

Bank home loans up by £5bn

By Peter Norman, Economics Correspondent

NEW LOANS by banks to home buyers soared by nearly £5bn in the third quarter of this year from £3.64bn in the previous three months, according to the Bank of England.

The loans were nearly 45 per cent up on levels in the third quarter of last year.

But a marked slow-down in the growth of loans approved but not necessarily issued by banks during the current quarter may be another sign that the boom in house prices is waning.

The Bank of England figures, which cover between 85 per cent and 90 per cent of total bank lending for home purchases, show that the stock of bank lending for house purchase and improvements reached £42.4bn in the latest quarter.

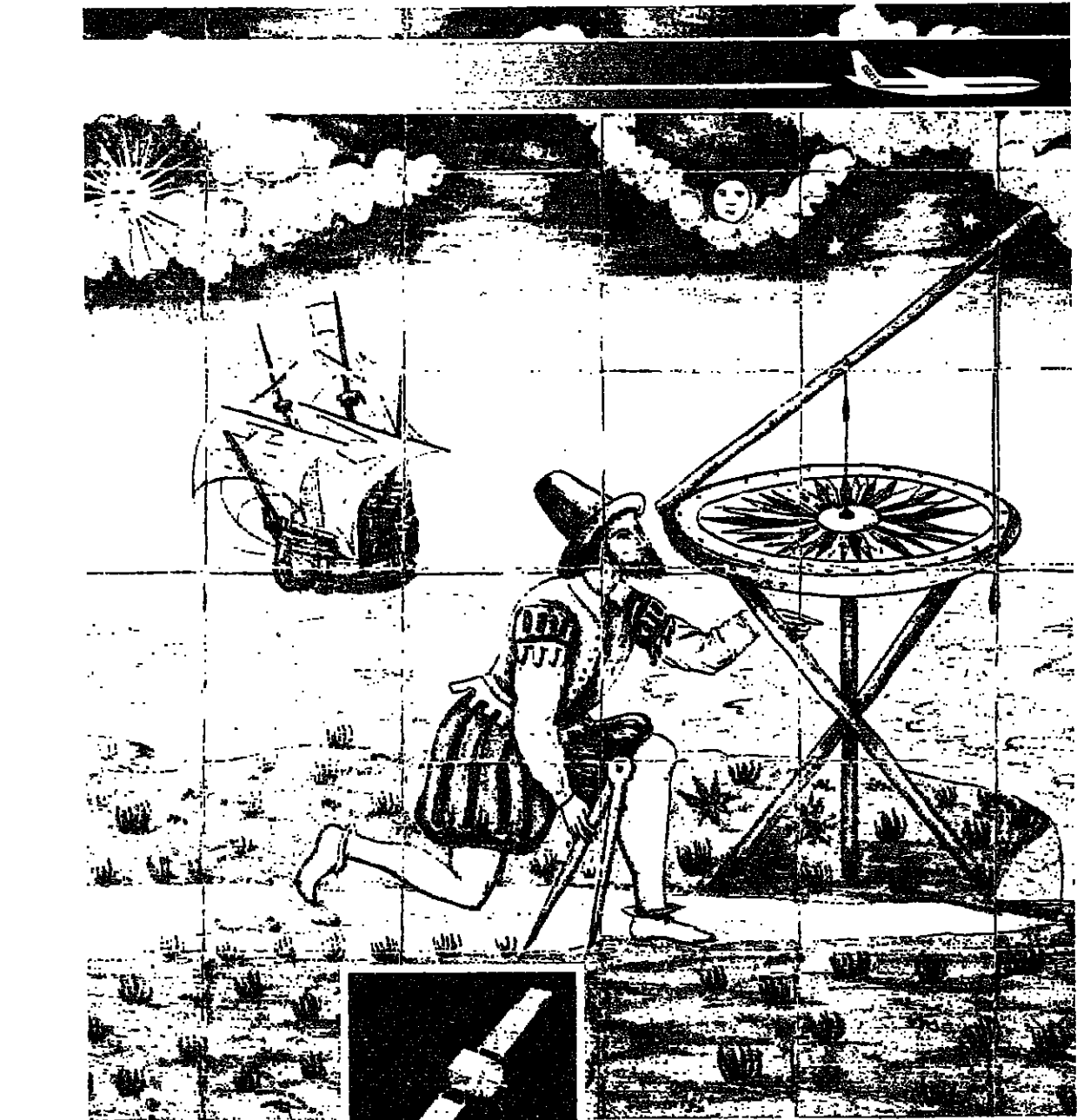
This compares with £39.2bn of loans outstanding in the second quarter of the year and £31.5bn in the third quarter of last year.

Officials said the latest £4.94bn jump in the banks'

housing loans partly reflected a rush of home purchases before August 1, when multiple tax relief for unmarried people buying homes together was ended.

The more modest growth in loan approvals by £3.75bn in the third quarter from £3.5bn in the second could point to a slow-down in the housing market, they added.

Loans of more than £50,000 in value accounted for 53 per cent of the banks' new lending in the third quarter.



TAP Air Portugal became the first airline to use satellite data communications on a transatlantic flight on board its Lockheed L-1011, "Bartolomeu de Gusmão". It is a technological advance being developed by the European Space Agency to put ground stations all over the world in touch with long-haul

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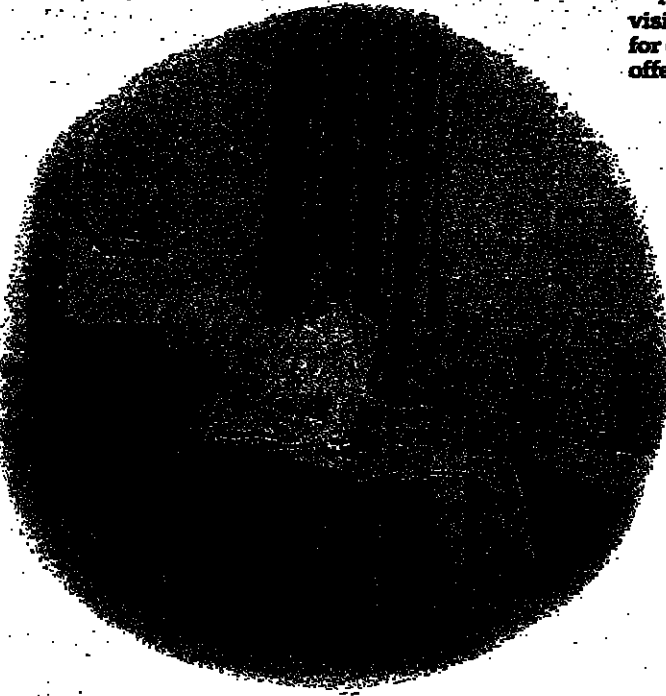
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UK NEWS

Probe as robber steals missile unit from Shorts

By Our Belfast Correspondent

AN INVESTIGATION has been ordered into security arrangements at Shorts Brothers, the Belfast aircraft and missiles manufacturer, after an armed man escaped with a model missile unit from the company's factory in Belfast yesterday.

Shorts moved quickly to dispel fears that the unit could be adapted for use on surface-to-air missiles which police believe are already in the hands of the IRA.

A company spokesman said: "A team of non-operational ancillary training equipment was stolen by two unidentified intruders. The matter is now in the hands of the RUC." Shorts executives ordered a full scale inquiry into the incident.

After the robbery police sealed off a wide part of east Belfast and cars were stopped and searched.

It is thought to be the first major breach of security at one of the company's plants.

The factory, in Belfast, is part of the missiles division which sells its products to armed forces all over the world.

Their current range includes the Javelin and Blowpipe man-portable, shoulder-launched systems, the Scout air-to-air surface missile and, the latest project, the advanced Star-

streak high velocity system which has been selected by the UK Ministry of Defence to meet future close air defence requirements.

The stolen unit, described by a missile aiming device, did not contain any electronics or explosives.

It is understood a man walked into a store at the high security factory and removed the unit.

He was challenged by a member of staff but produced a gun and was able to escape with the equipment in a car driven by an accomplice.

It is not yet clear how the intruder managed to get into the factory and police could not comment on the value of the unit.

Earlier this year police said they believed that the IRA had taken possession of huge consignments of weapons thought to have included surface-to-air missiles capable of shooting down helicopters.

Shorts is Northern Ireland's biggest manufacturing company employing around 7,000 workers on several sites. The Government announced earlier this year that Shorts is to be sold off along with Harland and Wolff, the Belfast ship-builders.

Jams today and jams tomorrow

Kevin Brown looks at the struggle to keep a modern city moving

MR PAUL CHANNON, the UK Transport Secretary, took the opportunity of his speech to the Conservative Party conference recently to announce, with some fanfare, a £750m rebuilding scheme for part of London's Underground railway network.

The announcement was meant to illustrate the seriousness with which the UK Government is now tackling transport issues.

But it serves better as an illustration of the severity of the problems which face UK cities, of which London is the worst example. Some other European capitals will recognise the problem.

The Underground's Central Line is to get 85 new trains to replace its 30 year old rolling stock and modern signalling to replace the existing 1940s system.

It will be eight years before the scheme is complete, but eventually it will increase capacity by about 18 per cent.

Meanwhile, according to London Underground's own figures, demand will increase by 20 per cent. In other words, congestion will be worse than it is now.

This is not an isolated example. London Underground recently announced a separate plan to spend up to £1.5m to increase overall capacity by 7 per cent over the next five years.

But Dr Tony Ridley, the Underground chairman, was forced to admit almost in the same breath that peak demand is forecast to increase by 10 per cent over the same period.

This would not matter much if the Underground had plenty of spare capacity.

There is a similar story on Network South-East, which runs British Rail's London commuter services. Peak demand is up from 385,000 pas-



Capital problem: London struggles to balance public and private transport as economic growth spurs congestion

sengers in 1983 to 445,000 last year, and is expected to reach 500,000 in the early 1990s.

NSE plans for up to 35 per cent of its passengers to stand during the rush hour, but even this target was exceeded last year by 4.2 per cent.

Things are little better on the roads, as anyone who has been stuck in a traffic jam on the London's Ploccadilly Underpass will know.

The principal reason for the squeeze on transport capacity is strong economic growth, following a steady decline in the 1970s and early 1980s when there was little investment in infrastructure.

What can be done? The British Roads Federation is pressing for a new "orbital" road south of London and several other schemes including the "unzipping" of the now ageing North Circular Road. But would these schemes really ease congestion?

There is some evidence that

they would not. For a start, traffic speeds have hardly changed in central London since the beginning of the century, despite all the road improvements and traffic management schemes which have been introduced.

The problem was identified as far back as 1938 by a Post Office inquiry, which reported: "Whether it will ever be possible to obtain an average reliable speed of over 8 miles an hour during ordinary business hours in central London, even with motor vans, is a matter of extreme doubt."

In fact, the Post Office was only slightly pessimistic: regular scientific measurement since 1947 shows that speeds have always been above 11 mph, but never higher than 13 mph.

The most convincing explanation of this is a theory known as the Downs-Thompson paradox, after the two academics who formulated it. The theory states that in

congested conditions, the number of people who choose to drive is determined not by the condition of the road system, but by the efficiency of public transport.

If road capacity is increased so that demand switches from public transport to roads, then the public transport system will have to increase fares or cut services to remain viable (or keep within subsidy limits).

Meanwhile, increased traffic flows on to the roads only up to the point where traffic speeds come back into equilibrium.

Mr Martin Mogridge, associate senior research fellow at University College London, says his application of the theory to London shows that journey speeds by car and public transport are identical, and have been since at least 1982.

If Mr Mogridge is correct, the only way to speed up the road system would be by improving the high capacity public transport network, paradoxical as that may seem.

A Department of Transport study on the capital's rail needs is expected to conclude that a major expansion of the Underground system is required, together with cross-London rail links to be operated by British Rail.

More cheaply, buses - which are around 13 times more efficient than private cars - could be made more attractive by increasing the number of bus lanes and segregating them from other vehicles.

The snag with most of this is that the increased capacity cannot be delivered for at least five years, and probably more like 10. And if economic growth continues at forecast rates, the extra capacity will be needed simply to cope with the increase in demand, without denting the existing congestion problem.

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IBM, Compaq clash on future PC design

By Alan Cane

INTERNATIONAL Business Machines, the world's largest computer maker, and Compaq Computer which claims market leadership in high performance personal computers (PCs), clashed in London yesterday in a continuing industry battle over the best design for future generations of PCs.

Representatives from both companies spoke at the opening of a Financial Times conference on professional personal computers in the 1990s.

IBM set the standard for personal computer design with its first family of PCs in 1981. However, its Personal System/2 family of advanced computers, launched last year, features sophisticated circuitry (the "bus") to exploit the full power of Intel's most advanced 80386 microprocessor chip. This circuitry differs significantly from IBM's original design.

IBM has found it harder than expected to persuade its customers and the rest of the industry that the new bus design, called Micro Channel Architecture (MCA), is the best route to the future.

A Compaq-led group of competitors has devised an alternative bus design - extended industry standard architecture (EISA) - which is compatible with standard PCs while giving full reins to the power of the 80386 chip.

Mr Jim D'Arzo, vice-president of marketing for Compaq's international operations, said that the PC industry's future lay with the Intel 80386 microprocessor and extended industry standard architecture.

He said that there was little market acceptance of MCA. "It was always possible that the sheer weight of IBM could have moved the market... but after a year and a half a real movement by users, other than dyed-in-the-wool IBM users, to MCA has not materialised."

For IBM, Mr Brian Utley, vice-president of Entry Systems Division and director of the IBM Boca Raton Laboratory, emphasised the limitation of the existing PC design. Its performance was constrained, he said, by the amount of memory it could address and the speed at which it could move information from one part of a computer to another.

He said that IBM supported standardisation and that independent companies which built add-on components (cards) for IBM PCs were already supporting MCA. A large number of MCS machines have already been installed, he said. He added that EISA would not be complete until next year.

The conference also heard a warning that the PC business would be at risk unless manufacturers made more effort to simplify use of their machines.

Mr Gilbert Hoxie, a senior executive with the management consultancy Arthur D. Little, said that some 80 per cent of all the PCs sold in the US went to customers who already owned one.

There were some 45m potential new customers for PCs in the US, Mr Hoxie said, but they were put off by the fact that today's machines were hard to buy, hard to install, hard to programme and hard to use.

Europeans sign pact on car gas without UK

by John Hunt

Environmentalists yesterday accused the UK Government of dragging its feet on the control of pollution after 12 other European countries signed a declaration voluntarily reducing emissions of nitrogen oxides.

The 12 pledged to reduce pollution from cars and power stations by 30 per cent by 1992.

Britain has refused to be party to the declaration which was signed in Sofia, Bulgaria.

But today Lord Cailhenn, the UK Environment Minister, will sign a protocol in Sofia under the aegis of the United Nations which commits Britain and most of the leading industrial nations to freezing emissions of nitrogen oxides (NOX) at 1987 levels by 1994.

The environmentalists argue that the voluntary declaration will produce swifter and more decisive reductions in toxic air pollutants than today's protocol.

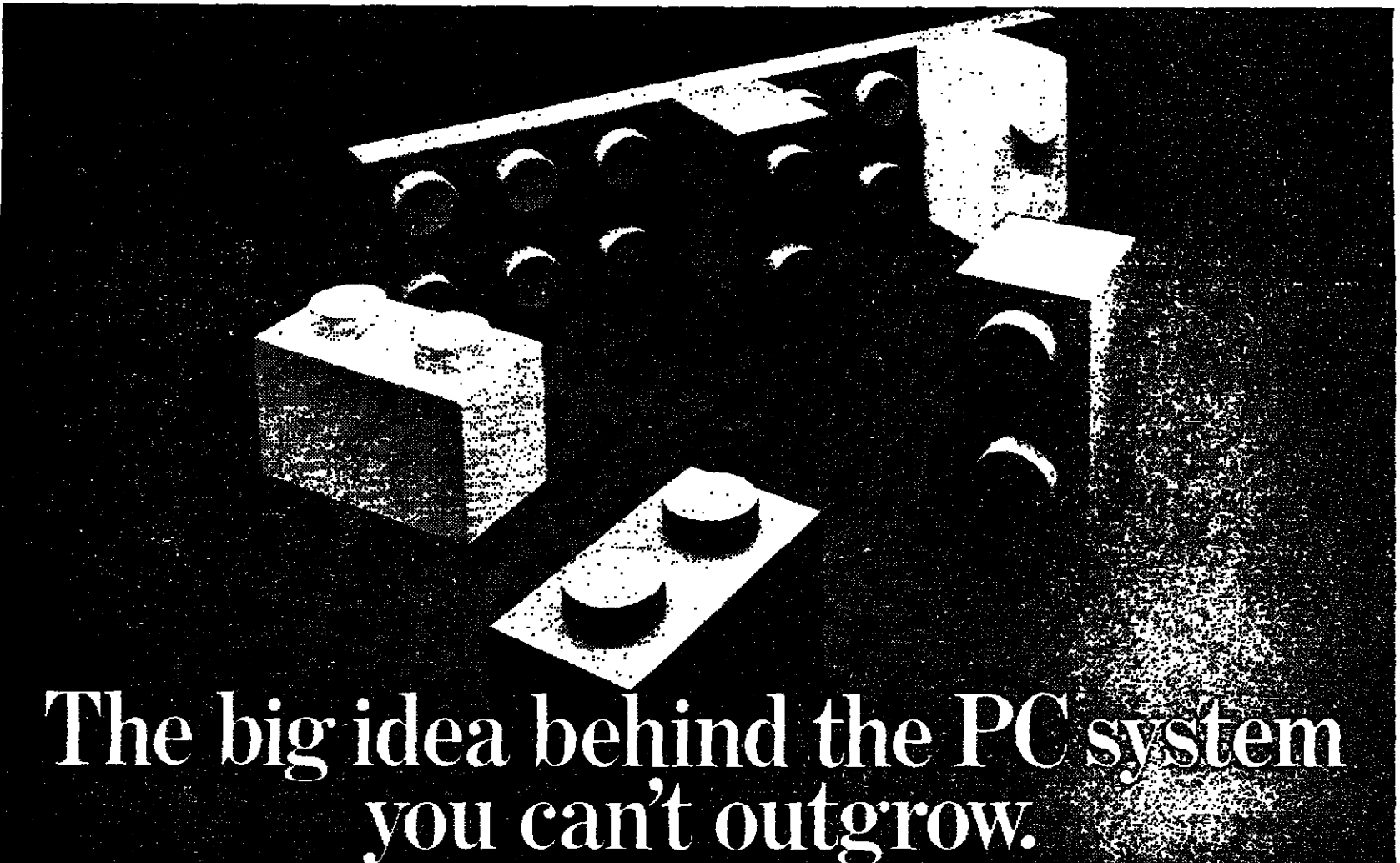
Ms Fiona Weir, air pollution campaigner for Friends of the Earth, the conservationist organisation, accused Britain of using the "laggard's veto" in refusing to sign the protocol.

But a spokesman for the Department of the Environment said that yesterday's declaration was irrelevant and would be overtaken by today's protocol which was committed to reduce NOX emissions to a benign level.

The countries which signed yesterday's declaration were Finland, Norway, Belgium, Italy, France, Austria, Switzerland, Sweden, West Germany, Liechtenstein, Denmark and the Netherlands.

NOX emissions in some of these countries are caused predominantly by cars fitted with converters to reduce pollution.

In Britain, however, the emissions come equally from cars and power stations burning fossil fuels. Britain is placing the emphasis on lean burn car engines.



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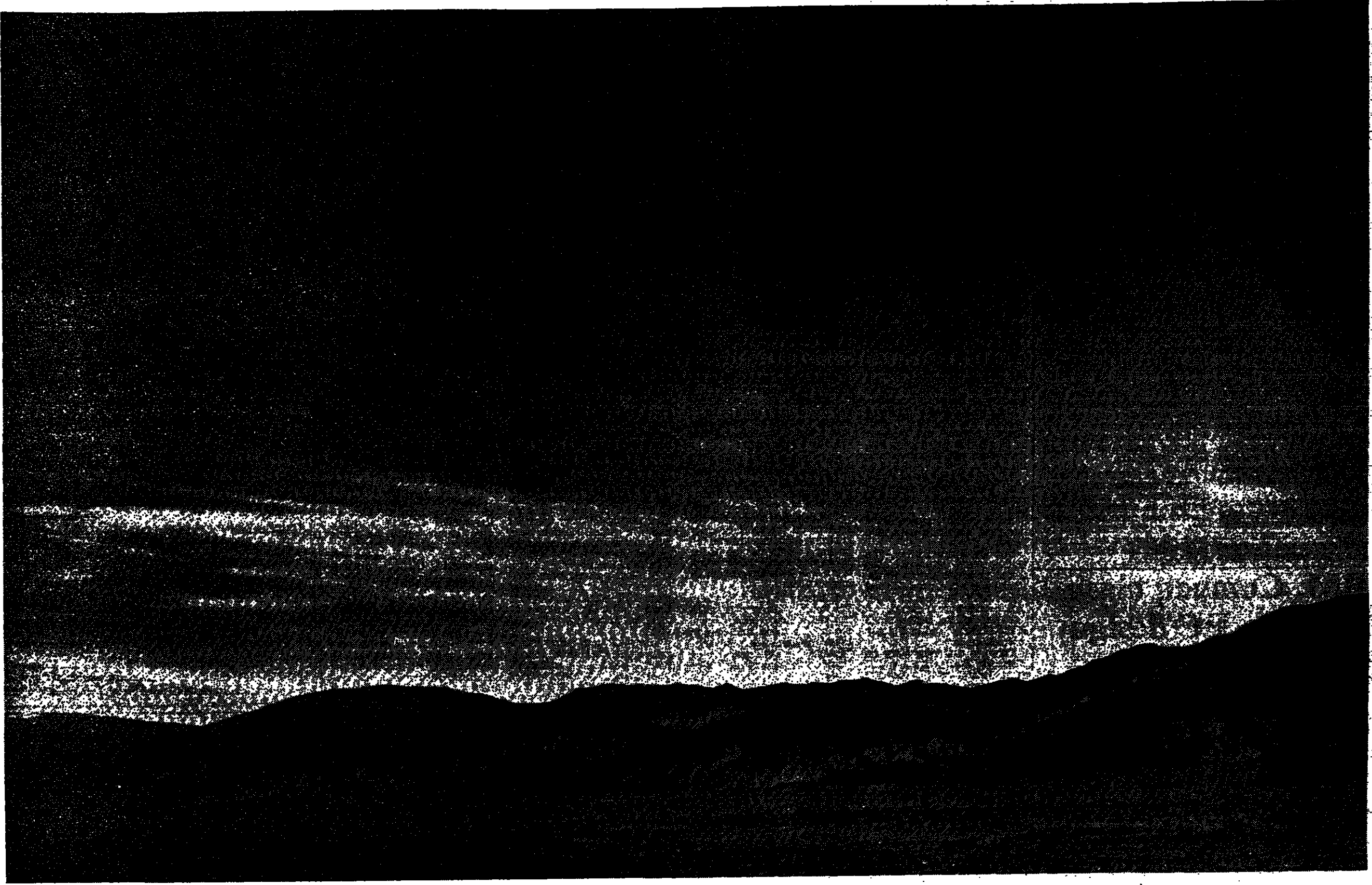
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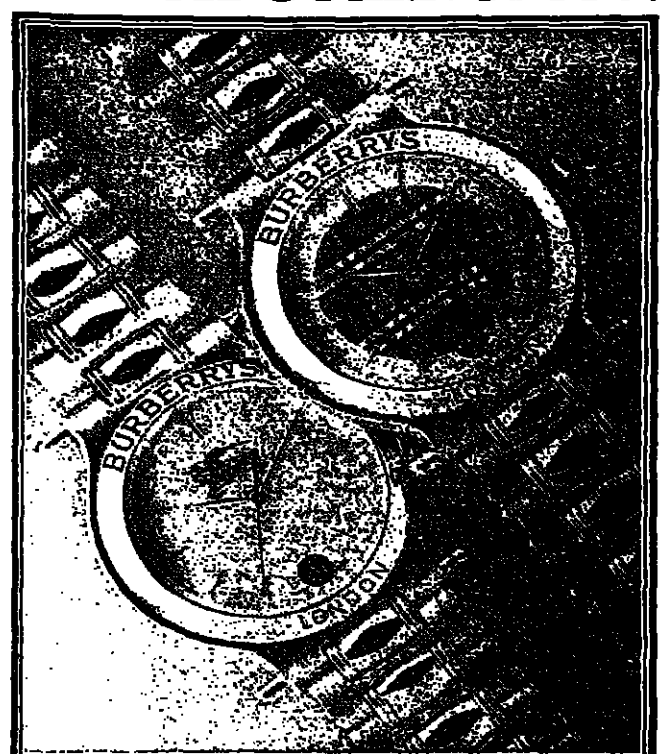
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Life groups say tax plans may raise costs by 31%

by Nick Barker

THE COST of some life assurance policies could rise by as much as 31 per cent if the UK Inland Revenue implements far-reaching proposals for reforming the industry's taxation and increasing its tax bill, according to research commissioned by the Association of British Insurers.

In June, the Revenue outlined three options for the first full-scale review of life assurance taxation since 1923, as a means of eliminating tax privileges which it says give life assurance a competitive edge over unit trusts and investment trusts.

The highest price increases, according to the comprehensive report, would affect term assurance policies, which pay out lump sum benefits when the policyholder dies.

However, premium rates for some unit-linked investment policies, the ABI says, could also rise between 14 and 28 per cent, leading to a big decline in sales.

In addition, the Revenue's plans might lead indirectly to

mergers between life offices, especially mutuals.

UK insurers could also find themselves handicapped by an additional tax and administrative burden.

These were some of the conclusions contained yesterday in the ABI's response to a Revenue consultation paper of June 17.

The ABI, representing 212 life assurance companies, denies that the industry's tax bill has failed to keep pace with the explosion in sales it has seen in the 1980s.

The thrust of the first two Revenue options is to move away from the present system, in which life companies are taxed on the difference between their investment income and their expenses.

This system can mean that in some circumstances, when life companies are growing fast and setting up big reserves, they pay no tax at all.

The third and least radical Revenue suggestion, would involve a piecemeal approach, retaining the present system

but tackling individual abuses and anomalies.

The ABI says any changes made by the Revenue should be under the third option but bitterly opposes limits on its ability to write off marketing costs when insured.

Much of the real meat of the ABI's criticisms was contained in appendices to the report researched by Tillinghast, the actuarial consulting firm, Post Marwick and Price Waterhouse, the accountants, and Professor E. Victor Morgan.

According to Tillinghast and Price Waterhouse, UK companies are already disadvantaged compared with EC competitors because in most of Europe only the life company's investment returns are taxed.

"Life offices in the UK are extremely efficient compared with competitors in other European Community countries," the ABI says.

"It is disappointing that (the Revenue's) document makes little serious attempt to examine the effects of its proposals in the context of 1992."

Conflict halts pay phone plans

By Hugo Dixon

A conflict between social objectives and efficiency is reported to be delaying the liberalisation of the UK pay phone market.

Lord Young, Trade and Industry Secretary, has referred back a report from Prof Bryan Carsberg, director-general of telecommunications, which called for the market to be open to all comers to improve efficiency.

Lord Young is said to be concerned that a free-for-all in callboxes would lead to the

removal of phones from unprofitable sites, where the social need for them is often the greatest.

The worry is that new entrants to the market would "cherry-pick", setting up rival services only in profitable locations threatening British Telecom's viability.

One idea being examined is the possibility of raising a levy on all companies which offer pay phone services and using this to subsidise the unprofitable boxes.

The delay is threatening the plans of at least one potential competitor, which has been wanting to get into the market since February.

International Payphones plans to install 20,000 callboxes in the street and a further 45,000 in private premises over the next five years.

Mr Barry Laine, International Payphone's chairman, said that if a decision was delayed much longer his financial backers would pull out of the £20m project.



Paul Channon

Air industry called to summit on congestion

By Michael Donne, Aerospace Correspondent

BRITAIN'S airlines, airports, air traffic controllers and the Civil Aviation Authority have been invited by Mr Paul Channon, Transport Secretary, to meet next week and discuss this summer's congestion at UK airports.

Representatives from each group will meet at Lancaster House in London next Monday and seek ways to avoid a recurrence of the summer's airport chaos.

The talks are to help Mr Channon formulate long-term policy for meeting the anticipated growth of UK air travel through to the year 2000.

Forecasts issued yesterday by BAA, formerly the British Airports Authority, indicate that passenger traffic at its seven airports is expected to grow from the 62m recorded in 1987 to between 105m and 135.5m a year by early next century. This is an average annual growth rate of between 3 and 4.5 per cent.

The BAA airports are Heathrow, Gatwick and Stansted in the London area, and Glasgow, Prestwick, Aberdeen and Edinburgh in Scotland.

The number of aircraft movements at those airports is expected to grow at the slower annual rate of 1.5 to 2.3 per cent. This is due to the greater use of bigger aircraft - to meet traffic growth and as a means of reducing congestion at airports.

The forecasts have been prepared by BAA as part of its studies into needs for terminals, runways and other developments at its airports through to the early years of the next century.

Girobank sell-off 'still on target' says Post Office

By Richard Waters

THE planned sale of Girobank, the banking services subsidiary of the Post Office, appeared on course last night, despite reports that potential buyers are unwilling to pay what the government believes the bank is worth.

The Post Office denied suggestions that yesterday was a self-imposed deadline for deciding between the rival bids for the bank. The only deadline is for completion of the sale before the end of the year, and this is still on target, a spokesman said.

A belief that yesterday was the crucial date, and that this has now been let slip, has fuelled speculation that the Post Office is finding it difficult to sell Girobank at the £150m-£200m it was thought to be worth.

This speculation has been stoked by news that some possible bidders have pulled out. Bank of Scotland confirmed at the end of last week that it had lost interest because Girobank did not fit in with its "strategic objectives".

Westpac, the Australian bank, is also reported to have pulled out of the running, but would not comment on this

departure. The departure of these institutions at a late stage suggest that very few institutions are still interested. The Post Office said in July that its shortlist of potential buyers would number "no more than four or five."

One firm thought still to be in the running is Littlewoods, the UK's largest private company. Littlewoods yesterday refused to comment, referring questions to Schroders, the bank advising the Post Office on the sale.

However, there would be severe drawbacks to a sale to Littlewoods. Other retailers, which use Girobank widely, would be likely to cease dealing with the bank if it was owned by a rival, seriously damaging its business.

Also, as a private company Littlewoods would find it difficult to fund the sort of development envisaged at Girobank. Ministers have said that one of the main reasons for privatising the bank is to allow it access to outside capital markets.

Girobank offers a range of banking services through the nationwide branches of the Post Office.

Footwear industry hit by rising imports

By Alice Rawsthorn

THE plight of the British shoe industry worsened in the summer, statistics from the British Footwear Manufacturers Federation show.

Britain's shoemakers have faced increasing competition since last autumn, when imports rose rapidly, reflecting the strength of sterling.

Imports in August were worth £79m, a 13.5 per cent rise on the same month last year. As a result, output from the industry was static in real terms. The value of orders received fell by nearly 29 per cent compared with August 1987.

The shoe companies have therefore been forced to resort to cuts and closures. Many manufacturers have been on short-time working in the last year. Some have cut costs through plant closures and redundancies. The federation

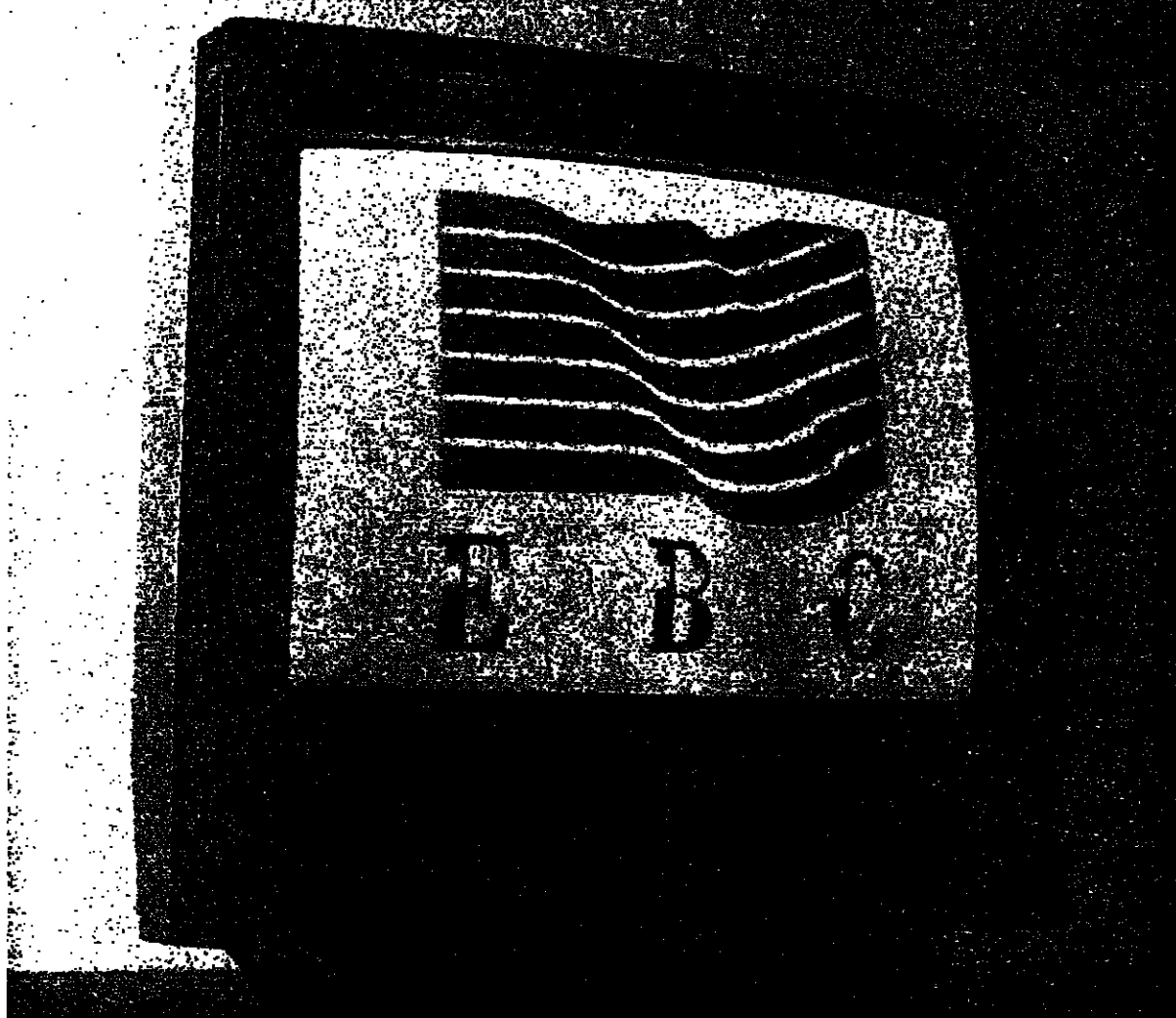
has formed a group - Project Survival - to tackle the import problem.

The worst-affected parts of the industry are women's shoe companies, concentrated in and around Leicester in the Midlands, and the slipper makers in Lancashire, north-west England. These are the sectors which compete with the low-cost footwear producers of the Far East.

Men's shoe makers, by contrast have remained relatively resilient, notably those in Northamptonshire, north-west of London. These companies tend to concentrate on the upper end of the market and are less exposed to low-cost competition.

One brighter note for the industry in August was a 17 per cent increase in exports to £17.5m, mostly from men's shoe companies.

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TECHNOLOGY

Enzyme manufacturers believe that they are making breakthroughs in genetic engineering which will profoundly change the household detergents market.

Enzymes stir up detergents market

Paul Abrahams looks at the biotechnological advances prompted by low-temperature washes

In Japan, one of the most competitive and volatile markets in the world, a genetically engineered fat-splitting enzyme has already been instrumental in winning substantial market share.

Enzymes have catalytic properties which enable the detergent to deal with certain types of dirt. Proteases, for example, lift off protein stains such as egg, grass and blood, while amylases work on the starch contained in marks caused by cocoa or gravy.

"The enzyme field is beginning to become interesting," says Susan Haylock, a pharmaceutical analyst at London-based Barclays de Zoete Wedd (BZW), the securities house. "If manufacturers are able to create specific enzymes for specific functions, they will start to command higher prices."

The market for enzyme detergents has been sluggish so far. When they were launched in the 1970s, they were poorly received by consumers who were concerned about the effect on their skin. When Unilever introduced enzymes into its main brand in 1985, under the name New System Persil Automatic, within a year it was forced to reintroduce the original non-biological Persil in response to customer demand.

But now enzymes are increasingly being used by

washing products manufacturers in their powders and liquids because of changes in the detergent market.

Most important has been the switch to lower temperature washes, to cope with delicate fabrics and save energy. The average temperature used in European washing machines has fallen from 60 deg C to 40 deg C in recent years.

The problem is that heat assists the chemical reactions involved in the cleaning process and the old detergents are less effective at the lower temperatures. Manufacturers have, therefore, looked elsewhere for ways to deal with stains in cooler washes.

One route which would have eased the problem, increasing the amount of phosphate in the detergent, has been closed off. Legislation reducing phosphate levels has been introduced after the discovery that they increase the growth of algae in water systems. So efforts to produce a cleaner wash at lower temperatures are now focusing on the genetic engineering of new enzymes.

Novo Industri in Denmark, one of the world's largest producers of industrial enzymes, has launched a fat-splitting variety called Lipolase. It dissolves stains made by cosmetics, gravy and edible grease such as butter at low temperatures.

Lipolase is already being used in Japan by Lion Corporation. Novo says that the new enzyme has helped Lion regain market share by providing a counter-innovation to the Kao Corporation's highly concentrated liquid detergent, Attack, which had taken 80 per cent of the \$1.5bn Japanese market by February of this year.

Steen Risgaard, vice president of the detergent enzymes division at Novo, says genetic engineering is being used both to create new enzymes and to develop more efficient ways to mass produce them.

Previously, enzymes were developed through traditional microbiological methods of causing mutations in micro-organisms. The structure of their genes was modified by mutagenic agents such as ultraviolet light.

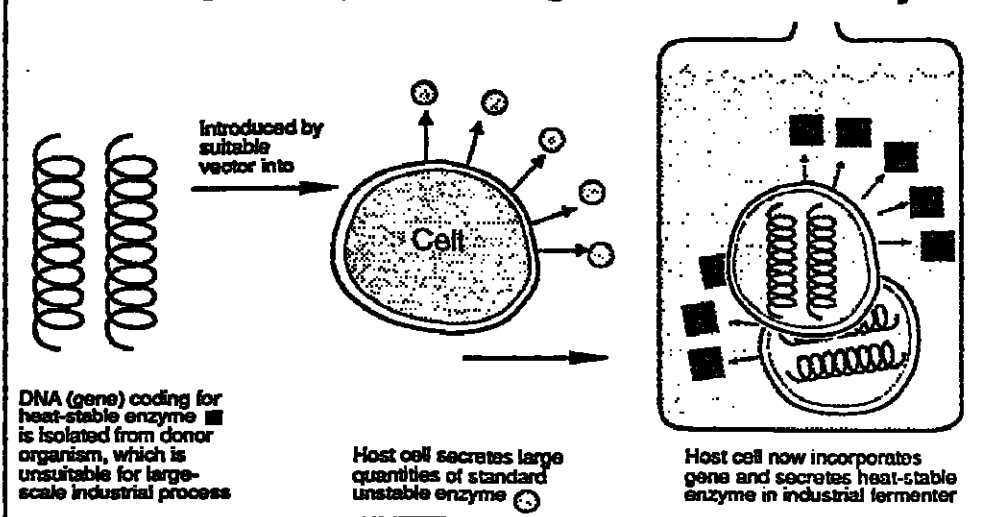
The process was repeated many thousands of times until, by chance, an enzyme was found that met the required specifications. Risgaard says that the technique was tedious but effective.

"The problem is that existing enzymes have been optimised by nature. But nature hasn't direct them in a way which helps them to be most effective in a twentieth century washing machine," says Olivier Midler, European business manager of Genencor, the San Francisco-based enzyme manufacturer.

Midler explains that it is now possible to modify the amino acid sequence through protein engineering. This enables the deliberate creation of certain characteristics which determine the catalytic properties of the enzyme. Removing the element of chance also helps to cut development costs.

The enzyme can, for example, be made tolerant to a wide range of temperatures, or its pH range can be increased - most enzymes work best in an acid environment of about pH

Genetic engineering of micro-organisms to make enzymes



2, whereas most washing machine tubs are alkaline with a pH of 10. (Neutral is pH 7.) Similarly, the enzyme can be changed so that it is not damaged by other components in the washing powder, such as peroxide bleaches.

The advantage of protein engineering to the enzyme manufacturers is that they can create new ones and then patent them. Genencor has already patented such an enzyme, a protease called Sustilain.

Hans Van Slyan, director of corporate strategy at International Bio-Synthetics, an enzyme manufacturer jointly owned by Shell, the oil multinational, and Gist-Brocades,

the Dutch chemicals company, says that detergents with protein engineered enzymes could be on the market within a year. However, he admits that approval from regulatory bodies, such as the US Federal Drug Administration, could hold up their introduction.

Another well established branch of genetic engineering in this field has been directed towards the industrial production of enzymes.

Leo Hepper, managing director of L. Hepper and Associates, the London-based biotechnology consultants, explains that many of the organisms which create useful enzymes need to be adapted for mass production.

In the case of Lipolase, the original organism which produced the enzyme bred very slowly. Novo managed to isolate the gene responsible for Lipolase's production and then introduce it via a vector to a host organism, a microscopic fungus called *Aspergillus oryzae*, which breeds quickly.

For the production process, the host organism is placed in a tank and fed starch from soy beans and potatoes. The enzymes are then extracted and granulated by mixing them with substances such as salt and cellulose fibres. Finally, they are coated to prevent dust formation which might affect their performance.

Novo says that the develop-

ment process is expensive and drawn out. It took several years to discover Lipolase and a further year of genetic engineering to introduce it to the host organism. But only four months were needed to scale up the process from a test tube to the 20 tonnes needed to start mass production.

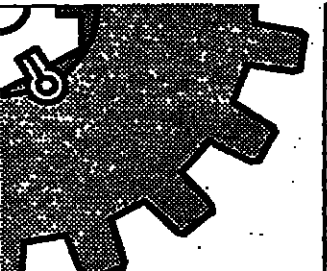
Risgaard at Novo hopes that, through genetic engineering and patenting, the market for enzyme detergents will take off. The world market for enzymes is estimated at between \$300m and \$500m.

Haylock, of BZW, believes that the detergent manufacturers could use patented enzymes to differentiate their products and gain competitive advantage.

However, not all analysts are convinced that genetically engineered and patented products will necessarily be adopted. The market in Europe and the US is far less volatile than in Japan.

Jack Salzman, vice president at Goldman Sachs, the New York securities house, says he is not sure that the detergent manufacturers will be willing to pay a premium for patented products, unless they can be demonstrated to work considerably more effectively than the established enzymes.

"The new enzymes will have to be a lot better than the existing ones," agrees Andrew Tivnan at James Capel, the London stockbrokers. "If the price performance ratio isn't right, they may not sell at all. Convincing the housewife that she's getting added value will be the main problem."



WORTH WATCHING

Edited by Geoffrey Charlish

US lags behind in automation

ACCORDING to a report from Harvard University, US manufacturers are well behind Japan and Europe in terms of automation. In the metalworking industries, for example, only 11 per cent of all US machine tools were computer controlled in 1987 and 53 per cent of the plants surveyed did not have a single automated machine.

By contrast, a similar survey in Japan, carried out two years before, estimated that 30 per cent of machine tools in the metal removal industries were controlled by computer.

Harvard's findings seem to be in line with other work carried out by Dataquest, the US market research organisation. It reports that of the \$41bn expended globally last year on automated manufacturing equipment, 41.9 per cent was spent by US manufacturers, whereas Europe and Asia combined, with fewer manufacturers, accounted for 53.5 per cent.

Just as worrying for the US, suggests Harvard, is the fact that much of the equipment comes from abroad. Okuma of Japan, for example, has 15 per cent of the US computer-driven lathe market. And although a trade agreement limits Japan to importing 30 per cent of the US consumption of machine tools, Japanese firms are building factories in the US to avoid the import restraints.

Software for portfolios

ODQ Systems, a software company of Cambridge in the UK, has launched a portfolio management and administration system, aimed at investment managers and professionals dealing in fixed interest stock, equities, unit trusts, mutual funds and currencies.

The system, called Jacobus, works on a variety of machines and costs between £10,000 and £20,000.

Once standing data about clients, investment vehicles and similar matters have been entered, the user can quickly look at a portfolio, or at a number of portfolios, for comparison purposes.

Subsequent dealing is carefully monitored by the system, which adheres to the UK regulatory framework. A continuous log is kept of all transactions under rigorous audit procedures and passwords are used at various levels of access.

Cancelling out underwater noise

PLESSEY, the UK electronics group, has developed an adaptive noise cancelling technique for use with sonar in underwater detection systems.

Sonar detects objects by sending out short bursts of

sound wave above audible frequencies. The waves bounce off submerged objects and the time taken for the return reveals the range. But echoes and interference can be adversely affected by the ship's noise.

About 10 years ago a team at Essex University showed that modern computer techniques could be used to generate sounds in anti-phase (wave opposition) to unwanted echoes, so cancelling them out. The technique has been used to cancel low frequency industrial sounds to improve a local environment.

The Plessey team has applied similar principles to eliminate "ship's own" noise from the engines and other machinery. The equipment detects an unwanted sound and immediately generates an opposing signal, clarifying the results seen on the radar screens.

Designed mainly for underwater warfare systems, the system can be incorporated into modern digital sonar systems, or added to naval sonars.

Students try out a smart card

FIRST announced by the General Electric Company (GEC) of the UK, two years ago, the smart card without electrical contact has just started a year's trial at Loughborough University. It is being used by students in a project with Midland Bank.

Smart cards, commonplace in France (where the idea originated), have still to make an impression in the UK. Although costlier than ordinary banking/retailing transaction cards, they have the advantage of a built-in computer and memory, which allows the user to carry his account around with him.

The memory keeps a record of the transactions and the customer's financial position can be seen by using the card with a terminal (placed around the Loughborough campus).

The computer can be programmed as desired: the students is able to access Prestel, the information service, and travel services offered by Thomas Cook.

Retailers have their own terminal, which works with a customer terminal at the point of sale. The card holder enters his number, the card is debited and the sale is added to an electronic list of the day's transactions.

These records, also on a GEC card, are taken to the bank by the retailer to update central records. At the same time the card is loaded with a "hot" (stolen) card list which the retailer can read on his terminal. Users' cards are recharged with funds by "plugging in" at a bank.

The advantage of GEC's product, which is called Meritcard, is that it has no metal contacts. These are known to give reliability problems due to wear and damage.

GEC engineers have designed a short range radio system which allows the card merely to be placed on top of the terminal, not plugged into a socket. The terminal radiates power to the card which uses it to energise circuits that communicate with the terminal.

Lord Prior, the GEC chairman, expects the company to obtain a major share of a market which he predicts will grow to £2.5bn by the mid-1990s.

CONTACTS: Harvard University US (617) 495 1000. ODQ Systems UK, 0222 8222. Plessey UK, 021 559 0277. GEC UK, 021 559 1172.

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MANAGEMENT: Small Business

Importing to Japan

Breaching the unwritten rules

Michiyo Nakamoto on the extent of the supposedly improved climate

When William Shimer, whose company plans to import good quality Californian wines to Japan, applied for a liquor importing licence, the only response he could get from Japanese tax officials was that he would never get one. In Japan, local tax offices have jurisdiction over import licences.

"They just told me that these things are difficult to get and that I was not eligible," says Shimer, one of many small businessmen now arriving in Japan hoping to take advantage of the supposedly improved climate for imports. Aware that no law in Japan prevents foreigners from obtaining an import licence, he decided to go directly to the National Tax Agency. There he was more fortunate: he was able to convince a sympathetic official to have a word with the local officials on his behalf. A single telephone call did the trick.

The next time he visited the neighbourhood tax office, Shimer was not only granted a hearing, he was even able to obtain the documents necessary to file an application for a licence. However, it took several more visits and inquiries before the documents could be completed. In the "grey" area of business here, says Shimer, in applying for a liquor importing licence, he found that the criteria for eligibility were so vague and that so much discretion was given to the local administrators that it was virtually impossible to know how to apply.

Stephen Crider, manager of an importing company in Tokyo, would agree. He recently imported some apple butter from the US to Japan but after weeks of fruitless struggles with customs officials, finally agreed to have it thrown into Tokyo Bay.

The apple butter was part of a shipment of jam, which has no import quota and therefore can be brought in freely. The customs inspector, however, refused to believe that the bottles, which were unfortunately labelled apple butter, contained jam, as Crider insisted they did.

In the end, the apple butter was determined to be somewhere in the category of fruit



ness set-up, the small, independent entrepreneur often finds that information that is crucial to the business is hard to come by.

"There is a lack of transparency to the regulations that makes it extremely difficult to do business here," says Shimer. In applying for a liquor importing licence, he found that the criteria for eligibility were so vague and that so much discretion was given to the local administrators that it was virtually impossible to know how to apply.

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In the end, the apple butter was determined to be somewhere in the category of fruit

belong in the category of medical equipment. In the meantime, Crider's company was obliged to stop importing the equipment.

Not knowing what the exact rules are means you are constantly running into brick walls, he says. That can be devastating for a small company since the costs of merely existing in Tokyo are so high that even the loss of a day's sales can hurt.

The ambiguity that clouds government regulations and filing procedures also effectively prevents foreigners from trying to circumvent the high costs of relying on experienced Japanese forwarders and distributors.

The officials at the local tax office where Shimer finally imported his wine were particularly miffed by his plan to import and distribute the wine himself. They would rather deal with the established distributors they know well.

Jack Moylan and Theo Street, who import horticultural products to Japan, find that it is their prospective customers, rather than government officials, who give them the most trouble. "Clients want detailed information," says Moylan. And they are often more interested in the packaging than in the product. It seems that Japanese wholesalers contemplating buying Dutch tulip bulbs are far more concerned about the picture on the package - does it look Dutch? - than about the bulbs themselves.

Crider points out that a product's outward appearance is also of the utmost importance when trying to sell to Japan. One of the major difficulties faced by fruit and vegetable growers in the US is creating products that are beautiful enough to meet Japanese standards, according to Crider. "Buyers are so strict," he says. "If you send them a bad batch, that's the last business you will be doing with them."

Shimer's advice to other small importers interested in tapping the Japanese market is not surprising. "Be prepared to take a financial beating for the first couple of years," he says. He has yet to find out if there is a pot of gold at the end of the Japanese rainbow.

They didn't do it. After four years of debate, the Department of Trade and Industry has decided not to get rid of the requirement for small companies to be audited. It made the same decision two years ago as well, but reopened the debate at the urging of those accountants who felt they had more to gain than lose from abolition.

However, something good may yet come out of this non-saga, which leaves the law just where it was at the outset. It is this: accountants who based their audit was forced to give some thought to how they could be useful to their clients. Although the audit has been retained, they should now put some of these plans into operation - and companies should be even more critical of the service they get from their accountants.

It is difficult to say what proportion of the accountants' fees of the average small company are consumed by auditing. Richard Brandt, of accountants Grant Thornton, reckons that it may only be 25 per cent for many companies. But others, he says, spend anything up to 80 per cent on auditing, depending on how much effort they put into their own accounting function. However, this money may simply be wasted. For a start,

The next stage in the on-off saga of small firm audits

Richard Waters on additional services that can be demanded of accountants

about a quarter of all small companies simply aren't audited; their auditors report that they have relied on assurances from directors rather than forming their own opinion on the accounts. This is known as an "example six" audit report, and is the easy way out for auditors who find it too difficult or time-consuming to do a proper audit. It has now been banned by the Auditing Practices Committee. Another reason that small company audits may be an expensive waste of money is the frequency with which directors try to reduce their profits for tax reasons. No auditor is going to uncover the extent to which business is not put through a company's books to defraud the taxman. The Revenue appears to understand this. It publishes its own analyses of different

business sectors, explaining how they operate and the sort of profit margins one would expect to see in a typical company. These reports, intended to help tax inspectors do their job more effectively, appear to be an admission that the audited figures are less valuable than a healthy dose of scepticism and an understanding of the guts of a business.

So what should auditors be doing that is more constructive? Brandt at Grant Thornton lists the following: the production of cashflow and profit forecasts, to accompany financing proposals; advising companies on computer security (many small companies consign vital commercial information to their computers with little thought as to its safety); providing better information about government grants; producing information to

enable companies to judge their performance in relation to their peers; and helping owner-managers with their personal financial affairs. Some accountants already do this, and more. But they claim that since companies are forced to spend money on auditing, they have less to spend on other services from their accountants. This is only part of the truth.

Accountants themselves have failed to offer many of these services (could your auditor tell you how your gross margins compare with those of your competitors?). They blame auditing for being reactive rather than forward-looking, but have done little to move beyond it. The range of more useful services should be made to stand on its own feet. Meanwhile, the on-off audit debate is unlikely to go quiet for long. The European Commission is working on a revision of its 4th Company Law Directive, which would reopen the question of small company auditing.

Next time round it may not leave it to national governments to make up their own minds but may abolish the audit for small companies across the Community. Such a change, though, is still several years off.

Assistance that leads to confusion

Many small and medium sized enterprises would prefer a "one stop shop" where they could obtain information on trading opportunities and financial incentives and assistance in Europe rather than the multiplicity of agencies that currently exists, according to a survey by the Humberside Business School.

The survey was carried out among SMEs in Bradford, Grimsby and Scunthorpe, Hull, Leeds and Belfast. It revealed that the companies were reasonably well aware that information presented them with the chance to expand their businesses; there was little understanding, though, of the detail of trading opportunities, technological initiatives and financial incentives. The study took place in 1987, before the Department of Trade and Industry's Europe Open for Business Campaign was launched in the Spring of this year.

Many companies had a strongly negative outlook. Though aware of opportunities

for intra-community trade, some 60 per cent tended to focus on the difficulties involved rather than the opportunities. Many claimed certain member states were protectionist; a small number had considered tendering for public contracts in other member states, but only 3 per cent actually submitted a tender.

Fifty-two per cent were involved in external trade, but only 4 per cent were aware of the type of assistance provided by the EC. And as for technical collaboration, just 4 per cent had any knowledge of community initiatives.

In each of the different areas covered by the survey there was ignorance of assistance available from the EC, indeed, in Belfast not one of the companies surveyed was aware of assistance available for external trade, and only 6 per cent were well versed in the type of national help on offer. SMEs in Bradford, meanwhile, had little confidence that a unified Europe would remove the kind of technical, non-tariff barriers they complained of.

"It is perhaps not surprising that most firms were unaware of the distinction between national and EC financial aids," remarks the study.

Those companies which said they were exporting without making difficulties tended to have few, if any, home contacts in their European markets, an example being an analytical instrument manufacturer. A marine engineering firm had also successfully tendered for business in France, Germany and Italy.

A rather depressing point which emerges again and again in the study is the widespread reluctance among SMEs to learn languages. Citing one example the study talks of a food manufacturer where the acquisition of language skills was not regarded as a priority, although it adds, ironically, that "it was clear that exporting to Europe was a priority."

While the study found that only a small number of SMEs were aware of EC business opportunities, a small follow-up last August pointed to

evidence that "the overall general level of awareness had improved."

An obvious problem was that the term SME covered such a wide range of business organisations. "It is difficult to see how the information needs of such a wide range of enterprises could be adequately dealt with under one policy."

Looking at the range of help available, the study suggests that "to be effective advice agencies would have to take a more proactive stance, especially for the smaller firms." It adds that "a major problem facing many SMEs is quite simply knowing which agency is responsible for which area of advice. And it suggests that "up to 90 per cent of SMEs are looking for a 'one stop shop' as their first contact with the advice giving network."

Is the message getting through? An examination of the awareness of firms to EC business opportunities, by Dr Jill Preston, Humberside Business School, Cottingham Road, Hull HU6 7RT.

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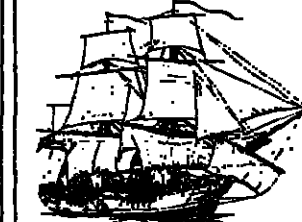
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89 Leamington Road
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FT LAW REPORTS

Charterers liable for sailing delay

THE BOUKADOURA Queen's Bench Division (Commercial Court): Mr Justice Evans: October 18, 1988

OVERSTATEMENT of the quantity of cargo loaded is an irregularity in the bill of lading, though it may be an accurate record of the shore measurement...

Mr Justice Evans so held when giving judgment for the plaintiff shipowner, Boukadoura Maritime Corporation, on an indemnity claim against Anonyme Maritime de l'Industrie et de Raffinage, in respect of delayed sailing...

The owners alleged breach of contract by the charterers in requiring the master to sign a bill of lading which substantially overstated the quantity of cargo loaded...

The evidence made it clear that the shippers' bill of lading figure was substantially in excess of the quantity loaded...

The charterers submitted that the master was bound to sign the bill of lading without qualification or endorsement...

No bill of lading was signed. The charterparty was on the STB Voy form, clause 20 provided that bills of lading shall be signed by the master as presented...

The shippers relied on that clause to support their claim that the master was bound to sign the bill of lading without qualification or endorsement...

Certain assumptions, stated in general terms, might be made as to the rights and obligations of parties to a voyage charterparty...

First, contractual relations between shipowner and charterers remained governed by the charterparty notwithstanding the issue of a bill of lading to a third party shipper...

Second, although the shipper was an independent third party, the fact that the charterparty was not presented to the agent through whom the charterers had performed his undertaking to load cargo on the vessel...

Third, when shipowners through the master or agents issued a bill of lading, they undertook the responsibility and potential liabilities to third parties which were independent of the charterparty contract...

Fourth, whereas in earlier times the bill of lading might have been regarded as a negotiable receipt issued as a favour by shipowners for charterers' convenience, the commercial reality would differ to a greater or lesser extent from those undertaken by the shipowner under the charterparty...

Fifth, it was for practical purposes inevitable that liabilities under a bill of lading contract would differ to a greater or lesser extent from those undertaken by the shipowner under the charterparty...

liabilities than those undertaken towards the charterers. The guiding principle was that contractual relations between shipowner and charterers were and always remained governed by the terms of the charterparty...

The guiding principle was that contractual relations between shipowner and charterers were and always remained governed by the terms of the charterparty and, where relevant, by the legal consequences of the dealings between them...

The question was what was the position when the charterer presented a bill which accurately stated the shore measurements, but which the ship's records suggested was an overstatement of the quantity loaded?

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accept the master's qualified signature. If the inaccuracy was an irregularity in the papers supplied, clause 20(a) required them to indemnify shipowners against all consequences arising therefrom...

There was an "irregularity", and there was no reason from the terms of the clause as to why the indemnity should only become effective when the bill of lading was signed, nor why it should apply only to liabilities arising from the master's signing the bill as distinct from the "consequences" of the charterers' act in supplying the "irregular" document for signature...

It was the correct interpretation of the agreement to indemnify in the charter, the only remaining question was whether the relevant consequences included loss suffered by the shipowner when the vessel was delayed while the master reasonably employed surveyors to re-measure the cargo and attempted to resolve the problem with the shippers...

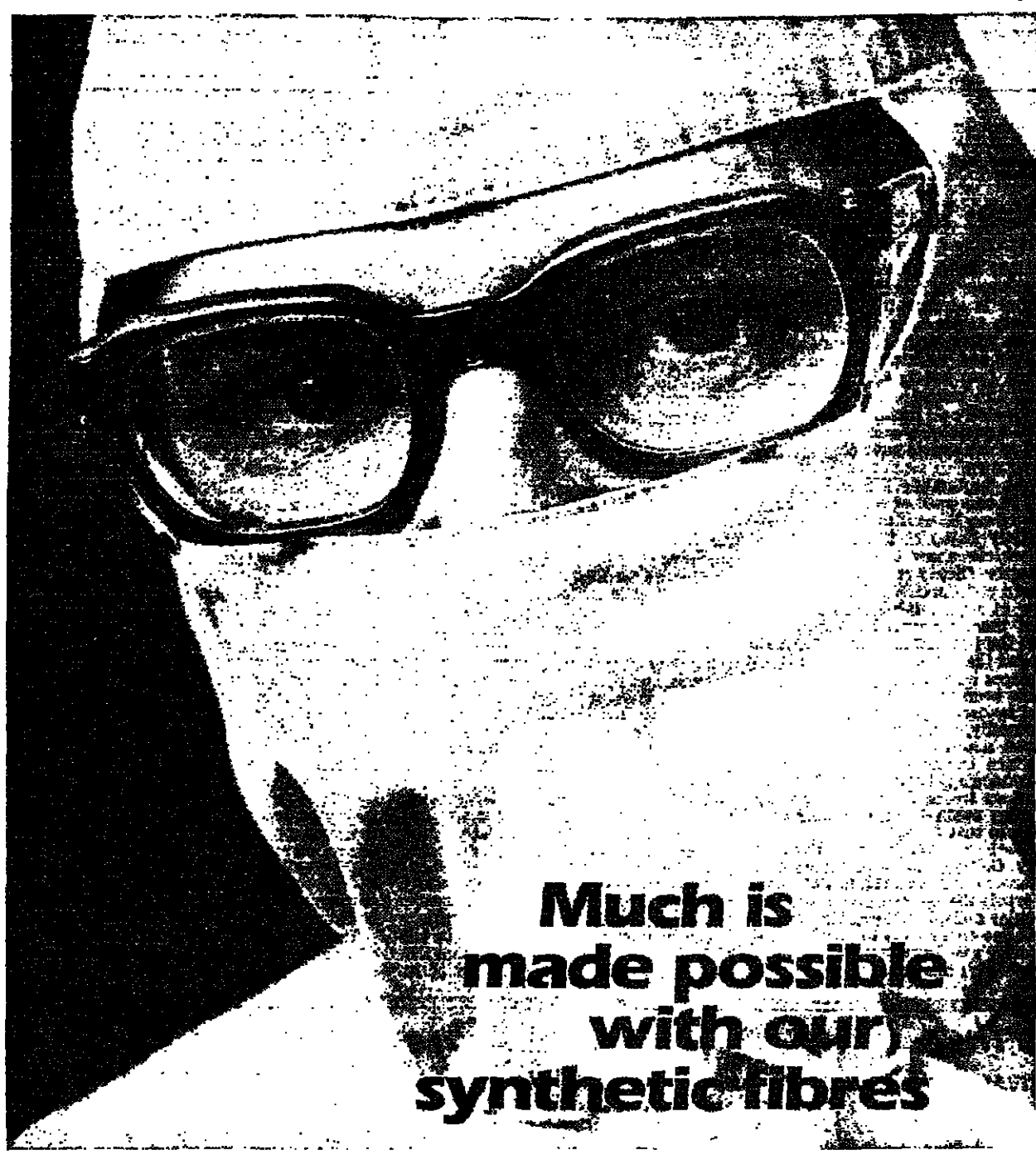
That was the very kind of loss which could be foreseen as likely to result from supplying shore figures which differed from the ship's measurement, and which were inaccurate, if the master was not permitted to clause the bill of lading accordingly...

Also, the charterers were in breach of an implied warranty that the bill of lading figure was accurate. When there was an express indemnity against inaccuracies in the bill of lading, it was proper to imply a warranty as to accuracy as a term of the charterparty...

The overall period of delay was assessed as 24 hours. The agreed measure was the demurrage figure of \$16,000 per day. Judgment for the shipowner. The shipowner's Jonathan Gaisman (Ince & Co) For the charterers: Stephen Tomkinson (Knocker & Foskett)

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ARTS

Age is opportunity no less than youth

William Packer on Elizabeth Blackadder, Rodrigo Moynihan and Norman Adams

It may be a little early to look back over 1988, but one particular point is already inescapable and worth mentioning now. Although as always young artists have declared themselves and we have seen promise confirmed into substantial reputation, for once the young can take second place. For above all this has been a year in which a surprising number of distinguished senior artists have come at last into their own.

She persuaded that most distinguished Scottish nonagenarian, Naomi Mitchison, to sit for her portrait, which is shown now for the first time. It is the most lovely thing, infinitely tender in its observation of a remarkable lady in extreme and lively old age, and by any measure a major work of art. The National Portrait Gallery should buy it straight away.

Norman Adams, just turned 60, has followed Jeffrey Camp in the Diploma Galleries of the Royal Academy; in the brilliant light of this fine autumn there is nowhere better for seeing paintings. He is showing a selection from the mass of work he has done in the past 10 years or so, which he calls his "Colour Chart of the Way".

Elizabeth Blackadder's portrait of Naomi Mitchison, 1988

Further Reich

FESTIVAL AND ELIZABETH HALLS

The South Bank survey of Steve Reich ends tomorrow with the British premiere of his Different Trains. The series has cannily mixed new Reich with the more familiar pieces - a complete performance of the seminal landmark in the Elizabeth Hall and two orchestral concerts in the Festival Hall on Thursday and Saturday introduced music from the 1980s.

outlines and the harmonic clarity, while the sheer number of players prevents the electrifying standard of co-ordination which Reich achieves with his own group. It's almost poignant to discover the significance of these instruments embodied in the stage layout of all three orchestral pieces, which seat the tuned percussion and pianos directly in front of the conductor as a kind of minimalist continuo, laying down the rhythmic and harmonic

Gluck's 'Paride'

VICENZA FESTIVAL

The Vicenza Festival, one of Europe's newer, has a neoclassical core, as befits the city of Palladio. In addition, it links each year with another country. In 1980 it will be Britain; this year it was Spain. William Weaver has told in these columns of Caldera's El gran teatro del mundo, with Falla's incidental music. In July Cavalli's Calisto had its first scale modern revival. During September and October the festival (which runs from June to October) hotted up with performances of El amor brujo in the 1915 chamber version, Tiro's El Burlador, a Roberto Gerhard concert, concerts of contemporary Spanish music, the 13th century Cantigas de Santa Maria, and a Bunnell retrospective. Neoclassicism was represented by a production of Gluck's Paride ed Elena.

Gluck and Calzabigi collaborated - after Orfeo in (1762) and Alceste (1767). Those works are heroic. Paride tells, in five acts, how a prince comes to clear his prize (the world's greatest beauty) after judging the divine beauty contest, and falls in love with Helen; and how she, though affianced to Menelaus, and bred to stern, Spartan ideals of duty, yields at last, against her will, to erotic attraction.

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ARTS GUIDE

October 28-November 3

OPERA AND BALLET

London Royal Ballet, Covent Garden. A new triple bill, with the creation of David Bintley's Trial of Prometheus (Tue, Wed). Other works in the bill are Bintley's Still Life at the Fens (Thu) and Ashton's Riposte. Also Ondine, (Oct 28, Nov 1), and a triple bill (Nov 2).

Vienna State Opera. Le Nozze di Figaro, conducted by Ion Marin, with Gundula Janowitz, Fidelio, conducted by Erich Leinsdorf, with Gwyneth Jones, Gabriele Fritzsche, Robert Schunk. (51444, ext. 2650).

Frankfurt Opernhaus. Die Walküre is sung by Julia Kaufmann, Ren Granzak and William Womack. Rigoleto, the first new production of the season, is produced by Jean-Claude Anvray and sung by Anne Dawson, John Rawlsley, Franco Frazina and Maurizio Arena. (51444, ext. 2650).

Chicago Lyric Opera, Civic Opera House. William Johns sings Farnbacher and Nadine Secunde is Elisabeth. In Peter Sellars' new provocative production conducted by Ferdinand Leitner, Anne Tomowa-Sitowa sings Violetta with Ned Ruzemba as Alfredo in Giulio Gianini's production of La Traviata, conducted by Bruno Bartoletti. (332 2244).



Elizabeth Blackadder's portrait of Naomi Mitchison, 1988

Vogler Quartet

WIGMORE HALL

It is always a pleasure to welcome a new string quartet of ripe promise and the young Vogler Quartet from East Berlin are certainly that. Two years ago, they won the Ertan quartet competition (which boasts a distinguished roster of long-term successes); but they still pursue their studies with the rigorously-musical LaSalle Quartet, which argues serious good sense as well as proper modesty.

assured line; Stefan Fehlandt is the full-voiced, forward viola and Stephan Forck's cello supplies singing tone as well as a secure foundation for the ensemble. It was unusually satisfying to hear this work rendered in such opulent colours, without compromising Beethoven's shrewd argument in any way.

Images de France season continues at the Barbican

The second part of the Images de France season continues at the Barbican from December 14 to January 29 with the largest ever British retrospective of Pierre Boulez, mounted by the BBC.

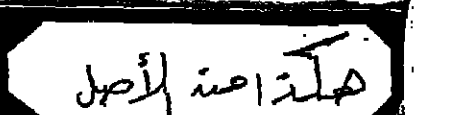
early works from directors such as Godard, Truffaut, Cahrol, Varda, Bresson, Rohmer, Resnais and Malle among others. There will also be an exhibition of French textile sculpture, Soft Art.

SALEROOM

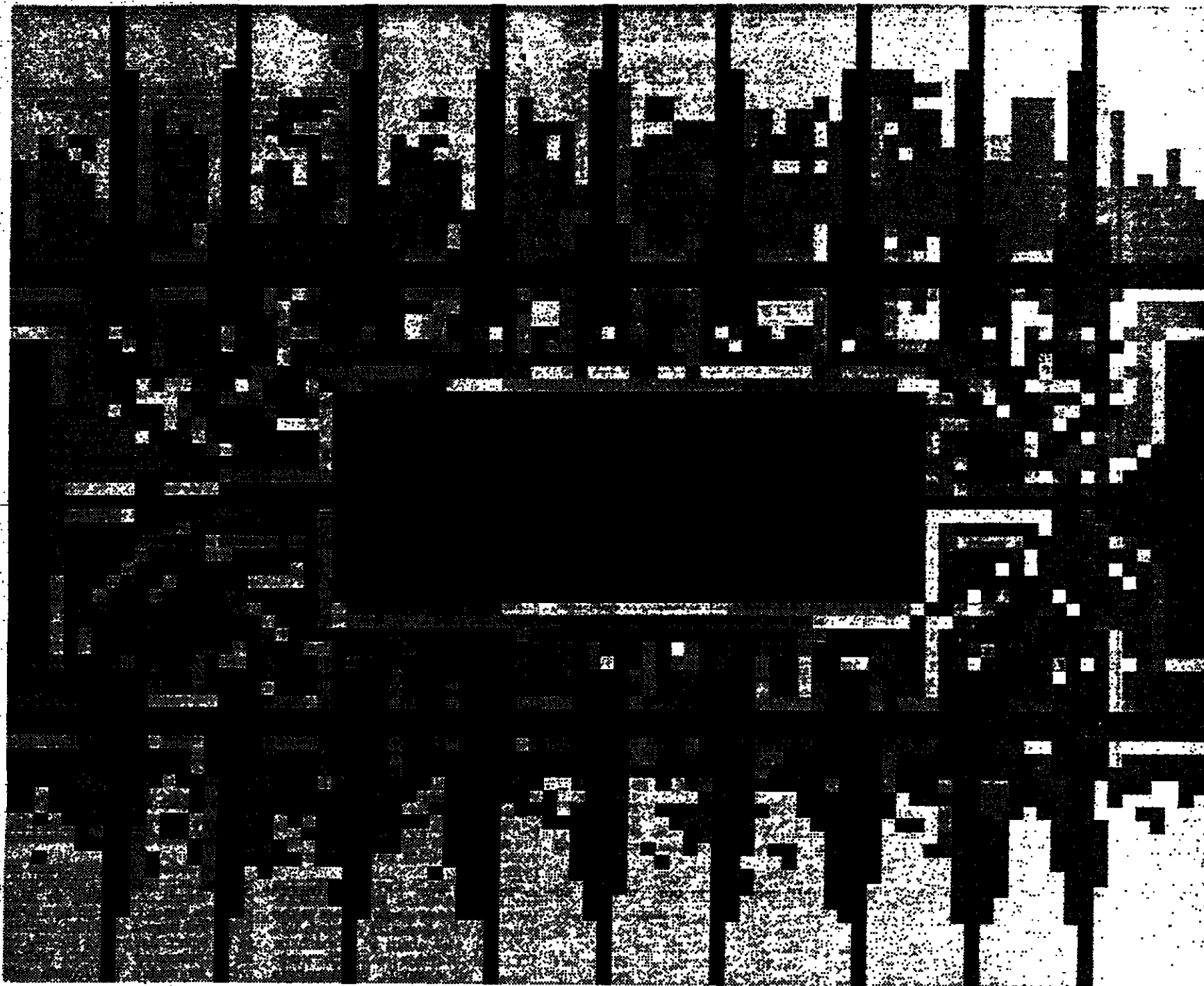
Puss in Boots goes home

There was a rare happy ending in the salerooms yesterday when a Doulton panel, a nursery rhyme scene from Puss in Boots designed in 1902 by William Rowe for the children's ward of the old St Thomas's Hospital opposite the Houses of Parliament, was bought by an anonymous benefactor at Christie's South Kensington, who will return it to the new hospital on the site. There the 68 ins by 46 ins panel will join its companion panel, were bought in at £2,600, well above their £2,000 top estimate.

York it was the turn of Clans Von Bulow to send shivers of amazement through the auction room. Von Bulow was acquitted of attempting to murder his wife in some sensational trials in 1888. Now the contents of two of his homes have been dispersed, raising \$8.5m (\$11.5m), and with prices going through the roof. But unlike the other star sales Von Bulow consistently bought top quality antiques and there were dozens bidding for his 18th century British furnishings.



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Siemens is the only European manufacturer of 1 Megabit DRAMs, yet development is well advanced for the next generation of the memory – a 4 Megabit device involving even smaller scales of integration. This chip – with sufficient capacity to store an average-sized novel – will be in production by next year.

Progress continues, for high-capacity memories are only a means to an end: they are the "vehicles" for even more complex chip technology that will bring greater innovative trends to: telecommunications and information technology, industrial electronics, automotive electronics, entertainment electronics and many other fields where innovation linked to quality are key factors.

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TUESDAY NOVEMBER 1 1988

The declining science base

BRITAIN is a peculiar country. Real gross domestic product has increased by about a quarter since the start of the decade and the Chancellor is striving to slow the momentum of growth. The nation's schools and universities are widely acknowledged to be desperately short of highly qualified scientists. Yet reviews by the University Grants Committee, published yesterday, recommend the closure of physics and chemistry departments in 15-20 of the country's universities. The eminent scientists on the review bodies are not arguing for cuts as such but say that resources of manpower and money are insufficient for all UK universities to sustain individual physics and chemistry departments; large-scale rationalisation is therefore inevitable.

This seems an extraordinary conclusion. Britain has an abnormally small further education sector compared with most other developed countries. The numbers opting for physics and chemistry are depressingly low. The chemistry review estimates that well under a tenth of school-leavers qualified to read chemistry actually do so, an even smaller proportion of A level physics students stick with the discipline at university level. The low prestige of the sciences contrasts strikingly with the buoyancy of demand for business, law and economics courses.

Deep concern

Both reviews express deep concern about the shortage of adequately qualified school science teachers. The physics review says that physics teaching has reached a "disastrous" level. It points out that almost half of the time-tabled physics tuition in state schools is provided by teachers inadequately prepared for the task. The situation in chemistry is equally dire. The chemistry review notes that the number of chemistry graduates undertaking teacher training fell by more than 50 per cent between 1983 and 1986.

The decline of school science is partially a reflection of the decline of university science in the 1980s. Between 1980/81 and 1986/87, the number of full-time physics lecturers and professors fell by 19 per cent; the

Hidden issues in Israel's election

THE STRIKING thing about today's Israeli general election is how little has changed during the campaign. This was the election that Palestinian unrest was supposed to have turned into a referendum on the future of the West Bank and Gaza Strip. Yet the campaign has been dominated by a lacklustre debate about Israeli security and the result may well be influenced by instant reactions to an individual act of violence - Sunday night's attack on a civilian bus in which four Israelis including three young children died.

Until the petrol bombing, the opinion polls remained stuck broadly where they were when the campaign began, showing an almost exact symmetry between the groupings of left and right and little to choose between the two main parties, Likud and Labour. Neither side has come up with arguments or policies to tip the balance in its favour.

Sunday's attack could well marginally strengthen support for the right in its contention that tougher action needs to be taken to quell the Palestinian uprising. It should not, however, be allowed to obscure the overriding message of the campaign, which is that Israeli politics have been gripped by paralysis over the future of the occupied territories. There is no prospect of a convincing majority in favour either of annexing them or of trying to achieve a negotiated withdrawal.

Loss of support

Even if it were to scrape together a Knesset majority, Labour is most unlikely to be strong enough to pursue peace negotiations with the required energy. Likud, pitching itself at the nationalist centre ground rather than the ultra-nationalist right, is content to maintain the status quo. To muddy the picture further, both Likud and Labour have been losing support to more extreme parties of the right and left. The result is likely to be continuing instability in government and more drift in policy.

In part, the deadlock can be blamed on Israel's electoral system, which allows a party

Stefan Wagstyl on the implications of the race to explore superconductivity

Japan thinks its way to the top

Japan, long dismissed as a technological copycat, is poised to match the West in at least one vital area of science. It has drawn level with Western countries in advances in superconductivity - a fast-growing field of research which might one day revolutionise the electrical and electronic industries.

The race for commercially viable superconductors is still in its infancy. But Japanese scientists have already done enough to show they are no longer intellectual laggards, incapable of original thought. For the first time since the golden age of Ancient China, the West is having to share scientific leadership with another culture.

Even if superconductors never find widespread commercial use, the advances made so far seem bound to affect relations with the US and Europe, raising thorny questions about the exchange of scientific secrets.

If the new materials do reach the market, the implications will be enormous. Sumitomo Electric, a pioneer in the field, estimates that superconductors can be profitably put to everyday use the world market might be worth \$36bn (£20bn) by the year 2000.

A report published earlier this year by the US Congress's Office of Technology Assessment says that in a wide spread of technologies from car design to optical fibres, Japan is already capable of taking a lead. "Only in science - in basic research - do Japan's capabilities remain in question. For the Japanese (superconductivity) presents an opportunity to show the world - and themselves - that they can be leaders there too."

Superconductors have been tantalising scientists since they were discovered in a Dutch university laboratory in 1911. They are special materials which conduct electricity without resistance when they are cooled to ultra-low temperatures. Unlike an ordinary wire, a superconducting wire does not heat up when it conducts electricity and wastes no energy. This could lead to cheaper power transmission and electric motors. It could also mean vastly more powerful computers since one of the biggest problems with existing machines is the prevention of overheating in closely-packed circuits.

Until two years ago, the widespread use of superconductors seemed an impossible dream. Only a small number of metals behaved like superconductors - and only if they were cooled to the temperature of highly expensive liquid helium, or 4 degrees Kelvin (deg K) above absolute zero. These alloys are used mainly in large magnets for scientific and medical scanners.

Then in 1986, two IBM scientists in Switzerland discovered an entirely new type of ceramic superconductor which worked at a temperature 30 deg K above absolute zero. An international race began, with scientists haphazardly trying other materials which worked at higher and higher temperatures.

Japan made its mark almost immediately. The first significant advance on the IBM scientists' discovery was made by a US physicist, Mr Paul Chu, of Houston University, who took the superconductivity threshold up to 93 deg K - that is above the temperature of the cheap industrial coolant, liquid nitrogen. The second was a Japanese, Mr Hiroshi Maeda, of the National Research Institute for Metals, who early this year raised the critical temperature to 120 degrees by making a compound containing bismuth.

This, in turn, paved the way for a third, US, discovery of a thallium-based superconductor which works at 123 degrees K and resembles the Japanese bismuth compound. "This is not a question of the Japanese catching up," says a US Government scientist in Tokyo. "This is a race."

Success is having an impact on Japanese science. It has long been a sore point in Japan that the country's reputation for original thought is low. Japanese have only won seven Nobel prizes, some for work done overseas.

One theory is that Japan's hidebound universities are to blame. Researchers are tightly supervised by their professors. Dr Susumu Tonegawa, who was awarded last year's Nobel Prize for Medicine for research done in the US, said he could never have won the honour if he had stayed in Japan.

Another belief, widespread in Japan and abroad, is that Japanese culture with its emphasis on uniformity is fundamentally unable to foster individual creative thought. A leading Japanese businessman was quoted recently as saying: "Our social environment, the personality and the character of our people and institutions is to constantly improve on a process, say from a 16K RAM (memory chip) to a 64K RAM to the 256K RAM. But to develop a whole new technology, to get on the leading edge, you have to look to American firms. It's a cultural thing."

The counter-argument is that progress in scientific research depends as much on a nation's bank balance as on its brains. As a late-comer in economic development, Japan has only recently been able to afford the luxury of pure research.

Professor Shoji Tanaka, doyen of Japanese scientists and head of a new national superconductor laboratory, says that in historical terms Japan has adopted the Western scientific tradition quite quickly. "We have had 1000 years of Chinese culture and only 100 years of Western."

The scale and nature of Japan's effort in superconductors sets it apart from other countries. According to the US National Science Foundation, Japan is spending \$258m on superconductor research this year - the same as America, an economy twice the size. Superconductors are relatively more important in Japanese scientific research than in the US or anywhere else.

To some extent, this reflects the relative weakness of Japanese research in other fields, including, for example, biochemistry and astronomy. The physics, Professor Tanaka says there are only a few universities in Japan which compete with the top 20 or 30 in the US in scientific research.

But there is no disguising the fact that Japan is deliberately concentrating on superconductivity because it believes in its commercial potential. Japanese companies are the driving force behind superconductor research.

In the case of some past technologies, the Ministry for Trade and International Industry has had to cajole companies into undertaking basic research - notably in the case of semiconductors. But industry has needed no encouragement in super-

conductivity. Some 56 per cent of the national superconductivity budget is being funded by the private sector, against 38 per cent in the US, according to US Government data.

The US's Office of Technology Assessment says this is a measure of the willingness of Japanese companies to think long-term, in contrast to the short-term profit-conscious thinking of US groups. In other words, the same long-term approach which Japanese companies have applied to investments in production and winning market share is now being applied to scientific research.

Japanese faith in technology as the key to continuing prosperity is very strong. It shows itself in everything from the numbers attending technology exhibitions around the country to the speed with which the latest consumer electronics devices capture markets.

The evidence is there: if NEC, the electronics combine, Superconductivity is the biggest single project at the company's fundamental research laboratories, with about 30 researchers. This is about treble the number working on, for example, 64 megabyte memories - microchips which can be reasonably expected to come into production within 10 years.

Sumitomo Electric has pencilled in a potential market of vast proportions. Superconductors working at the temperature of liquid nitrogen - that is within the range already achieved in the laboratory - could have a market of \$3.6bn by the year 2000. The market for the ultimate device, the

room-temperature superconductor, could be 10 times greater.

Japanese researchers do not underestimate the difficulties of superconductors. The new ceramic materials are brittle, they can conduct only small electric currents, and they are easily upset by magnetic fields. Moreover, no one actually knows how ceramic superconductors work. There is no guarantee that they will ever be more than a laboratory curiosity.

As a late-comer in economic development, Japan has only recently been able to afford the luxury of pure research.

Nevertheless, Japanese teams have insisted on possible applications in some detail. According to Nikkei Industry Research Institute, a private body, the largest potential market is in transport. Japan has already built an experimental magnetic levitation train in which traditional metal superconducting materials are used. The use of high temperature ceramic superconductors could greatly reduce the cost and so extend the potential market.

The next most important potential market could be superconductors used for energy storage - like giant batteries. This would cut power transmission costs, since power stations could be run at a constant rate

Dame of the Brummies

"Everyone tells me that if you can take about 50 rebels from your own governing party with you, the Government of the day will change its mind."

So says Dame Jill Knight, the Tory MP for Birmingham, Edgbaston, who is leading the revolt in today's House of Commons debate against the Government's plans to impose charges for eye tests and dental check-ups. "I am not a natural rebel," she adds.

Indeed she is not. She is Tory through and through, and very much on the right wing of the party. But she is very independent. Like the Prime Minister, she wanted to be an actress and, unlike her leader, she became one. Just after she was married, she had the chance to play opposite Trevor Howard. Knight turned it down because, she says, marriage was a turning point in her life and in the long run she had always wanted to go into politics.

She stood for Northampton in 1959 and 1964 before winning the Birmingham seat in 1964. Edgbaston is a pretty affluent part of England's second city. In the last general election Knight polled 49.8 per cent of the vote.

The reference books say that her late husband was an optician. Knight corrects them: "He was an optometrist." That is, someone who specialises in measuring the refractive power of the eye and thus tests long and short-sightedness. But she admits that being married to him means she knows about the subject.

Rebelsions against health charges have been part of the British political scene ever since Aneurin Bevan and the young Harold Wilson resigned from the Labour Government in 1961. Knight denies that she is part of that tradition. "There is a big difference," she says, "between introducing National

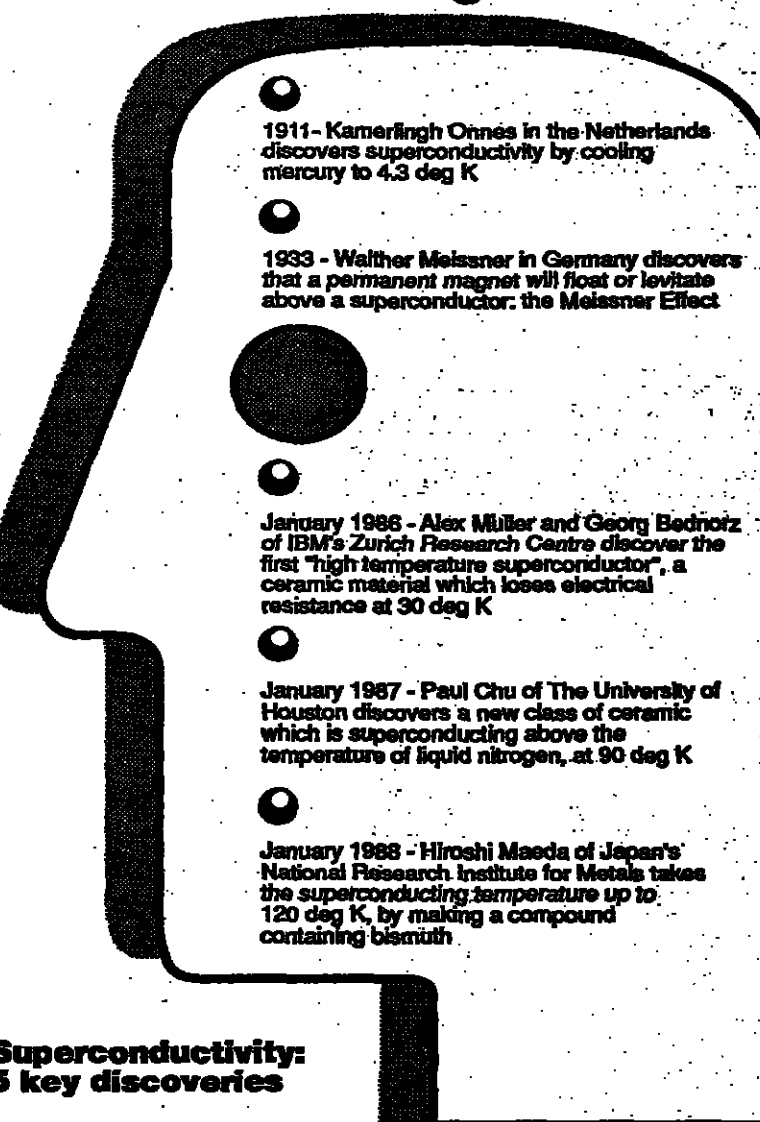
With interest

Despite the fact that he is currently awaiting trial on bribery charges, Ronald Li, the former Hong Kong Stock Exchange chairman, has clearly retained his eye for an investment opportunity.

Li's latest venture involves his half million, HK\$5m of which has up to now been lying around doing nothing except presumably earning interest on behalf of the Hong Kong Government. No longer at a hearing in chambers at the High Court yesterday Li had his request granted to have the money transferred to an interest-bearing account in his name. Since the trial is not scheduled to start until March 29, and may last for several months, he can look forward a reasonable return on capital.

Serious money

John Nicholson says that he is a quite a serious man; what he is doing only sounds pretentious. Nicholson likes to be known as a specialist in management psychology. Financially, he has landed on his feet. His company, John Nicholson Associates Ltd, has just bought the Michael Peters Group, which specialises in design. Nicholson gets a golden hello of £110,000 and may get up to an extra £2m over the next eight years.



Superconductivity: 5 key discoveries

- 1911 - Kamerlingh Onnes in the Netherlands discovers superconductivity by cooling mercury to 4.3 deg K
- 1933 - Walther Meissner in Germany discovers that a permanent magnet will float or levitate above a superconductor; the Meissner Effect
- January 1986 - Alex Müller and Georg Bednorz of IBM's Zurich Research Centre discover the first 'high temperature superconductor', a ceramic material which loses electrical resistance at 30 deg K
- January 1987 - Paul Chu of The University of Houston discovers a new class of ceramic which is superconducting above the temperature of liquid nitrogen, at 90 deg K
- January 1988 - Hiroshi Maeda of Japan's National Research Institute for Metals takes the superconducting temperature up to 120 deg K, by making a compound containing bismuth

instead of fluctuating by the hour in response to demand. For this reason, Sumitomo Electric and Furukawa Electric, Japan's two largest copper wire makers, are among the leaders in research concentrating on raising the amount of current the delicate ceramic materials can carry and how much of a magnetic field they will tolerate.

However, perhaps the most intriguing possibility is the use of superconductors in computing. The idea is not new.

Scientists have tried since the 1960s to devise a computer which used so-called Josephson junctions, electronic on-off switches made of conventional metal superconductors. In principle, such switches should be ultra-fast since the superconductor itself (unlike a semiconductor) absorbs no current.

In practice, the technical difficulties were so great that in the early 1980s leading US companies, including IBM, scaled down or abandoned research into Josephson junctions. But the Japanese, supported by government money, persisted.

NEC is now within reach of its goal of making a simple Josephson junction-based computer by 1990, an experimental not a commercial machine. The company has no idea whether high-temperature ceramic superconducting materials can be used instead of metals. But Dr Fujio Sakita, head of the fundamental research laboratory, says the company has to research this field too since fast-switching technology could be crucial to the future of the computer and telecommunications industry.

IBM has not said whether it has resumed the research it previously abandoned. Japanese companies rate the American giant's research skills above their own. It could be that IBM will be proved right in judging that alternative technologies, including optics, were more promising.

This summer researchers at Toshiba, another Japanese electronic company, invented a different sort of high-speed switch, called a tunnel junction. This has two thin films of superconducting material, separated by an insulator. According to Toshiba scientists, it is ten times faster than the conventional semiconductor switches used in today's computers. Toshiba's achievement was made possible by the speed with which the company set teams of researchers to work developing ways to lay down the new superconducting materials in extremely thin layers.

The commercial potential of high temperature superconductors may be years from being realised, but researchers are already getting nervous.

US and Japanese companies have scooped each other of keeping their most promising ideas secret. American scientists have complained that they can visit Japanese government laboratories but not corporate research centres. The Japanese have hit back with charges that the US continues to poach the best Japanese scientists.

Professor Tanaka, a veteran of semiconductor research, knows the bitter rows which have blown up over access to microchip technology. He says: "It would be a disaster if the same happened in superconductors."

OBSERVER

Health Service charges in general and bringing in charges for tests. Charges for tests would be a retrograde step.

She said yesterday that none of her potential supporters had said that they would desert her, so she might get her 50. But you never can tell.

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strength. Other clients include Mercedes-Benz, Volvo and IBM.

Straight nudes

Calendars are associated with success, at least according to Pirelli. The company used to be famous for them, dropped them, then re-introduced them five years ago when the business was in financial difficulties. Since then fortunes have improved. The 1988 version came out yesterday with the emphasis on the beauty of women (photographs by Tony Tomson) rather than sex. There remains a slight problem of where to put it.

Woman's job

The first information officer to be appointed by the Securities and Investments Board was Barbara Conway, who was recruited from the Daily Telegraph where she wrote a weekly column, Scrutinise, about financial scandals. In the constant company of her not very likeable dog at the SIB, she continued her pursuit of some of her Scrutinise targets. She left to join the BBC's financial reporting unit a month ago.

Conway is succeeded by Collette Bowe, who also knows a bit about intrigue. She was the principal information officer at the DTI during the Westland affair.

Cooking it up

An unemployment benefit claimant from Liverpool gave an unusual reason why a fine claim had been delayed, which even the CPSA civil servants' union describes as a "cocked-up excuse". "I moved into my house and put the keys in the oven for safekeeping, and then couldn't remember where I'd put them. So I couldn't leave the house until Wednesday."

PORT CLARET

Wine Auction

Christie's will be holding another City Wine auction at the Chartered Accountants' Hall on Monday, 7 November 1988 at 12.30 pm

This sale will include Havana Cigars, Vintage Port, Claret, Burgundy, Champagne, and a selection of interesting bin-ends.

A sparkle in the City

A special one-day pre-Christmas jewellery view, selected from Christie's December sales will be held at the City Office on Thursday, 8 December 1988 from 11.00 am to 6.00 pm

For catalogues or details of forthcoming City Seminars please contact Peter Arbutnot

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 Tel: (01) 588 4424 or (01) 606 1848

CHRISTIE'S IN THE CITY

LETTERS

UGC and R&D cuts are a blow to British science

From Mr Lawrence Cockcroft.
 Sir, The recommendation by a special group within the University Grants Committee (UGC), that up to half of the UK university physics and chemistry departments should be closed or amalgamated, seems to be yet another blow to British science. The compensating UGC claim that it does not want to cut the overall effort devoted to these subjects, but would "recommend that an extra £50m be spent on remaining departments", is indeed a hostage to fortune.

The objective is, in fact, a by-product of the Government's attitude to scientific education and research, which contradicts completely the priority given to increasing Britain's international competitiveness.

The significance of the UGC's recommendation becomes even more serious when linked to the announced reduction in total Government-assisted basic research in

these and related areas. The 1988 annual review of research and development, published by the Cabinet Office, projects a fall in expenditure in 1989-1990 (in real terms) by the Science and Engineering Research Council (SERC), from £296.3m in 1988-1989 to £292.3m in 1989-1990; and by the Medical Research Council (MRC) from £126.6m to £125.5m.

Incredibly, it envisages a fall in the number of research staff "with degree or equivalent" from 1076 to 1067 between 1988-89 for the SERC, and from 1545 to 1522 for the MRC.

One of the much wanted objectives of the Government's science policy is that an increasing proportion of university R&D work should be funded by industry. The report confirms that the evidence on this is ambivalent, but makes it clear that such an increase in funding by large companies (employing over two hundred people) has not occurred.

According to the Cabinet

Office, the primary aim of the SERC is "to maintain and enhance the research capability of the UK higher education sector in all areas of pure and applied research engineering; and the primary aim of the MRC is "the generation of knowledge that will improve health." Yet the MRC reports a serious shortage of high quality post-doctoral researchers: "... it is now becoming increasingly difficult to attract high calibre post-doctoral scientists in a wide range of scientific fields... there is growing evidence that there are declining numbers of postgraduates training to scientific research as a career."

In fact the MRC is in the centre of a vicious circle: its underfunding has led to a situation where it cannot necessarily finance research proposals it grades as "alpha" and its ability to do this is projected to decline rather than increase. There will now be a smaller number of university departments able to trawl for real

ability. The Prime Minister is apparently keen on high technology as a means to improve the UK's competitive edge in every possible field. When she came to power, few could doubt that basic scientific research was one such area. On present trends, this is one resource which will certainly have diminished while she has been in office.

One can only conclude that there remains in the Prime Minister and her colleagues a deep, difficult-to-understand bias against real science. Would she, for instance, have cut back expenditure by Lord Ruthven's team at the Cavendish Laboratory in Cambridge in the early 1930s on the grounds - supported by Ruthven himself at the time - that understanding the nature of the atom was unlikely to have any commercial application?

Laurence Cockcroft
 101 Riverside Rd,
 London NW5

Initiative is not restricted to graduates and those with A levels

From Mr Ian Robertson.
 Sir, Michael Prowse displays a lack of balance in his Lombard piece about A-levels (October 17). He assumes too much for the education system to do.

His example of the brilliant linguist who ends up poorly

educated by virtue of knowing little mathematics illustrates a common weakness nowadays - lack of initiative. This person could easily have taken steps to study subjects outside his main field. Many graduates with degrees in classics or English proceed to become

qualified as accountants or computer specialists.

Furthermore, the display of such initiative is not restricted to graduates and those successful at A-level. There are plenty of able people, poorly educated by virtue of GCSE passes, who take diploma and other qualifi-

cations, or simply follow courses to train them in skills they lack.

Initiative in these areas is something industry and commerce should be fostering.

Ian Robertson
 101 Elgin Avenue,
 Maidin Vale, W9

General studies add to A-levels

From Mr D.C.T. Roberts-Jones.
 Sir, Michael Prowse speaks correctly (Lombard column, October 17) of the strain undergone by British children in taking "the most demanding school examinations in the world." But his generalisations with impertinence about the comparable ability of our 18 year olds is astounding.

He cites a lack of calculus as being essentially unimportant; a lack of social sciences leading to an intellectual crippling. Does he imagine that generations of investment bankers and others in the City who did not study mathematics at school after O-level are second-rate? Or that those who did not study simple calculus as part of an O level syllabus are inferior to those who did?

American and other students are in no way better prepared, through the wide range of their school courses, for the rigours of an undergraduate course. The reverse can often be true.

Most schools worth their name provide a "general subjects" course for their A-level students. To drop the standards of A-level subjects would be ultimately self-defeating for Britain's primary as a centre of university excellence.

This is especially so in light of the fact that many schools already provide this "generalist" course, revealing that what Mr Prowse is asking for is not really a broadening of the curriculum, but rather a return to the "ivory tower, command-and-control" philosophy.

D.C.T. Roberts-Jones
 29 Selwyn Street, ECL



Species which deserve protection

From Mr J. Dennis Henry.
 Sir, You published my letter (June 6), in Rowntree the first swallow of a "summer for the UK" in which I pointed out that Scotland had lost control of 68 per cent of its publicly quoted companies (outside the financial property and oil sectors) during 1988 and 1989.

If the acquisition of Scottish and Newcastle (S&N) proceeds, the loss of such companies to Scotland since 1985 will rise to 67 per cent.

It will also further erode the quality of company we still have, because S&N's performance is not only above the average for Scotland, but is in the top third of the leading UK industrial and commercial companies. On growth it is above the average for Scottish and large UK companies. It is the kind of company necessary for any stable and successful economy.

"This potential loss to Scot-

land of 67 per cent over four years is more than any economy should have to stand. If it had happened to the City of London there would have been an uproar.

While we cannot put a ring fence round Scottish industry, it seems that our grouse, salmon and deer are more effectively protected from human predators than our industries.

Surely some controls are justified, along the lines of the laws which enable game to be taken, but ensuring that this is done in a manner appropriate to the long term preservation of the species. Cannot the Mergers and Monopolies Commission develop and use similar "gamekeeping" laws? Perhaps we should take advice from the Countryside Commission.

J. Dennis Henry,
 12 E. Boscawen,
 27 St Vincent Street,
 Glasgow, Scotland.

Confidence lost in London Life

From Mr Martin Copley.
 Sir, The president of London Life, Mr Dawson, misses the point (Letters, October 27). The board of London Life seem to have bungled the management of this well-respected, long established life office, and confidence has been lost. The shambling meeting last week, and the lack of information on the options available, merely confirm the point. The proxy voters might have cast their differently had they witnessed the devastating display of incompetence at the EGM.

The root of the problem is surely twofold. It lies not just in London Life's management, but in being unanswerable to policyholders (with a maximum of 35 votes each), rather than to shareholders. It is an individual policyholder who should be able to afford to circulate 68,000 policyholders and lobby sufficient support for a resolution to be included in the agenda of an EGM?

There is also the well-known inability of mutuals to raise capital expenditure. Had London Life been a quoted company, both problems would have been solved long ago.

In fact it seems that little consideration has been given to "de-mutualising", but since it is clearly possible for London Life's business to be transferred to an Australian Mutual. If it were, it must equally well be capable of being transferred to a new holding company whose shareholders would be current policyholders.

Martin Copley
 2000 Coast
 Miami Road, SW19

'Many of us have our anxieties about "fortress Europe" after 1992'

From Mr Bryan Cassidy MEP.
 Sir, In your editorial "The European Community opts for sanity" (October 26) you note that "The European Commission's decisions last week on the external dimension of the single market programme are a small victory for sanity".

I suppose that we must be thankful for "small" victories. Many of us in the European Parliament still have our anxieties about "fortress Europe" after 1992. There are protectionists at work in the European Commission, and the concessions made on banking may only be minor in the overall scheme of things.

The Commission has still not made a wholehearted rejection of "fortress Europe" referred to by Mrs Thatcher in her Bruges speech. Until it does, the Community's trading partners - the European Free Trade Association (EFTA), Japan, the US - will be justified in their continuing suspicions about the future of free trade.

Bryan Cassidy
 The Stables,
 White Cliff Gardens,
 Blandford, Dorset.

Belgian EC official, whose base is Luxembourg.

The aim of this initiative is to promote the buying of European cars (French cars among them, but not exclusively), particularly when it is known that some of our colleagues buy Japanese cars.

Indeed, during the past weeks Mr Everard got in touch with the main EC car manufacturers to propose that every new car built in an EC factory would be delivered to the EC customer bearing this label. Surprisingly enough, Mr Everard received answers from most of the manufacturers - except the British.

I should be grateful if you would inform your readers of this. Finally I would like to add that the cars bearing this sticker in Luxembourg are certainly not all French, but have a wide range of origins (including even Saab which, as you know, is Swedish).

H. Marty-Gaule,
 54 Rue des Champs,
 L-1053 Bertrange,
 Grand Duché de Luxembourg.

in UK employee relations. Many managers and trade unionists believe deeply that employee involvement is best achieved by voluntary means, but many also recognise the need for a social/economic balance, and would be prepared to discuss a firmer framework of good practice.

It is important to examine objectively the options on offer, so as to influence the eventual outcome in a way that does not interfere with the good relations already established in well-managed companies.

B.C. Stevens,
 Industrial Participation Association,
 65 Tooley Street, SE1

(which provides for exemption on a case by case basis) "and in particular where:

(a) the contract goods are not subject, in a substantial part of the common market, to effective competition from identical goods or goods considered by users as equivalent in view of their characteristics, price and intended use;

(b) access by other suppliers to the different stages of distribution in a substantial part of the common market is made difficult to a significant extent."

In the light of this power, I wonder if there will be yet further relaxation - from Brussels.

William Kiland,
 Francis Taylor Building,
 Temple, ECA

From Mr Henry Marty-Gaule.
 Sir, I was surprised to read in your paper - one of good renown and well informed - Observer's paragraph about an alleged "French push" (September 18).

As one of the "Eurocrats" pin-pointed, I would like to make a stand against the polemical tone and the final insinuation. The making and the distribution of this car bumper sticker (carrying the European Community's 12-star emblem and the text: "Je continue à croire en une Europe privée initiative, and it has been privately financed, actually by Mr Patrick Everard, a

From Mr R.C. Stevens.
 Sir, Congratulations on your excellent summary (October 17) of the issues surrounding the draft European company statute. As your correspondent rightly says, this is only the start of a much wider battle about "single rights".

The Government has made clear its opposition to any form of legislation on employee participation. In doing so, it may be encouraging an over-reaction by industry against any proposals from Brussels. This could create, in turn, a knock-on effect, damaging the commercial potential to UK companies of 1992.

Much has changed since the heated debates of the 1970s, both in the EC proposals and

From Mr William Kiland.
 Sir, May I add a comment to the reaction to the Editors bid for Scottish and Newcastle described by Mr Buxton (October 24)?

In 1987 the case of *Barrairie de Hochet (No 2)* the European Court of Justice had to consider the compatibility with EC law of a ban on drink the agreement in the case of a Belgian café. It ruled that such tied purchasing agreements did not of their nature necessarily contravene the Treaty of Rome, but held that they could possibly do so in the context of a network of agreements.

In order to preclude the potential application of Article 85(1), and the consequent illegality of beer ties throughout the European Community, a specific block exemption was provided in Regulation 1984/83. However, by Article 14:

"The Commission may withdraw the benefit of this regulation... when it finds in a particular case that an agreement... has certain effects which are incompatible with the condition set out in Article 85(3) of the Treaty

From Mr R. Browne-Clayton.
 Sir, The article on harmonisation of time with Europe (October 22) was strongly biased against the construction industry. Little was made of the chaos and extra costs such a change would bring about.

The building industry is a key indicator of the state of the national economy, with a turnover last year of some £85m. Estimates of the extra costs that would be incurred by harmonising with Europe are a minimum of £1bn - not helpful to the Chancellor in his fight against inflation.

Other points that your correspondent failed to mention are that there are likely to be upwards of an extra 2m commuters on the road during rush hour, besides lorries carrying materials around the UK.

For these prime reasons, the construction industry remains wholly opposed to this unnecessary harmonisation measure.

R Browne-Clayton,
 Building Employers Confederation,
 88 New Cavendish Street, W1

Hazel Duffy reports on the CBI's efforts to spread the EC message

Preparing Britain for 1992

As 1992 - the target date for the completion of the single European market - approaches, British businessmen could be forgiven for feeling overwhelmed by the volume of printed and televised exhortation. The scheme launched yesterday by the Confederation of British Industry is the most elaborate attempt yet to prepare British businesses for the event. It consists of a series of 10 seminars on specialist subjects related to 1992, each to be held in 13 regions of the UK, starting next January. The seminars will be presented by senior people in companies and consultancies - participants as varied as Hill Samuel, Price Waterhouse, Bank Xerox, TNT Express and Blue Arrow. They will be backed by reference books and a follow-up telephone service.

What, if anything, has your company done to prepare for 1992?

Reorganised own company	9	(5%)
Appointed an executive responsible for 1992	13	(7%)
Carried out a strategy review	39	(20%)
Introduced an in-house training scheme	7	(4%)
Attended seminars/courses	24	(12%)
Introduced language training	13	(7%)
Undertaken market research	20	(10%)
Look at acquisitions/joint ventures	12	(6%)
Opened manufacturing operations	1	(1%)
Opened sales office/offices	5	(3%)
Appointed sales agent/agents	7	(4%)
Nothing	61	(31%)
Specified other	50	(25%)

Source: CBI survey of 200 companies

1982, only 6 per cent had reorganised their company in response, 9 per cent had looked at acquisitions/joint ventures, 3 per cent had opened sales offices, while 18 per cent had done nothing at all.

The DTI will provide increasingly specific material as time goes on. For many businesses, it is likely to be enough. It is also free. The CBI scheme - which has a hefty, though subsidised, price-tag - is expected to score with those companies that want much more detailed information and the chance to follow up their own particular questions.

Mr John Banham, the CBI's director general, is increasingly following a policy of asking leading members of the organisation to head task forces on subjects on which the Government wants a private sector response.

Mr Alan Lewis, whom he asked last May to take the lead on 1992, has managed to secure the services and financial support of leading companies in their areas. Mr Banham acknowledges that the financial and human, could not stretch so far.

The charge of £1,000 to CBI members, £1,500 to non-members, for a series of 10 seminars, reference books in each subject, and the chance to arrange follow-up meetings where the specific needs of the company can be addressed, reflects the considerable subsidy which has been stumped up by the founder members. Each has contributed a minimum of £100,000, to which has to be added the cost of keeping a senior team on the road. The scheme will carry the message nationwide, not concentrate on London and the south-east. The same high level of speaker is promised in all 13 regions, with a total of 130 seminars.

For the contributors, the incentive is the prestige of being part of a campaign blessed by the Government - a minister will address each seminar - and the prospect of follow-up business with companies.

For the CBI, it is an important step in demonstrating to ministers that it can provide solutions. They will see it as a welcome departure from the lobbying which is their more normal contact with the CBI.

Europe's Domestic Market, by Jacques Pelkmans and Alan Winters, Chatham House Papers 43, £5.75.

space and computers are all cited as having a high incidence of barriers, although this may not mean that the barriers are significant.

These are the areas where Britain could benefit as barriers and distortions are abolished. In services, the authors identified insurance as a sector which probably offered more scope to Britain than banking. Companies must realise, of course, that removing these barriers will make their competitors on the Continent look more closely at the British market.

In April the Prime Minister launched a lavish 1992 information campaign, at a cost in the year ending April 1989 of £11m (£8.5m on advertising). Its aim, in the first instance, was to make business aware of the 1992 date. In Whitehall, this part of the campaign has been judged a success, as measured by the requests for further

information. The Department of Trade and Industry (DTI) believes that Britain is now better informed about the implications of the single market for business than other EC countries - even France, where taxi drivers impressed visiting British businessmen a year or so ago by their eagerness to talk about 1992.

The DTI next produced 32 fact sheets which include information on items such as technical standards in the EC, company law, competition policy, language skills, and a checklist for companies to make them think whether they are doing enough.

Not much practical action has yet been triggered. A telephone survey of 300 manufacturing and service companies around the country conducted last month for the organisers of the CBI scheme revealed that even among companies expecting to be affected by

The power of persuasion

Mr Alan Lewis, the head of the CBI's 1992 campaign, is somebody who can organise, cajole, and come up with the goods as he did in persuading 10 companies and consultancies to join the campaign and bear much of the cost.

His wealth, which he estimates at "between £50m and £70m," began in the 1960s through property and financial deals. The watershed came five years ago when the Monopolies and Mergers Com-

1992

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FINANCIAL TIMES

Tuesday November 1 1988

TAYLOR WOODROW

 TEAMWORK IN HOMES WORLDWIDE

Peking builds up its foreign assets

Peter Ellingsen looks at the growth in China's overseas investments

While the rest of the world - led by cash-rich Japan - queues for a stake in China's booming economy, Peking has been steadily directing its foreign reserves into investments abroad.

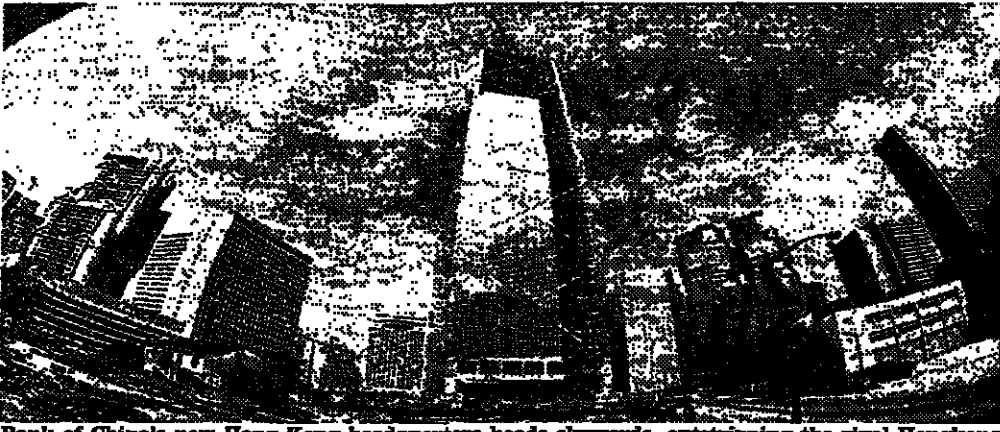
Although not as dramatic as the large loans and joint ventures sponsored by foreign companies and governments in China, overseas Chinese equity has now become a significant part of the country's long-term development strategy.

As with everything else, investments abroad are influenced by political considerations and the overriding need not to upset Peking's delicate reform programme. But within these constraints, China has been quietly establishing a pattern of financial interests overseas.

Not surprisingly, Peking's key trading partner, Hong Kong, has been the main recipient of these investments in the nine years since China opened up to the outside world in 1979. In keeping with the impending return of the colony in 1997, China has directed the money into real estate projects that will provide both a safe return and a long-term utility.

China Travel Service and Yuesu Enterprises, for example, have erected office buildings to house their staff, while China Resources, China Merchants Group and Guangdong Enterprises have bought warehouses and shipping berths. Retail stores and commercial and residential accommodation have been prominent, although hotels (China now owns 3,000 hotel rooms) seem most popular.

Peking has made a symbolic as well as a commercial move by investing in a multi-million-dollar 70-storey monolith for its Bank of China headquarters (a few feet taller than the Hong Kong and Shanghai Bank next door) on Hong Kong Island. Predictably, China Nuclear Industry Corporation has the potentially lucrative contract to supply enriched uranium for Hong Kong's con-



Bank of China's new Hong Kong headquarters heads skywards, outstripping the rival Hongkong and Shanghai Banking Corporation building (far left).

traversal Daya Bay power station.

In all, China has formed more than 385 joint ventures overseas, contributing about \$1.8bn to foreign projects. A quarter of these, with Chinese equity of \$350m, were approved last year, mostly in the developing countries with which China has close political ties.

According to the Ministry of Foreign Economic Relations and Trade, the bias towards less-developed economies is deliberate and will continue, partly because of China's low level of technology. A ministry spokesman said China hoped the investment abroad would eventually lead to an upgrading of China's technical base, as well as boost the nation's ability to earn foreign exchange.

Peking now has joint ventures abroad with 67 countries, and is discussing investments with the Soviet Union and other countries within the Eastern bloc, and even nations with which it has no diplomatic relations, notably South Korea. The Seoul connection is interesting because, after years of hedging, Peking is now acknowledging a thriving bilateral trade.

Barter trade with the Soviet Union is well established along the northern Chinese border, and following a conference in Vladivostok in October, the

possibility of Chinese investment in the resource-rich Soviet Far East now looks a certainty.

As relations have improved with Washington, China has been taking a gradually increasing interest and stake in US business. With bilateral trade at about \$7.5bn, the US is now China's third largest trading partner, and in spite of what China sees as continuing unfair barriers to its imports, Peking has pushed ahead with joint ventures or exclusively Chinese-operated businesses in the US.

The biggest Chinese equity stake in a US company so far has been a 50 per cent holding by China National Chemicals Import and Export Corporation (Sinochem) in a Pacific refinery based on the west coast. The investment will not only allow China to export its petroleum to the US, but also to run an oil refining business and take part in marketing in the largest oil consuming region of the world.

Other projects have been predominantly in resource development, industrial and agricultural production, clothing, transport, banking and tourism.

As the prospect of the EC's unified market in 1992 looms large, China is also planning to expand its trade with Europe, and Chinese analysts believe that a

single European market will force European industries to move into high technology, thus creating opportunities for countries with labour-intensive advantages such as China.

While viewing Europe primarily as a growing market for exports, Peking is hopeful that investment opportunities will also arise. In Britain, China Merchants Group paid about \$23m (\$51m) to enter the UK insurance and offshore oil service businesses, and the Tianjin municipal government, in a joint venture with Montagu, the British property group, bought 12 acres of London's Docklands for an estimated \$36m.

But for further investment opportunities to be realised, China needs to improve its management and administrative skills, a task that has led to a different sort of foreign investment. Instead of shunting senior cadres off to brush up on Marxist theory as happened in Mao's time, Peking dispatched 50 high-level officials this year to executive training programmes at Harvard University and Massachusetts Institute of Technology.

Tuition and related expenses will come to about \$7m. But in spite of the hesitant mood now obvious among reformers, that is an investment China is happy to make.

Three-week delay expected for Soviet shuttle

By Peter Marsh in London

THE LAUNCH of the first Soviet space shuttle, postponed on Saturday after a last-minute technical hitch, is likely to be delayed at least 20 days, a Soviet space official said yesterday.

The unmanned re-usable Buran (Snowstorm) shuttle, mounted piggy-back on Energia, the world's largest booster rocket, had been due to blast off from the Baikonur rocket centre in central Asia. It was to have completed two or three orbits before landing at a nearby runway.

The imminent launch of the Soviet shuttle, which recent official photographs have shown to be remarkably close copy of the US space shuttle, will give the Soviet Union a new flexibility for its space endeavours - but one which it is likely to use only sparingly.

The high degree of similarity between the Soviet and US spacecraft has astounded some observers. The Soviet shuttle "could land at Edwards Air Force Base (one of the US's landing sites for its shuttles) and no one would spot the difference," said Mr Jim Oberg, a US authority on Soviet space programmes.

The US three-atellite fleet has recently restarted flights after a break of nearly three years caused by the Challenger explosion in January 1986.

Assuming the first, unmanned, launch of the Soviet shuttle proceeds as planned, Western space experts think that it will take off - probably with a crew of three to five cosmonauts - no more than about twice a year.

The craft will be reserved, so space industry observers believe, for mission where it is imperative to fly relatively large numbers of people in reasonable comfort between the ground and Mir, the Soviet space station, and for bringing back heavy loads from orbit.

The great bulk of the Soviet Union's space missions, which are at the rate of about 100 a year (far above the average for the US and other Western nations) will almost certainly continue to be left to orthodox expendable rockets.

Some experts believe the Soviet Union copied the shape and size of the shuttle to cut the cost of the shuttle with the simple aim of cutting the workload for designers.

The country is thought to have less sophisticated computers than the West for modelling the aerodynamic forces that act on a shuttle re-entry into the atmosphere, and which are important in determining the optimum shape of the craft.

Despite the similarity in appearance between the two, the propulsion methods are different. The three main engines in the US shuttle are fixed to the vehicle itself and can be used once the craft has landed. The Soviet system, however, employs four liquid-propellant engines which are part of the Energia booster system. These are destroyed as part of the lift-off sequence.

The key question for many space-industry analysts is exactly how the Soviet vehicle will add to the capabilities of the country's manned space programme which, in keeping people in orbit aboard Mir for more than nine months at a time, is steadily drawing ahead of US efforts.

Mr Dick Lewis, a respected US author on space matters who has followed the US shuttle programme since its inception, says the main job of the Soviet vehicle might be to act as a space "lifeline". It could, he says, spend most of its time attached to Mir ready to bring the crew home at a moment's notice in the event of an accident.

Japanese to lift chip capacity

Continued from Page 1

Mitl forecasts that total Japanese production of 1-Megabit D-Rams will rise from 50.4m units in the July-September quarter to 68.8m in the January-March period next year, while output of older 256K memory chips will gradually decline.

Meanwhile, NEC, the world's largest chipmaker, has said it is studying plans to build a plant in the US to make 4-Megabit D-Rams, the next generation of memory chips. The company also announced plans yesterday to build in Japan a 200m test-manufacturing line, capable of making the next generation of 16-Megabit D-Rams.

The dollar gets its orders

The Fed and the Bank of Japan yesterday issued a clear enough warning to the market, and for once they may be taken seriously. A sharp fall in the dollar is the last thing either of them want before November 8, and the intervening period is short enough to make prevention a fairly easy matter. Yesterday's burst of dollar buying by the Fed was tantamount to declaring that Y125 is a floor, while the Bank of Japan's most aggressive move in six months shows that it means business, too. Faced with such firm resolve, foreign exchanges would be ill-advised to try anything on.

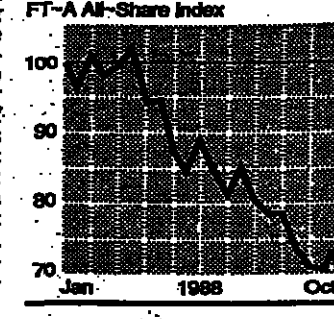
While the Central Banks may win this round, they are unlikely to change the way anybody feels about the dollar. The market no longer expects a rise in interest rates immediately after the election, and if Friday's employment figures confirm the picture of a less than roaring economy, the chances of any tightening of monetary policy would dwindle further.

Meanwhile the Fed is not alone in wanting its currency to stay put. The Chancellor must be content to see the sterling index at 76.4, and after his lapse at the Mansion House last month, he will do his utmost in today's Autumn Statement to give the market just what it wants.

Until a few weeks ago, Sears Roebuck ranked alongside the likes of IBM, AT&T and General Motors. It is one of the grand old names of American business, whose performance often left a lot to be desired, but with annual sales of over \$250bn and a workforce of 525,000 was of such a size that it appeared to be out of reach of even the most ambitious predator. However, after the recent megabuck takeover bids for RJR Nabisco and Kraft, the popular perception of the number of US nine-chip stocks which can count on retaining their independence by virtue of size has narrowed significantly.

Even after the recent run in its share price, Sears' stock market capitalisation of a shade under \$16bn is still \$2bn less than that of Wal-Mart, and

Maxwell Communications



If it were to be valued on the same cash flow multiple as RJR Nabisco then a price tag of \$25bn does not look too outlandish. Yesterday's burst of dollar buying by the Fed was tantamount to declaring that Y125 is a floor, while the Bank of Japan's most aggressive move in six months shows that it means business, too. Faced with such firm resolve, foreign exchanges would be ill-advised to try anything on.

Mr Robert Maxwell's acquisition of Dun & Bradstreet's airline guides has much in it to delight the student of corporate finance. The reason for taking the \$750m deal through his private Pergamon company is at first sight disappointingly dull, being that through Maxwell Communications, his public vehicle, would change its financial position in a week when it is returning to the US courts in pursuit of Macmillan. The real charm, though, lies in the notion of keeping MCC clear of one off-balance sheet transaction while it is trying to conclude another. Therefore, the plan is to transfer the airline guides from Pergamon to MCC, though whether on or off-balance sheet, and whether for cash or MCC paper, is not yet clear.

Taken in isolation, the airline deal seems to have its points. The guides involve a good deal of US printing, and are cash-positive, since the 750,000 users mostly pay subscriptions up front. The real difficulty about the wider strategy is that it once more shows Mr Maxwell's operation as seamless web, and minority shareholders in the quoted vehicle have little guidance on what may be happening in the

private parts of the empire. MCC's share price performance this year has been so deplorable that one is tempted to start groping for fundamental value. But although such a value certainly exists, the information is scarcely there on which to base a judgment.

Rolls-Royce/NEI

Rolls-Royce has not exactly made a habit of taking 5 per cent stakes here and there just in case it comes to something. So it must be a fair bet that the company has plans for NEI whether or not they involve the latter ceasing to exist as an independent entity.

To judge from the 15 per cent rise in NEI's share price yesterday, the market seems to think it is entirely possible that Rolls-Royce will decide to use up a bit of small change on a company whose market capitalisation is a mere £237m. Why Sir Francis Tombs should pick long-high-tech NEI as his favoured receptacle requires more in the way of explanation, though. He may well have visions of gas turbine profits dancing in his head. But at the moment under 5 per cent of Rolls-Royce's turnover comes from gas turbines - and NEI, for its part, does not make a single engine. If NEI with its long experience of equipping power stations can bring to Rolls-Royce what gas turbine technology alone cannot - a clear edge in the battle to supply the smaller stations of the future - then a bid could end up making sense. It would have the added advantage of stopping Mitsubishi using NEI as a Trojan horse for the UK market - though presumably Rolls-Royce could manage that without going to a full bid.

Gold Fields

There is a hint of defensiveness about yesterday's DTI statement on the Gold Fields reference. Titanium aside, attention is now being drawn to whether a merger between Gold Fields and Minorco already exists. As Minorco says, this can only refer to the increase in its shareholding in the past six months (which is tiny), or to a collusive arrangement by which its holding is larger than stated; and such collusion has already been denied through sworn affidavits. There is a feeling that while the DTI wrangles with Minorco has the initiative. At any rate, it is evidently not quite ready yet to abandon its ambitions.

Wellcome wins heart drug patent hearing

By Peter Marsh in London

A RULING by the Appeal Court in London yesterday may make it easier for health-care companies to sell their own versions of an important new drug for treating heart-attack victims which is already marketed by Genentech, a US pharmaceutical group.

The judgment concerned UK patent rights to a drug called tissue-plasminogen activator (TPA), which Genentech has been selling for a year under the name Actovase.

World revenues from the drug this year are thought likely to be more than \$100m, making TPA one of the fastest growing products in the health-care business.

In the ruling, three Appeal Court judges upheld an earlier judgment in the High Court last year that Genentech's patent over TPA was too broad

and should be ruled invalid. It may reduce the barriers to other companies bringing their own versions of TPA onto the market. The chemical is based on a naturally occurring protein and works by dissolving blood clots which can be a precursor to heart attacks or strokes.

In a separate development yesterday Genentech announced that it had received UK Government approval to sell Actovase in Britain. Hitherto the drug had not been permitted for use in Britain, although in addition to the US it is available in several other Western European countries.

The specific arguments in the Appeal Court case concerned a contention by Wellcome, a UK drug company which is developing its own version of TPA, that the UK

patent for the product should be set aside. This was on the grounds that the methods for making the drug, which Genentech had sought to patent, were based on techniques in relatively widespread use.

Wellcome said yesterday it was pleased by the Appeal Court decision could not indicate when its own version of TPA might enter the market. Analysts think this could be as early as next year.

A number of other drug companies, including SmithKline Beckman of the US, BASF of West Germany and several Japanese pharmaceutical groups, also hope to introduce their own forms of TPA.

The plans of all these companies may be helped by yesterday's ruling about the invalidity of the patent. The outlook

is complicated, however, by the fact that Genentech may decide to take the case to a further appeal in the House of Lords. The company said yesterday it was considering this option.

Also, the patent ruling applies only to the UK. Genentech has a separate patent for TPA in the US whose legal status has yet to be tested in the courts.

A further complication is that sales of TPA, which took off extremely quickly initially, have slowed in the past few months largely as a reaction to the high price of the product. This works out at \$2,200 for a single course of treatment. Some drug industry observers have suggested that TPA may be overpriced and that cheaper medications could work just as effectively.

Moscow offers human rights 'examination'

Continued from Page 1

the idea of a Moscow conference, advanced with some force by the Soviet side in the present talks in Vienna on security and disarmament.

Mr Glukhov said tartly, "I would advise to British Foreign Secretary to follow more closely developments in the Soviet Union." These included the accelerated release of citizens wishing to emigrate, he said. In the first nine months of 1988, some 48,000 Soviets (excluding children and including 11,500 Jews) have been allowed to leave, contrasting with 28,000 last year.

Mr Glukhov said that elections to the Supreme Soviet next year would see a plurality of different voices - including religious voices - although

within the framework of a one-party system. Asked if he saw the emergence of different parties, Mr Glukhov drew attention to the vote in the Supreme Soviet last week when some 31 deputies (out of a total of more than 1,600) voted against a decree which allows Internal Ministry troops to search apartments.

"The future lies in mist," he said, but added that "the nature of developments of our country make it possible for us to live and work within the framework of a one-party system provided that it respects multiple opinions including political opinions. Multi-party systems do not necessarily mean safe guarantees for human rights."

US makes conciliatory gestures to North Korea

THE United States yesterday announced conciliatory gestures towards North Korea that are intended to support South Korea's initiative to reduce tensions on the divided Asian peninsula, Reuters reports from Washington.

Mr Charles Redman, the State Department spokesman, said the overtures included permission for US diplomats to renew substantive contacts with North Korean counterparts and relaxed restrictions on travel between North Korea and the United States.

The United States will also allow limited North Korean purchases of US humanitarian supplies. At present only US donations of humanitarian items, not sales, are permitted.

The United States will not withdraw North Korea from its list of "terrorist states" or lift

decades-old economic sanctions that have brought trade between the two countries to a virtual halt, Mr Redman said.

He said the US action was a direct result of efforts by South Korean President Roh Tae-woo to improve relations with the Communist leadership in Pyongyang.

During a recent address to the United Nations, Mr Roh pressed his drive for an early meeting with his North Korean counterpart by offering to negotiate disarmament and other military issues. He has pressed the US and other allies to help draw North Korea out of its isolation and encourage it to abandon policies of confrontation and violence.

The Soviet Union and China have been asked to convey details of the US action to Pyongyang.

Fed acts to prop up \$

Continued from Page 1
 the D-Mark to DM93.15. It closed unchanged on the Bank of England's sterling index at 76.4.

The strength of the pound was attributed to short-term speculative buying ahead of today's Autumn Economic Statement by Mr Nigel Lawson, the British Chancellor of the Exchequer to the House of Commons in London. Currency traders do not think he will say anything which will undermine sterling's strength.

the US trade position and a belief that a policy vacuum between the US elections next Tuesday and the inauguration of the new president would defer any policy changes on the dollar and the US budget deficit until the new year.

The dollar weakened considerably throughout last month. A week before the August US trade figures were published on October 14, it was trading around DM1.86 and Y138. Yesterday in London it closed at DM1.7815 and Y125.50 while in the Tokyo market came at Y125.675 and DM1.7825.

WORLD WEATHER	
Accra	22/27
Aden	28/32
Amman	18/23
Bahia	24/29
Bangkok	26/31
Bombay	28/33
Buenos Aires	18/23
Calcutta	26/31
Cairo	22/27
Cardiff	12/17
Chengde	10/15
Chicago	12/17
Colombo	26/31
Copenhagen	12/17
Doha	28/33
Dublin	12/17
Hankow	10/15
Hong Kong	22/27
London	12/17
Lyons	12/17
Manila	26/31
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Mumbai	28/33
Nairobi	22/27
Paris	12/17
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Rangoon	26/31
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Yokohama	12/17

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FINANCIAL TIMES COMPANIES & MARKETS

Tuesday November 1 1988

J. TREVOR & SONS PROPERTY CONSULTANTS

INSIDE Market crash claims new casualty in Perth

Australia has suffered another casualty from last year's stock market crash. Laurie Connell, one of Perth's most influential financiers, resigned as a director of Rothwells, troubled local merchant bank, amid controversy over fresh rescue move by the Western Australian state Government. Page 27

Battle brewing in Australia's wool processing industry

A quiet controversy is brewing in the Australian wool industry. The country's wool dynasts are too polite to say much but the Australian Wool Corporation's move to get directly involved in preliminary processing of wool is an unpopular decision. Few would care to place bets on the outcome of this determined battle. Page 44

Canadian media make the equities best-seller list

Communications and media stocks are suddenly flavour of the month on Canadian equities markets, spurred by takeover activity and a favourable earnings outlook. The Toronto Stock Exchange's communications sub-index last week hit a 52-week high of 7867.13. On October 26, three of the index's largest component companies reported nine months' earnings improvements ranging from 7 to 34 per cent. Page 48

Kenmare under the microscope

Kenmare Resources, a Dublin-based natural resources company, might not be the first company to leap to mind in connection with the Minorco-Consolidated Gold Fields bid battle. But this Irish company is about to come under the microscope as the Monopolies and Mergers Commission looks at the possible impact of a takeover on the markets for zircon and titanium. Page 32

Glaxo tips the pay scales towards a US balance

Glaxo, Britain's biggest pharmaceutical company, has given Sir Paul Giraletti, chairman, a 28 per cent pay rise, taking his 1988 salary plus other emoluments to £306,931 (\$688,598). The move reflects an increased desire by many of Britain's biggest companies to increase salaries of top executives to bring them more into line with pay structures in the US. Page 32

Chicago's futures dealers wage war with interest

The Chicago Mercantile Exchange's Eurodollar futures contract has grown rapidly in the past year and its open interest has become the largest for any futures contract in the world. Meanwhile, the Chicago Board of Trade, the CME's London-based rival, is preparing to amend its own dormant Eurodollar futures in a bid to compete. Page 31

Market Statistics

Table with 2 columns: Index/Category and Value/Change. Includes London share index, FT-100, etc.

Companies in this section

Table listing various companies and their share prices, such as Aker, Amoco, Aran Energy, etc.

Chief price changes yesterday

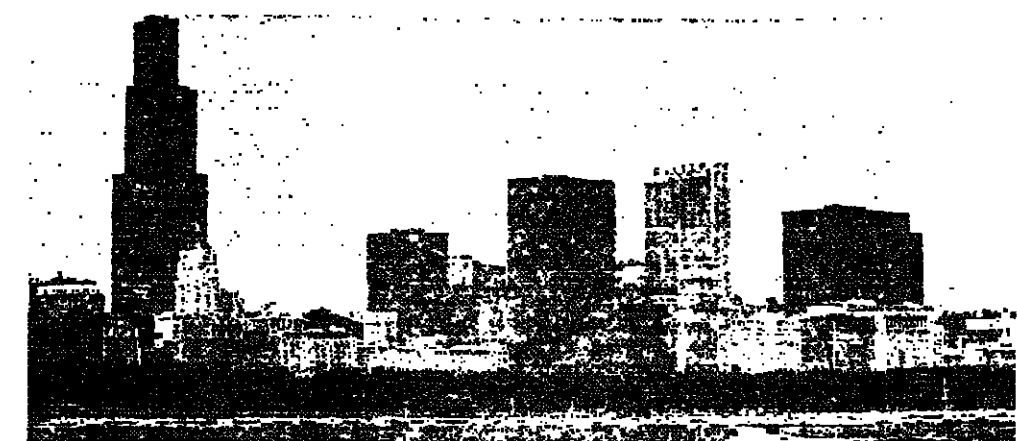
Table showing price changes for various commodities and currencies, including Wheat, Soybeans, etc.

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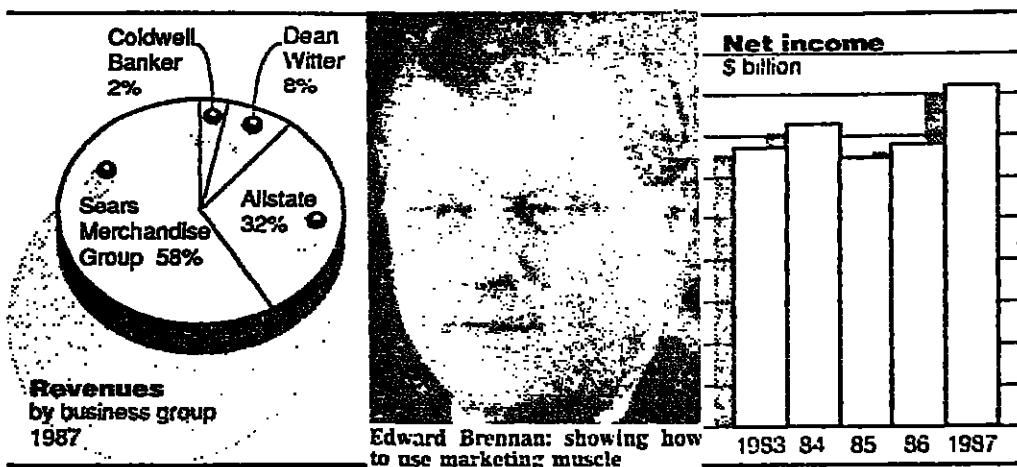
Sears throws itself into the marketing fray

Roderick Oram looks at the fundamental change in philosophy unveiled by the Chicago retailing group

When Nikita Khrushchev and his wife arrived in San Francisco in 1959, Mrs Khrushchev rushed off to the local Sears Roebuck store even before it opened its doors. As soon as she could, she scooped up \$100 worth of toys, baby clothes and nylon to take home. As President Franklin Roosevelt had earlier suggested, perhaps the best way to convince the Kremlin of the superiority of the American lifestyle would be to bombard the Soviet Union with Sears catalogues. Thanks to its stores and its mail order catalogues - which once enjoyed a circulation second only to the Bible - Sears had grown into the largest retailer in the world by supplying almost any goods an American could want. From its heyday, though, as the essence of US consumerism, Sears has suffered a steady and sometimes not very graceful decline over the past decade. Consistently, its ultra-conservative management insisted on ploughing the Sears furrow rather than exploiting new trends in merchandising. In recent years its sales growth has been half the industry average of around 10 per cent. The company recently reported a 36 per cent decline to \$109.4m in third quarter profits from its merchandise group. But for the first time it failed to give a breakdown of separate figures for domestic and international retailing and credit card operations, because, it said, it was reviewing its corporate disclosure policies. Analysts think domestic retailing might have made a net profit as low as \$15m to \$20m. With results like these, institutional shareholders and analysts have been growing increasingly restive over the past year. One it was considered immune to takeover because of its sheer size - its market capitalisation yesterday was almost \$15bn. But the current RJR Nabisco and Kraft plays, respectively \$20.8bn and \$13.1bn, have changed that perception. Sears is huge but it could be sold off in some two dozen discrete businesses. Its restructuring announcement yesterday was clearly a defensive move to curry a little favour with shareholders as well as an attempt to tackle its problems. Sears' efforts to revamp its operations extensively, particularly the core merchandising group which accounts for half its sales, mark a fundamental change in the unwieldy Chicago company's philosophy. On pricing policy, store focus, management procedures and cost-cutting, Sears will attempt to join the fray in the intensely competitive US retailing sector. Over all, though, its toughest task will be to overcome the growing disadvantage it has suffered by trying to be all things to all consumers. Thus, it is neither a deep discounter nor a specialty retailer - the two types of players that have increasingly dominated retailing. For example, Sears' share of the domestic appliance market, one of its bedrock areas, has fallen from 40 per cent to 25 per cent in the 1980s. Many of the strategic elements to which Sears committed itself yesterday bear the stamp of Mr Michael Bozic, a 47-year-old Pittsburgh native who became chairman of Sears' merchandising group two years ago. He had earlier made his reputation in Sears' Canadian operations, helping it to double its operating profits during his tenure as president of merchandising. No senior executive has ever moved so fast within the stodgy Sears corporate culture to translate his ideas into action with test programmes. One of Sears' traditional strengths had been the great respectability of its Kenmore brand name. But in a notable move to follow retailing trends, Sears said it would carry many more name brand goods. It has been greatly encouraged by test marketing of them, particularly in domestic appliances under the slogan Brand Central. It intends to broaden the concept by turning many of its outlets into "superstores" each concentrating on a narrow range of product categories. In a second thrust to tighten its focus, it will expand its specialty store operations. A separate unit, set up by Mr Bozic, has already made a few acquisitions such as the Western Auto Parts chain. It has also experimented with McKids, standalone stores selling toys and children's clothes under a name licensed from the McDonald's hamburger chain. Sears also pledged yesterday to embark on "an aggressive new marketing plan featuring a transition to everyday low prices" in



The Sears Tower dominates the Chicago skyline; interaction between staff curtailed.



Edward Brennan showing how to use marketing muscle. Most crucial of all to Sears' long-term future as a retailer is its decision to shift its merchandising staff out of the Sears Tower. Moving into the world's tallest skyscraper had severely curtailed interaction between staff used to a sprawling low level complex in the suburbs. Now they will move back to the home they are used to. Above all, Sears acknowledged yesterday that the US and retailing have changed. As part of that shift it is determined to make the most of its financial services business which now account for half its sales. At last, Sears is trying to learn how to use its enormous marketing muscle in its new non-retail businesses. The California think-tank of its Allstate insurance company has gathered data on the buying habits of Americans who do business with Sears. The data bank has 68.3m households, three out of four in the US. If ever Sears learns how properly to exploit a customer base as magnificent as that, it will have pulled off an American pastorate that would be the envy of Mr Mikhail Gorbachev.

Dresdner Bank to raise DM780m in rights issue

By Haig Simonian in Frankfurt. DRESDNER BANK, West Germany's second largest bank, is launching a DM780m (\$468m) rights issue in its first call on shareholders since it raised over DM1bn in a linked rights issue and warrant bond deal in March 1986. However, Dresdner Bank, which will now increase its nominal capital - by DM150m - to DM1.45bn, has been actively expanding its fund management business of late. Earlier this year, it bought a controlling interest in the Thornton Group, a UK fund manager, for around £25m (\$44m). Fund management appears to be one of the key businesses it has identified in developing its international presence. Further acquisitions are thought to be likely, notably in the US, although no details have yet been released. However, a firm step may be forthcoming before the end of this year, and part of the cash may be destined towards this end. The bank's share price, which has been under persistent buying pressure in recent months, fell by DM6.50 to DM302 in Frankfurt yesterday. Dresdner Bank has been widely subject to rumours that its shares are being bought by Allianz, Europe's biggest insurer. These reports, which probably bear no foundation, have been persistently denied by both the bank and Allianz and reflect the increasingly speculative nature of the West German market in financial services at present.

Fresh Gold Fields controversy

By Kenneth Gooding, Mining Correspondent, in London. THE UK Department of Trade and Industry yesterday sparked off fresh controversy over its handling of the hostile £2.9bn bid by Minorco for Consolidated Gold Fields by announcing that the Monopolies and Mergers Commission would look into dealings in Gold Fields shares in the six months leading up to the offer. Minorco, which is controlled by South African companies in Mr Harry Oppenheimer's empire, reacted angrily, saying it had been misled last week when Lord Young, Secretary for Trade and Industry, referred the bid to the commission, citing possible effects on competition in the markets for titanium and zircon, two high-value metals. It gave a broad hint that it would fight its case before the commission rather than permanently withdraw the Gold Fields bid. Minorco argued that one interpretation which could be put on the department's statement was that the commission would look into allegations that Minorco had undisclosed holdings in Gold Fields which gave it control. It stressed it had added only 0.9 per cent to the 27 per cent of Gold Fields which Minorco has controlled since 1981. It has been widely suggested that Mr Oppenheimer's Anglo American Corporation would not have launched the bid for Gold Fields via Minorco unless it was sure of winning control from the outset. However, Minorco recalled last night that its directors had given affidavits to the UK take-over panel confirming that they were unaware of any undisclosed holdings in Gold Fields by Minorco or its two major shareholders, Anglo American Corporation and De Beers, or any of their associates. The department, while refusing to comment on Minorco's statement, insisted that it was merely attempting to make clear the terms of the commission reference - terms which had been in place since the announcement last week. It pointed out that the commission had an obligation to examine all share dealings in a target company in the six months leading up to an offer whenever there had been a prior build-up of shareholdings by the bidder.

Hanson sells US unit for \$185m

By Christopher Parkes, Consumer Industries Editor, in London. HANSON, the international conglomerate, is to sell Durkee Industrial Foods of the US to Unilever, the Anglo-Dutch consumer products group, for \$185m. Durkee, which supplies the food manufacturing and catering industries with speciality oils, frozen bakery goods and other ingredients, last year recorded sales of \$174m and operating profits of \$11.1m. Its net book value was about \$90m, Hanson said yesterday. Based in Cleveland, the company has four factories in the mid-West and New Jersey, and employs 1,000 people. The deal is expected to be completed by the end of the year. It represents a significant expansion of Unilever's interests in US food manufacturing ingredients and catering, which are at present limited mainly to the leading position in the catering margarine market. The group is also market leader in retail margarine in the US with a share of more than 30 per cent. Although no decisions have yet been taken, Durkee seems most likely to be absorbed by the Lever Brothers subsidiary in the US, which is responsible for household products, margarines and oils, rather than the retail food division, Lipton. Unilever has been busy lately developing its presence in the non-retail food sector. Its Quest subsidiary, bolstered by the acquisition of Naarden, a Dutch concern, is now the second largest flavour and fragrance manufacturer in the world, supplying a global network of customers as well as the group's own needs. Unilever bought Dutch Dielders (Veest) from Guinness in September. It is also in the process of establishing its UK Craigmillar bakery supplies and catering business as a separate profit centre, to be based at Bromborough on Merseyside. Craigmillar is currently an integral part of the Van den Bergh & Jurgens margarine and oils concern. Durkee joined the Hanson portfolio in 1986 with the \$300m purchase of SCM, a 22-company conglomerate which made most of its profits from chemicals but was best known for Smith Corona typewriters. Durkee is understood to have performed well since the acquisition. Typical Hanson cost-cutting, manufacturing policy focused on high additive value speciality products rather than low-margin commodities produced record profits last year. With yesterday's deal Hanson will have realised about \$1.2bn from sales of SCM subsidiaries, including property interests, pulp, paper and retail foods. The remaining SCM interests, mainly in typewriters and chemicals, are understood to have a net asset value of more than \$4bn.

Kuwait seeks BP sale extension

By Vanessa Houlder in London. KUWAIT yesterday made an official request for more time to meet the UK Government's demand for a major reduction in its 21.6 per cent stake in British Petroleum. Mr Sabah al-Ahmed al-Sabah, Kuwait's foreign minister, pressed for a swift response to this request at a meeting with Mr Peter Hinchcliffe, the UK ambassador. In response, Mr Hinchcliffe said that the issue was being dealt with in negotiations between the Kuwait Investment Office and the Office of Fair Trading. These negotiations over the timing of the divestment were set in motion by Lord Young, the Trade and Industry Secretary, when he announced the forced sale at the start of October. The OFT has been given discretion to extend the 12-month deadline if warranted by market conditions. At its current market price of 293p per share, the sale of the stake would result in a loss for the KIO of about £360m (\$623m). Mr John Jeffrey of Stephenson Harwood, the KIO's London solicitors, said that the KIO was pressing for an indefinite period in which to sell the shares, although it might be prepared to accept a five-year period. The KIO, which has an estimated £15bn invested in the UK, began building its stake in BP in October 1987 after the UK Government's £7.2bn share offer. It continued to accumulate shares until March, despite several ministerial warnings. The KIO was asked to cut its 21.7 per cent stake to 9.9 per cent after an inquiry which found a potential conflict of interest. The BP ruling has fuelled debate within Kuwait about its strategy of investing in the West, which is viewed by some as unsafe and irrelevant to Kuwait's own long-term development. Since its decision, the UK Government has attempted to reassure Kuwait that the UK welcomes Arab investment. Last week, Mr William Waldegrave, Minister of State for Foreign Affairs, urged the Kuwaitis to treat the BP case as a casual incident that should not affect its relations with the UK.

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INTERNATIONAL COMPANIES AND FINANCE

Kraft and Philip Morris shares soar after deal

By Anatole Kaletsky and James Buchan in New York

THE SHARES of both Kraft and Philip Morris soared yesterday morning on Wall Street after the two companies' announcement of an agreed merger which would create the world's largest consumer products company.

Under the \$13.1bn deal, announced on Sunday night, Kraft shareholders will receive \$106 a share in cash from Philip Morris for their holdings in the Chicago-based cheese, dairy and processed foods company. Kraft's shares shot up by \$7 to \$103½ in heavy trading, while Philip Morris shares rose \$1½ to \$96½.

Arbitrageurs on Wall Street expressed relief that they would not have to wait for Kraft to raise the financing for a controversial leveraged recapitalisation, said to be worth \$110 a share, which the management had announced last week. Philip Morris shareholders were broadly pleased that their company had managed to avoid a long drawn-out and costly auction for Kraft.

The deal, which will be the largest corporate takeover ever to be concluded outside the oil industry, ends a brief but fierce struggle between the two companies.

Philip Morris originally offered \$90 a share. However, Kraft demanded that the tobacco group pay more and threatened to load itself with more than \$12bn in debt in an attempt to drive its stock price up to \$110 a share.

Mr Hamish Maxwell, who as chairman of Philip Morris has presided over a large-scale diversification into the food business, said that the merger would create "a US-based food company that will compete more effectively in world food markets."

Kraft is best known for its processed cheese products, such as Cheez Whiz and Velveeta.

The deal is the first step in a wholesale reorganisation of the US food industry, spurred by intense competition for well-known brands.

RJR Nabisco, a tobacco company which also bought heavily into food brands, faces an offer of \$20.2bn from the Wall Street firm of Kohlberg Kravis Roberts, Pillsbury, a smaller food and restaurant group, is fending off an offer from Grand Metropolitan of the UK.

Under the Kraft-Philip Morris merger agreement, Mr John Richman, the Kraft chairman and chief executive, and up to two other Kraft board members will join the Philip Morris board.

Mr Richman will also be nominated to become Philip Morris vice-chairman and is expected to be responsible for programmes that will maximise benefits of an association between Kraft and Philip Morris's large General Foods unit.

Mr William Murray, Philip Morris vice-chairman, said the merger would create the world's largest consumer products company, surpassing Unilever, the Anglo-Dutch conglomerate.

US car rental group in \$300m buy-out

By Our New York Staff

BUDGET RENT A Car, the third largest US vehicle rental concern which was floated as a public company two years ago by the Transamerica financial services group, is going private again in a \$300m leveraged buy-out backed by Ford.

The buy-out proposal is worth \$30 a share in cash and Budget shareholders, who could have bought their Nasdaq-listed shares for \$14 in the initial public offering in September 1986 made massive profits yesterday morning. Budget's shares jumped \$10½, or 59 per cent, to \$27½, as a result of the LBO announcement.

The LBO is being led by Budget's management and the investment bank of Gibbons Green Van Amerongen.

Most of the financing, however, is being provided by Ford Motor Credit and the deal looks like increasing Ford's influence in the US car rental market.

This influence grew significantly though Ford's earlier role in the buyout of Hertz, the leading US car rental group, which previously belonged to Allegis, the Chicago-based travel conglomerate.

Ford financed a \$1.3bn management-led buyout of Hertz in October, 1987. It subsequently sold a 20 per cent stake in this business to Volvo.

Of the other big US car rental businesses, National was sold in September to a management group backed by General Motors, while Avis was acquired by its employees in September last year in another buyout backed by GM and Chrysler.

Both National and Avis had already undergone LBOs previously this decade.

National was previously owned by an investor group led by Paine Webber, the Wall Street brokerage house, while Avis belonged to Westray Capital, an LBO group, headed by Mr William Simon, the former US Treasury Secretary.

Inco 'pill' stirs up a hornet's nest

David Owen and Kenneth Gooding report on a defensive package

Inco, the world's largest nickel producer, has stirred up a hornet's nest with its plan to launch Canada's first corporate "poison pill" package linked with the payment of a special US\$10 a share dividend payment which will cost \$1bn.

The plan comes up for shareholder approval early in December and initial reaction has been far from enthusiastic. Early indications suggested that many institutional investors would oppose the plan for fear that it might trigger "me-too" poison pill initiatives at other Canadian resource companies.

Chaise de Depot et Placement du Québec, which invests Québec pension and insurance plan contributions and holds about 3 per cent of Inco's issued capital, objected to the link between the poison pill and the special dividend.

Inco shareholders cannot have one without the other. If the dividend is paid it will amount to double Inco's debt to \$1.5bn, and immediately the plan was announced both major credit rating organisations, Moody's and Standard & Poor's, cut their rating of Inco debt (although it remains at investment standard).

So far Inco's share price has reflected the uncertainties about the plan and has not shown much improvement.

One of the main reasons for the proposals was that Inco's board felt the market price did not take account of the improvement in the company's performance and in today's stock market climate it was an

attractive takeover target.

However, in spite of the uproar, Mr Ian McDougall, an Inco executive vice-president who has the task of "selling" the plan to the investment community, believes that ultimately a majority of shareholders will give their approval.

He points out that more than half of Inco's shares are held by US investors who are familiar with the concept of shareholders' rights plans (poison pills) because more than 700 companies - including most US mining groups - have launched them in the US in the past few years.

Mr McDougall says it was because of the Inco board's concern that the different securities laws in Canada and the US might form the basis for unequal treatment of shareholders that the plan was proposed. In effect, it requires anyone seeking to acquire 20 per cent or more of the company's voting shares to negotiate with the board to terminate the rights issued under the plan. The rights effectively double the cost of taking over Inco.

While the plan does not prevent a takeover, it encourages anyone seeking to acquire the company to make an offer of fair value to all shareholders," insists Mr McDougall.

Inco points to a bitter takeover battle earlier this year between Nova, the Alberta petrochemicals concern, and Polysar Energy and Chemical as an example of the benefits that board-level negotiations can bring for shareholders.

Because of government ownership restrictions, Nova was obliged to confer directly with the Polysar board before acquiring the Ontario-based company's assets. Polysar ultimately bought Nova into raising its initial bid by about C\$5 a share to C\$28 before capitulating.

Mr McDougall also points out that Noranda recently launched a "street sweep" (a rapid accumulation of shares) and acquired a big stake in Falconbridge, the second largest nickel group. Noranda paid no premium and is not treating the shareholders fairly, he suggests.

Several other issues have been regularly raised during Mr McDougall's recent meetings with investors and analysts in Canada and Europe.

Why didn't Inco use its cash for acquisitions?

He says the company wants to "stick to its knitting" and is not interested in diversification. There are no bargains in mining, or downstream nickel businesses, such as alloys or engineered products. Inco is looking for a 15 per cent return on equity after tax and that too, narrows the field of potential takeover candidates.

Why not simply pay a dividend from available cash? Why go deeper into debt?

Mr McDougall says that, if the recapitalisation plan is to truly "enhance shareholder values" and be meaningful, it has to involve a dividend of about US\$10 a share. A \$5 or \$6 a share dividend would simply be seen as a distribution of surplus cash.

The \$1bn to be paid out represented the company's internal cash-flow generated over the past 18 months. In deciding on the payout the board had taken into consideration that Inco's capital expenditure programme called for about \$300m a year for the next three years.

After borrowing about \$500m towards the dividend payment the company would still have access to another \$500m if needed. "We felt we could get back to a comfortable level of debt within a year," the added Mr McDougall.

Why doesn't Inco buy back its own shares? Mr McDougall points out that Inco would run into tax problems if it bought back more than 10 per cent of its issued capital. "We have so many shareholders with so many different tax characteristics that it would be bound to be unfair to some of them."

Isn't this just a management protection scheme?

Not so, says Mr McDougall. Any potential predator would have to deal with the board and Inco's 15-man board includes only two current management representatives plus Mr Charles Baird, a former chairman.

Mr McDougall says that, with these proposals, the board is expressing its confidence in Inco's core businesses. "With a poison pill in place the management can look to the long term for the business - in terms of exploration and long-term investment."

Atari plans memory chip plant

By Louise Kehoe in San Francisco

ATARI, the US personal computer and video game manufacturer, is planning to launch its own memory chip manufacturing operation in about six months, Mr Jack Tramiel, its chairman and chief executive, has revealed.

The Dram (dynamic random access memory) production plant, which will be located not in the US, but "somewhere where costs are lower," will take about two years to complete and to bring into full-scale production, Mr Tramiel expects.

He did not estimate the cost of the venture, but Dram production plants, which require advanced semiconductor processing equipment, cost in the region of \$100m-\$250m, depending on scale of the operation.

Like other personal computer makers, Atari has been suffering the effects of a year-long shortage of memory chips. "We have not been able to serve the US market, because

we could not get the chips," Mr Tramiel complained. Atari's sales in Europe have been strong over the past year, but the company's personal computers are not as widely used in the US.

He said Atari had decided not to co-invest in Dram production with a semiconductor company, like Amstrad of the UK, which recently acquired a stake in Micron Technology of Boise, Idaho, in return for guaranteed chip supplies. "We are going to go it alone."

Concerns about a potential oversupply of Drams in the early 1990s as Japanese producers expand their production capacity have made US semiconductor companies reluctant to re-enter the Dram business, despite mounting pressure from US computer makers.

A significant drop in Dram prices in Asia over the past few weeks has also prompted some US industry analysts to predict that the Dram shortage may be

neering an end, despite contradictory statements from the largest Japanese Dram producers.

In the midst of this uncertainty, National Semiconductor, one of the largest US chip makers, has postponed a decision on whether to re-enter the Dram market, Mr Charles E. Spork, the company's national president and chief executive, told the annual meeting on Friday.

In another development, NEC of Japan, a major memory chip maker, said it was considering building a major new Dram plant in the US to produce the next generation of 4-megabit Drams. A decision will be made early next year, it said.

IBM and Microsoft yesterday announced delivery of their next version of the OS/2 personal computer operating system, which incorporates a long-awaited graphical user interface called Presentation Manager.

Toshiba buys rest of venture

By Our Financial Staff

TOSHIBA of Japan has bought out the stake held by Westinghouse Electric in their US cathode ray tube joint venture and plans a \$100m expansion of the company.

Westinghouse, which sold its \$300m a year elevator and escalator business to Schneider of Switzerland this year, has been restructuring by moving out of low growth industrial operations.

Toshiba did not reveal the cost of buying Westinghouse's 49.9 per cent. It said the US

company had withdrawn because demand in the US for colour display tubes for computers had fallen since the venture was planned. The venture also did not fit in with Westinghouse's long-term plans.

Toshiba Westinghouse Electronics was originally capitalised at \$40m, and Toshiba said that since the company was founded in 1985, its capital had been increased several times.

The Japanese company plans to spend about \$100m on expanding the plant at Elmira,

New York, to build 30-inch and 32-inch tubes by next August.

The expansion will involve 400 new jobs. The company currently has around 800 employees and produces about 1.5m 19-inch and 20-inch colour tubes a year.

Toshiba said the name of the company would be changed to Toshiba Display Devices.

Matsushita Electric Industrial also plans to manufacture 30-inch tubes in the US. Sony produces 32-inch televisions in the US using imported tubes.

Improvement at US Healthcare

By Bob Vincent

US HEALTHCARE, one of the leading operators of health maintenance organisations in the US, lifted third-quarter premium revenue by 23 per cent, and swung from a loss of \$22.8m to a profit of \$2.5m or 5 cents a share. In the 1987 period, medical claims reserves were increased by \$51m.

After nine months, the group recovered from a loss of \$4.4m to a net profit of \$3.2m or 7 cents, on revenues of \$546.2m, against \$468.5m last time.

This announcement appears as a matter of record only.

OCTOBER 1988

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28th October, 1988



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INTERNATIONAL COMPANIES AND FINANCE

Cheung Kong cash offer for Green Island Cement

By Michael Murray in Hong Kong

CHEUNG KONG Holdings, the Hong Kong property concern and flagship of Mr Li Kashing's business empire, is bidding for the remainder of Green Island Cement, its 44.6 per cent held associate, with a cash offer which values Green Island at HK\$2.03bn (US\$260.3m).

The offer for Green Island, which has about a half share of the territory's cement market, is at HK\$20 per share. The shares, which were suspended yesterday, closed at HK\$17.70 last Friday. They have fluctuated between HK\$7.65 and HK\$18.20 this year, and reached a pre-crash high of

HK\$19.90 in 1987. Mr George Magnus, Cheung Kong deputy chairman, said that turnover in the shares of Green Island, which has a market capitalisation of about one tenth of that of Cheung Kong, was sparse, and it was an appropriate time to take the company private.

"It makes things a little bit simpler," he said.

Green Island is one of the 33 stocks which make up the Hang Seng Index, the most widely used barometer of the Hong Kong stock market.

The offer will be made by Wardley Corporate Finance

and CEP Capital Limited on behalf of Sukvit Investments, a wholly owned subsidiary of Cheung Kong.

It will be conditional upon acquiring more than 50 per cent of Green Island's share capital - only 5.4 per cent more than it holds at present.

In the event that it acquires over 90 per cent of the shares, Sukvit intends to purchase compulsorily all outstanding shares.

Green Island shareholders will be advised by Sun Hung Kai International. The company has requested that trading in its shares resume today.

Connell resigns from Rothwells

By Chris Sherwell in Sydney

MR LAURIE CONNELL, one of Perth's most influential financiers, yesterday resigned as a director of Rothwells, the troubled local merchant bank, amid controversy over fresh rescue moves by the Western Australian state Government.

Mr Connell's withdrawal both from his highest-profile business and from his other public company directorships adds another casualty to the list of Perth's entrepreneurs who have become victims of last year's stock market crash.

It also underscores continuing difficulties faced by Rothwells despite two controversial rescue efforts involving the state Government. Questions are again being asked about potential knock-on effects should it collapse.

At the weekend Mr David Parker, the state's deputy premier, acknowledged that Rothwells was again suffering from "acute liquidity problems". Although he blamed this on the opposition, which has been asking a penetrating series of questions on Rothwells in the state parliament, it is clear that an audit of the group's books has shown its problems remain deep-seated.

The Government admitted last week that the state electricity utility arranged to buy coal in advance from Western Collieries, a recently acquired Rothwells subsidiary, under an attractive deal which also helped the bank. The opposition said Rothwells was unable to meet payments on some A\$50m (US\$41.1m) in commercial bills being presented to it.

Mr Parker has since confirmed that the Government is contemplating the possibility of arranging fresh credit lines for the bank, and some action on this was under consideration yesterday. If it goes ahead, this would amount to the third rescue since the crash triggered a run on the bank.

The first came in the form of government backing for a A\$150m loan facility from the National Australia Bank while Mr Connell injected about A\$70m of his own money and a group of prominent Australian entrepreneurs participated in a A\$164m share issue.

The second involved the injection by Mr Connell of A\$350m into Rothwells, funded by the sale of his share in an unbuilt petrochemical plant to his friend Mr Alan Bond and the state Government, which contributed A\$175m. The arrangement was designed to allow the state Government to retire its earlier guarantee.

Mr Connell has built up a formidable reputation as a deal-maker, and he became known as Perth's lender of last resort because of his willingness to back business ventures in return for high interest charges and large fees.

No one has missed the irony that his latest crisis has surfaced at a time when he is fighting in the courts for payment of a A\$100m "success fee" from the Fairfax media group for advice given in helping Mr Warwick Fairfax take it private. The problems caused by his costly takeover prompted Mr Fairfax to refuse payment, and he has launched a A\$160m counter-claim.

Mr Connell said yesterday Rothwells' recent problems were largely a result of non-payment of this fee.

From what is known, Rothwells had some A\$700m in deposits prior to the crash, of which an estimated A\$400m was then withdrawn. Despite injections amounting to around A\$600m, it is still plainly in difficulty.

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November 1, 1988

Sanctions hit SA coal exports

By Jim Jones in Johannesburg

THE CHAIRMAN of South Africa's two largest coal companies have given contrasting views on the state of export markets for the industry.

Mr Graham Boustred of Anglo American Coal Corporation (Amco) has reported a 22 per cent increase in export sales in the half-year to September while Mr Brian Gilbertson of Trans-Natal has announced lower sales in the year to June and warned of cuts in next year's exports to Japan.

Trans-Natal expects to sell 2.4m tonnes of steam coal to Japan this calendar year while other exporting countries have failed to make contract deliveries to Japanese buyers.

In contrast, Amco has reported higher exports and domestic sales but, in line with Trans-Natal, it expects domestic sales to decline in the near future as Eskom, the state-owned electricity utility, closes old thermal power stations.

Amco's coal and coke sales were 23.7m tonnes in the period to September against 19.2m in the corresponding period of 1987 when colliery operations were affected by a three-week strike of black miners. The first half's turnover increased to R706m (\$285m) from R550m and the interim pre-tax profit was R171.9m against R109.6m.

In the last full year turnover

totalled R1.14bn and pre-tax profit amounted to R229.9m.

Mr Boustred expects exports to rise during the present six months and says dollar and rand prices will be higher. Mr Gilbertson concurs on prices, adding that supply shortfalls from other countries have helped lift dollar-denominated export prices by about 15 per cent since the start of 1988.

Amco's first-half net earnings rose to 305.9 cents a share from 295.4 cents and the interim dividend has been raised to 95 cents from 80 cents. Earnings totalled 429.4 cents in the last financial year and the year's dividend was 240 cents.

Trans-Natal suffered a loss of 4.2 cents a share in its past financial year and did not pay a dividend. Mr Gilbertson hopes dividend payments will resume this year.

Dickson Concepts profits leap

By Michael Murray in Hong Kong

DICKSON CONCEPTS, the Hong Kong retailing group specialising in luxury brand name clothing and accessories, has reported operating profits of HK\$146.7m (US\$18.8m) for the six months to September, a jump of 175 per cent over the same period last year.

Turnover soared to HK\$746.6m from HK\$233.6m. Attributable profits after tax and minority interests rose by a more modest 52 per cent to

HK\$106m, as last year the first half included exceptional items of HK\$25.3m arising from the disposal of property investments.

Dickson has benefited from the buoyant conditions in the Hong Kong retail sector, where it operates boutiques selling brand names such as Polo Ralph Lauren, Charles Jourdan and Hermès.

The company has also been diversifying into other coun-

tries in Asia, notably the increasingly affluent Taiwanese market, where last year Dickson opened 10 boutiques and one department store in Taipei.

Last year Dickson paid US\$53m for the worldwide operations of ST Dupont, which sells writing instruments, leather goods and luggage. ST Dupont now accounts for around 40 per cent of the group's total turnover.

Sharp up 28% in first half

By Ian Rodger in Tokyo

SHARP, the Japanese consumer electronics group, reported first-half pre-tax profits of ¥24.4bn (\$194m), up 28.4 per cent, due in part to the success of its new electronic diaries. Total sales rose 18.7 per cent to ¥476.6bn.

The pre-tax profit forecast for the full year has been raised to ¥50bn, from an earlier forecast of ¥44bn and an actual result last year of ¥38.3bn.

MMC advances by 55%

By Ian Rodger in Tokyo

MTSUBISHI MOTORS, which plans to go public later this year with an issue of shares on the Tokyo Stock Exchange, has reported a 54.9 per cent increase in pre-tax profits to ¥16.4bn (\$120.4m) in the six months to September.

The company, Japan's fourth largest car maker, reported that domestic vehicle sales in the period rose 13 per cent to 295,518 units while export sales dropped 10 per cent to 321,405 units.

The value of total net sales rose 10.4 per cent to ¥909.5bn. Net income was ¥8.04bn, up 9 per cent.

MMC is forecasting a pre-tax profit of ¥33bn in the full year, up 59 per cent.

● Mitsubishi Heavy Industries, Japan's biggest heavy machinery maker, more than doubled its first-half profits to ¥35.4bn (\$281.8m) before tax to ¥15.3bn. Sales were flat at ¥787bn against ¥785.5bn.

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SAAB-SCANIA

Interim report January-August 1988

Saab-Scania's invoicing and earnings increased during the year

SUMMARY OF INTERIM REPORT FOR JANUARY-AUGUST 1988

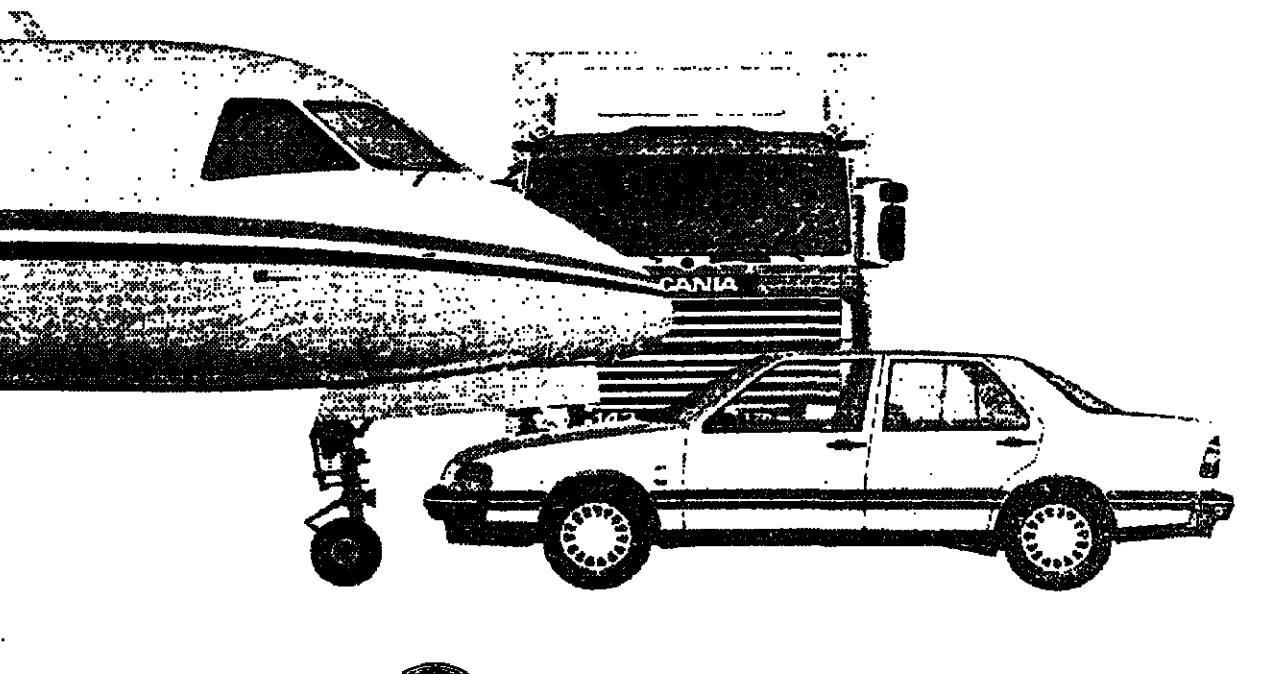
- Consolidated sales SEK 27,620 m. (25,832)
- Consolidated income SEK 1,964 m. (1,806)
- Pre-tax return on capital employed 23.4 per cent (23.2)
- Income per share, after 50 per cent taxes, SEK 27.10 (22.70)
- Sale of Saab-Scania Enertech

SUMMARY OF CONSOLIDATED STATEMENT OF INCOME

SEK millions	1988 8 months	1987 8 months
Sales	27,620	25,832
Manufacturing, selling and administrative expenses	-24,990	-23,416
Operating income before depreciation	2,630	2,416
Depreciation according to plan	-1,054	-980
Operating income after depreciation	1,576	1,436
Financial income and expenses	259	242
Share of income of associated companies	146	128
Income after financial income and expenses	1,981	1,806
Allocation to the Jubilee Fund for Group employees	-17	-
Income before appropriations and taxes	1,964	1,806
in per cent of sales	7.1	7.0

EXTRACT FROM THE COMMENT BY PRESIDENT GEORG KARNSUND

"Thanks to a stronger second four-month period, consolidated sales and earnings increased during the first eight months of 1988 compared to the corresponding period last year. The Scania Division is on its way to another record-breaking year. During the autumn, the Saab Car Division will begin sales of the Saab 9000 CD sedan in several major markets, while the Saab Aircraft Division is enjoying success in sales of the Saab 340 regional commuter aircraft. The divestment of Enertech is an industrially motivated decision, which also means that Saab-Scania is further concentrating its activities to the field of transport."




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INTERNATIONAL COMPANIES AND FINANCE

Sweden's share ownership structure comes under fire

By Sara Webb in Stockholm

SWEDISH INDUSTRY needs to have a more flexible ownership structure brought about by measures such as partial privatisation, limits on cross-ownership stakes and more freedom for institutions to invest in companies, according to a parliamentary committee report released yesterday.

The committee also finds that the concentration of ownership in Swedish companies has increased markedly during the last 20 years and notes that a limited number of owners control a large part of Swedish industry today.

Major shareholders have succeeded in stepping up their influence in Swedish industry by increasing the average size of voting blocs from 35 per cent in 1978 to 47 per cent in 1985, the report says.

"There have to be ways for ownership structure to change and to prevent barriers to such changes from being established," it concludes.

The main recommendations made by the committee and which will now be discussed by the Government are:

- To introduce new measures to curb cross-ownership of companies.

- For the state to sell minority stakes in the state-owned companies in order to raise new capital.

- To allow institutions such as insurance companies to own more than 5 per cent in other companies in view of the fact

that major individual shareholders can no longer meet the financial requirements for growth.

- To maintain existing limits on foreign ownership of Swedish companies.

- To change tax regulations in order to encourage small investors and investment companies to put more money into the stock market.

The chief criticism in the report is levelled at non-financial companies that build up cross-ownership structures in each other through controlling stakes.

The tendency has emerged in recent years, either directly or through intermediary companies as seen with Volvo, the motor group, and Skanska, the construction group, to acquire stakes in other companies.

The committee says the cross-ownership makes for a more rigid ownership structure and prevents new shareholders from having any influence while warding off would-be takeover offers.

One indication of the extent of cross-ownership is the fact that quoted non-financial companies now own 9 per cent of all quoted shares, double the 1978/79 figure, through the build-up of strategic holdings in each other, the report says.

While much of Swedish industry remains dominated by the Wallenberg family, institutions such as the insurance groups, pension funds, savings funds and wage-earner funds

have increased their control over companies during the past ten years.

Though there were worries when the wage-earner funds (which are controlled by the unions and loathed by most Swedish industrialists) were introduced that they would soon achieve a tight control over Swedish companies, the fears do not appear to be borne out.

The report concludes that the wage-earner funds owned only 1 per cent of the total quoted value in 1985/86, though Mr Lennart Pettersson, the committee chairman, said yesterday he believed the wage-earner funds could "go further" in widening their ownership of Swedish industry as a complement to other forms of capital.

While direct ownership of bourse capitalisation by the big individual investors has decreased from about 35 per cent in the 1960s to about 22 per cent in 1985, the report concludes that much of Swedish industry is dominated by the same handful of families.

Indeed, the top seven biggest owners of Swedish industry have remained unchanged for over two decades, with the Wallenberg family by far the most influential.

More recently, financiers such as Mr Anders Wall and Mr Erik Penser have joined these ranks.

Aker to sell 20.9% holding in Kosmos

By Karen Fosell in Oslo

AKER, Norway's troubled industrial group, is to sell its 20.9 per cent shareholding in Kosmos, the Norwegian shipping group, to IM Skaugen, another Norwegian shipping business, for Nkr400m (632m).

Aker said the disposal was part of a financial restructuring aimed at reducing borrowings from their present level of Nkr3.6bn. Group debt reached this figure earlier in the year following the acquisition of UK-based Castle Cement.

However, the sale of shares in Kosmos has taken on a new and complicated twist. Mr Cato Holmnes, a Skaugen executive, said that Kosmos was to be restructured financially.

To this end, MG Industries, which has connections with Skaugen, has raised Nkr1.5bn to form a new company, Kosmos Holding, described by Mr Holmnes as a vehicle for the restructuring.

Two weeks ago the board of Kosmos spurned an offer by executives in the company to restructure Kosmos. Skaugen is to increase its shareholding in Kosmos to between 30 per cent and 35 per cent. Volvo, the Swedish motor, foods and energy group, has also been offered a stake of between 15 per cent and 20 per cent.

Mr Ernst Knappe, a member of Volvo's executive group, announced yesterday that the two companies had held talks.

Bofors plans to shed 750 jobs

By Sara Webb in Stockholm

BOFORS, THE Swedish ordnance group under investigation for smuggling arms to the Middle East, announced yesterday that it would cut more than 10 per cent of its workforce over the next two years as part of its rationalisation plans.

Mr Egon Linderoth, who was appointed managing director of Bofors last December after several senior executives came under pressure to resign over the smuggling scandal, said the expected decline in produc-

tion over the next two years called for 750 jobs to be shed and ordnance production at one of its factories to be wound down.

Bofors stepped up production after winning a SKr6.4bn (\$1.4bn) order from the Indian Government in 1986 for Howitzer guns.

The contract, which was the largest Bofors had ever won, came at a crucial time as weapons exports were declining and

job cuts were on the cards.

The Indian order created 400 new jobs at the company and has boosted sales and profits - as well as bringing a further wind of scandal when it was alleged, though never proved, that Bofors had paid bribes to win the order in the first place.

Bofors said sales in 1988 were expected to exceed SKr5bn. Profits (after financial items) reached SKr200m in the first eight months.

Danish tobacco group turns in increased sales

By Hilary Barnes in Copenhagen

TOBAKSKOMPAGNI, a Danish group of wholesalers, office equipment and agricultural machinery manufacturers, reported sales up from DKr6.95bn to DKr7.38bn (\$1.06bn) for last year and said pre-tax profits rose from DKr563m to DKr726m.

The company, one of Denmark's largest businesses, has BAT Industries of the UK as a major shareholder.

Profits from the tobacco business increased from DKr480m to DKr599m. About 45 per cent of tobacco sales, totalling DKr2.1bn, are export sales.

The group's Prince Light brand-name cigarettes have won a strong position in the German market, where they are the second-largest selling brand in the Hamburg area.

The group recently announced plans to market the brand in the US.

Pohjola sees profit boost from direct insurance

By Olli Virtanen in Helsinki

POHJOLA, THE Finnish insurance group, expects its annual operating profit before changes in equalisation reserve and taxes for 1988 to jump to FM346m (\$82m). This would represent an increase of 48 per cent on the FM233m of last year.

The company expects premium income for the year to increase by 17 per cent to FM2.5bn, while claims are forecast to grow at a slower rate - by 11 per cent to FM1.4bn.

Mr Pentti Seppälä, group managing director, said the whole direct insurance business would show a significant improvement over 1987. However, Pohjola's international operations would continue to make a loss.

Premium income from foreign insurance is expected to reach FM420m, while claims paid this year will total FM460m. Investment income will amount to FM600m, down

from FM622m a year ago.

The rapidly growing direct insurance premium income is the biggest single factor in Pohjola's improving results. However, Mr Seppälä warned that "international competition, particularly for insurances of large Finnish corporations, will increase rapidly."

- Enso-Gutzeit, the state-controlled forest products group, reported a 63 per cent increase in profit before appropriations and taxes to FM602m (\$140m) for the first eight months of this year compared with the same period in 1987.

- Group net sales in the January to August period rose by 19 per cent to FM6.22bn. Operating margins - operating profits as a percentage of net sales - widened by two points to 19 per cent.

Enso attributes the improved result largely to brisk demand in fine papers and wood-containing printing and writing papers.

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A complementary legal notice

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Conlux Co., Ltd. have been

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Tribunal d'Arrondissement de

à Luxembourg.

Shares

The shares are now listed

under the name Nippon

Conlux Co., Ltd.

Share certificates can be

issued to Kredietbank SA,

Luxembourg, 43

boulevard Royal, 2955

Luxembourg, who will forward

them for replacement in

accordance with the

instructions given in the

attached Letter of Transmittal

for Common Stock and Cover

Letter mailed to all share-

holders in September, 1988.

After 27th March, 1989 only

new certificates will be

accepted for delivery to the

Tokyo Stock Exchange.

All subsequent notices to

shareholders will bear

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INTERNATIONAL COMPANIES AND FINANCE

Wembley shares jump as Mountleigh reveals talks

By Paul Cheeseright, Property Correspondent, in London

MOUNTLEIGH, the rapidly-changing UK property group, increased uncertainty about its future course yesterday when it announced it was in informal discussions which might lead to a recommended offer for Wembley.

Wembley, the sports stadium proprietor, saw its shares jump sharply 35p to 155p.

There has been spasmodic speculation for at least two years that Mountleigh might make a bid for Wembley. Mountleigh owns 10 per cent of the Wembley equity and Mr Tony Clegg, its chairman, is on the Wembley board.

Mr Brian Wolfson, Wembley chairman and chief executive, emerged last month, however, as a member of the consortium buying the 5.4 per cent stake in Mountleigh owned by Mr Clegg and his family and became a non-executive member of the Mountleigh board.

Announcement of the discus-

sions left the financial sector nonplussed and did nothing for the share price which slipped to 150p yesterday.

New acquisitions have not appeared to be part of Mountleigh's near-term development, said Mr John Duggan, appointed chief executive in mid-October, has been seeking to work out a longer-term plan for Mountleigh which would reduce its dependence on earnings from property trading.

Before Mr Duggan's appointment, Mountleigh had started to cut borrowings which led to the sale, for only modest profit, of Stockley Park and some central London office properties to being in some 250m (£80m) in about three weeks.

Mr Duggan has made no secret of his concern with Mountleigh's gearing and said after the sale of Paternoster Square, near St Paul's Cathedral, that it had been reduced to 45 per cent, including both

on- and off-balance sheet debt.

Yesterday's announcement may have been prompted by the Takeover Panel, bid watchdog, seeking to eliminate speculation following newspaper reports saying that Mountleigh was planning a £150m takeover of Wembley.

The company's statement merely said the discussions were "informal".

But London's financial sector was staggered at the suggestion of an £150m price tag for Wembley which would be nearly double its market capitalisation before yesterday's share price surge.

In its last accounts, Wembley's land and buildings were valued at £92.25m and its investment properties at £22m.

Meanwhile, Mountleigh stoutly denied persistent reports that it intended to sell Galerías Preciados, its controversial Spanish department store chain.

Rolls-Royce announces secret stake in NEI

By Nick Garnett in London

ROLLS-ROYCE, UK aero-engine builder, has secretly purchased a 4.7 per cent stake in Northern Engineering Industries, Newcastle-based power station equipment and heavy engineering group.

Rolls said the purchase was a "trade investment".

London financial analysts, initially surprised by the revelation, speculated it was a strategic move related to the changing shape of the electricity supply industry and that Rolls might want to expand further in power engineering.

Mr Jim Riggs, finance director at Rolls, said he would not specify the reasons behind the share purchase.

NEI shares closed at 153p, up 16p, while Rolls-Royce shares slipped 24p to close at 135p.

The share purchase was unearthed at the weekend during an investigation into the trading of NEI shares ordered by Mr Terry Harrison, NEI chairman. Smith New Court, securities house, purchased the shares for Rolls-Royce, rather than through its own broker, Hoare Govett.

A large proportion of the shares appear to have been bought at the end of last week.

Mr Harrison said yesterday that "until such time as Rolls-Royce makes its intention clear, the company has no further comment to make."

Analysts were surprised at the investment because of NEI's financial weaknesses and its different product range from that of Rolls.

Also, its position in European power generation equipment supply is very small and it is becoming increasingly dependent on Mitsubishi of Japan for technology.

Analysts could see some benefits to Rolls from a link with NEI, however. They speculated whether the timing of the purchases might be linked to reports last week that none of the three large coal-fired power stations planned for the UK will be built and that, instead, there will be growing dependence on smaller gas turbine powered and combined cycle stations.

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Citicorp team defects

By Clive Wolman in London

THE HEAD and deputy head of the 50-strong UK equity market-making team at Citicorp Scrimgeour Vickers, Mr Terry Connor and Mr Bob Wade, quit yesterday to join the small team being built up by merchant bank Robert Fleming.

Their surprise departure follows a wave of defections from CSV earlier this year following cost-cutting controls imposed by its US parent bank.

The two men joined CSV in 1986 from the jobbing firm, Bi-good "Bishop" when it was acquired by County NatWest and brought a team with them.

This time, however, Citicorp has told them that their legal obligations as directors of CSV prevent them from recruiting any of their colleagues, at least in the immediate future.

Mr Connor has been replaced as head of market-making by Mr Martin Burton, director responsible for derivative products and sales.

US computer group plans Scottish plant

By James Buxton, Scottish Correspondent

SUN MICROSYSTEMS, rapidly expanding Californian producer of computer workstations, is to locate its first manufacturing plant outside the US in Scotland. The \$20m plant is to be built at Linlithgow in West Lothian and will employ 300 people by 1991.

Sun, founded in 1982, is reckoned to have the largest single share of the world market for technical workstations, which are sophisticated desktop products used to manipulate data and graphics.

It recently overtook its rival, Apollo, in market share and in the year to June 30 1988 achieved sales of \$1.05bn, compared with \$588m in the previous year.

Sun will use its plant at Linlithgow to manufacture a range of desktop products for the European market.

The company, which started a sales operation in Britain in 1984, is building up sales teams in other European countries. It supplies major European high

technology companies.

Mr Darryl Barbe, Sun's general manager for Europe, said in Edinburgh yesterday that the Scottish plant will enable Sun to meet its European customers' needs with more flexibility. It would also enable the company to incorporate a greater European content into its products.

Mr Barbe said the company was now considering a research and development facility in Europe.

The company was likely to expand the Linlithgow facility and establish plants in other countries as its European sales increased, he said.

Sun investigated possible sites in several European countries, including France, West Germany and Ireland.

Mr Ian Bell, who will manage the new plant, said Scotland had an "abundance of talent" in electronics manufacturing which could not be matched by other European countries.

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INTERNATIONAL CAPITAL MARKETS

Treasuries prove robust despite further \$ slide

By Janet Bush in New York and Stephen Fidler in London

US TREASURY bonds proved surprisingly robust yesterday in the face of another slide in the dollar, which prompted central bank intervention on foreign exchanges.

At mid-session, bonds were quoted unchanged at the short end of the yield curve and about a point higher at the long end. The Treasury benchmark long bond stood 1/2 point higher for a yield of 8.78 per cent.

This performance was rather impressive, given the dollar's dip below 125, regarded as the level which Group of Seven central banks want to defend. The Bank of Japan was reported to have intervened intermittently throughout the Tokyo session to support the dollar and, in New York, the US Federal Reserve was believed to have come in to buy dollars at least twice during the morning session.

This intervention lifted the dollar/yen rate back up to 126.55 at mid-session. The D-Mark was quoted at DM1.7825, compared with an earlier low of DM1.7640.

The presence of the central banks and the dollar's rally helped bonds in spite of bearish sentiment remaining about the US currency, particularly worrying with the quarterly refunding auctions coming up next week.

There is some nervousness that a vulnerable and volatile dollar will put off foreign investors, particularly Japanese institutions. The details of the auction are due to be announced tomorrow.

There are a number of interesting focuses for the bond

GOVERNMENT BONDS

market this week. One is the Federal Open Market Committee's meeting to review monetary policy. Opinion on where interest rates are headed is fairly well balanced at the moment, with a broad consensus that there will be no change, at least for the time being.

On Friday, the October unemployment report could be crucial for the near-term direction of the market.

SOME semblance of calm returned to the West German government bond market yesterday. Although prices fell back from the early highs, they

remained underpinned by a decision by the ruling coalition parties not to levy withholding tax on accrued interest. This would allow the practice of bond washing, allowing foreign buyers to escape tax by selling bonds before the coupon is paid and buying them back after the coupon payment.

On Wednesday, some DM26.2bn drains from the banking system due to the maturity of two repurchase agreements. Yesterday, the Bundesbank announced a two-tranche variable-rate repurchase agreement to replace the two maturing agreements, one of which was fixed and the other variable.

PRICES of UK government bonds drifted up a 1/2 point lower with the market quiet ahead of today's Autumn Statement. The statement, one of the key economic addresses in the Chancellor of the Exchequer's calendar, will contain details of the Government's spending plans and new official forecasts for various economic indicators, including inflation.

THE Canadian government bond market weakened by up to 1/2 point after a good showing by the opposition Liberal party in the televised debates ahead of the November 21 elections. The Liberal platform rejects the US-Canada free trade agreement, hence the weakness in bond prices and the Canadian dollar.

MANY centres in continental Europe will be closed for All Saints Day today, as were the French and Irish markets yesterday. Irish gilt prices fell by a point on Friday after the Dublin Government announced it would end exchange controls from the start of the new year.

BENCHMARK GOVERNMENT BONDS

	Coupon	Red	Price	Change	Yield	Week	Month
UK GILT	13.500	9/82	710.57	-7/32	10.05	10.17	10.18
	8.750	9/87	95.10	-2/32	8.54	8.65	8.64
	8.000	10/08	100.16	-2/32	8.94	9.04	9.19
US TREASURY*	8.250	9/88	103.21	+2/32	8.68	8.63	8.62
	8.125	9/18	103.18	+8/32	8.78	8.94	8.93
JAPAN No 106	5.000	12/87	102.1802	-0.385	4.88	4.88	5.01
No 2	5.700	3/87	107.8478	+0.208	4.88	5.02	5.21
GERMANY	6.500	5/88	101.5250	-0.175	6.31	6.40	6.58
FRANCE BTAN	5.000	7/88	102.2891	-0.002	5.37	5.38	5.51
FRANCE CPT	5.000	8/87	100.0000	0.000	6.48	6.73	7.02
CANADA*	5.500	10/88	98.5000	-0.325	8.59	8.74	9.08
NETHERLANDS	6.500	7/88	101.7750	+0.100	6.28	6.28	6.40
AUSTRALIA	12.500	1/88	103.2235	+0.028	11.80	11.74	11.81

London closing. *Denotes New York morning session. Prices: US, UK in \$/c, others in decimal. Technical Data/ATLAS Price Source.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

ISDOLLAR	ISDOLLAR	ISDOLLAR	ISDOLLAR	ISDOLLAR	ISDOLLAR	ISDOLLAR	ISDOLLAR
STRANDED	200	95 1/2	95 1/2	0	95 1/2	95 1/2	95 1/2
Amer Brands 8 1/2 92	150	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Amer Electric 8 1/2 92	150	95 1/2	95 1/2	0	95 1/2	95 1/2	95 1/2
AIS Electric 8 1/2 92	150	95 1/2	95 1/2	0	95 1/2	95 1/2	95 1/2
Banc. Bk. Fin. 10 1/4 89	200	101 1/4	101 1/4	0	101 1/4	101 1/4	101 1/4
Bentley 8 1/2 92	150	95 1/2	95 1/2	0	95 1/2	95 1/2	95 1/2
British Telecom 7 1/2 92	250	91 1/2	91 1/2	0	91 1/2	91 1/2	91 1/2
Cal. West. Telecom 8 1/2 93	150	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Canada 9 1/2 92	100	100 1/4	100 1/4	0	100 1/4	100 1/4	100 1/4
Canadian Pac. 10 1/4 93	100	103 1/4	103 1/4	0	103 1/4	103 1/4	103 1/4
C.I.C. 7 1/2 91	100	95 1/2	95 1/2	0	95 1/2	95 1/2	95 1/2
C.I.C. 9 1/2 95	100	100 1/4	100 1/4	0	100 1/4	100 1/4	100 1/4
C.N.C. 9 1/2 91	150	100 1/4	100 1/4	0	100 1/4	100 1/4	100 1/4
Credit Lyonnais 9 1/2 91	100	100 1/4	100 1/4	0	100 1/4	100 1/4	100 1/4
Credit National 8 1/2 92	200	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Credit National 7 1/2 92	100	95 1/2	95 1/2	0	95 1/2	95 1/2	95 1/2
Credit National 7 1/2 91	150	95 1/2	95 1/2	0	95 1/2	95 1/2	95 1/2
Dai-ichi Kang 9 1/2 92	150	101 1/4	101 1/4	0	101 1/4	101 1/4	101 1/4
Danmunt 7 1/2 92	500	94 1/4	94 1/4	0	94 1/4	94 1/4	94 1/4
E.E.C. 7 1/2 91	100	95 1/2	95 1/2	0	95 1/2	95 1/2	95 1/2
E.E.C. 7 1/2 92	250	94 1/4	94 1/4	0	94 1/4	94 1/4	94 1/4
E.E.C. 8 1/2 90	250	96 1/4	96 1/4	0	96 1/4	96 1/4	96 1/4
E.I. 7 1/2 92	100	95 1/2	95 1/2	0	95 1/2	95 1/2	95 1/2
E.I. 9 1/2 97	150	100 1/4	100 1/4	0	100 1/4	100 1/4	100 1/4
Elec. De France 9 1/2 90	200	96 1/4	96 1/4	0	96 1/4	96 1/4	96 1/4
Finland 7 1/2 97	200	96 1/4	96 1/4	0	96 1/4	96 1/4	96 1/4
Finland 7 1/2 93	200	94 1/4	94 1/4	0	94 1/4	94 1/4	94 1/4
Fin. Exp. 8 1/2 92	200	94 1/4	94 1/4	0	94 1/4	94 1/4	94 1/4
Ford Motor Credit 8 1/2 91	200	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Gen. Elec. Credit 10 1/4 00	200	100 1/4	100 1/4	0	100 1/4	100 1/4	100 1/4
Gen. Elec. 8 1/2 91	200	95 1/2	95 1/2	0	95 1/2	95 1/2	95 1/2
Gen. Elec. 9 1/2 92	200	100 1/4	100 1/4	0	100 1/4	100 1/4	100 1/4
Hafslund 8 1/2 93	200	100 1/4	100 1/4	0	100 1/4	100 1/4	100 1/4
Hercules 8 1/2 92	100	95 1/2	95 1/2	0	95 1/2	95 1/2	95 1/2
Hercules 8 1/2 91	100	101 1/4	101 1/4	0	101 1/4	101 1/4	101 1/4
Hercules 8 1/2 90	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 89	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 88	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 87	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 86	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 85	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 84	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 83	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 82	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 81	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 80	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 79	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 78	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 77	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 76	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 75	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 74	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 73	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 72	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 71	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 70	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 69	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 68	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 67	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 66	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 65	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 64	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 63	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 62	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 61	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 60	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 59	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 58	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 57	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 56	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 55	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 54	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 53	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 52	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 51	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 50	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 49	100	97 1/4	97 1/4	0	97 1/4	97 1/4	97 1/4
Hercules 8 1/2 48	100	97 1/					

INTERNATIONAL CAPITAL MARKETS

GECC invitation for bids catches dealers off guard

By Norma Cohen

GENERAL Electric Credit took the Eurobond market by surprise late yesterday, telephoning several leading houses and inviting bids on a five-year \$500m deal, the first big deal for a US industrial borrower since prices collapsed last week.

With RJR Nabisco's mammoth planned leveraged buy-out and the merger of Philip Morris and Kraft, even the largest US corporates now appear vulnerable to the kind of activities that could send their credit ratings on a downward spiral.

Therefore, dealers said, when GECC called at 8.00pm (London time) yesterday offering seven or eight firms just one hour to submit a bid, several understandably balked.

Ultimately, market sources said, the deal went to Goldman Sachs, although the firm declined comment. The issue is said to be carrying a 9 per cent coupon and priced at 101 1/2 to yield 4 3/4 per cent over US Treasuries at the time of launch.

INTERNATIONAL BONDS

underwriter who declined to bid for the GECC, it was the timing of GECC's offer that was unsettling. After all, several Continental centres - including Paris, Brussels and Luxembourg - are closed today for All Saints day, making it difficult to place new paper.

Furthermore, while GECC is one of a handful of US industrial companies considered by market professionals to be virtually immune to an LBO or merger, it is not clear that investors see it that way.

German SE processing centres to merge

By Haig Simonian in Frankfurt

AFTER SEVEN years of intermittent talking, West Germany's two stock exchange data processing centres, the Disseldorf-based Betriebswirtschaftliche Datenverarbeitung für Wertpapiergesellschaften (BDW) and the Börsen Daten Zentrale (BDZ), based in Frankfurt, are to merge.

The move should be an important step towards a more efficient securities processing system in Germany.

According to an agreement signed in Frankfurt yesterday, the BDZ, which handles business for the Frankfurt, Hamburg, Bremen and Hannover bourses, is changing its name to the Deutsche Wertpapierdaten-Zentrale (DWZ).

The DWZ will then effectively take over the BDW, which is responsible for the Disseldorf, Berlin, Stuttgart and Munich bourses.

While the decision marks an important step in improving competitiveness of the German market, many details are unclear. In particular, no decision has yet been reached on plans to modernise and integrate the computer systems at the two existing centres, which are incompatible.

Waging war in interest rate arena

Deborah Hargreaves on initiatives in Chicago to win back investors

Chicago is confident short-term interest rates can capture the imagination and hearts of those investors who turned away from stock indices after last year's market crash.

The Chicago Mercantile Exchange's Eurodollar futures contract has grown rapidly in the past year and its open interest - the number of contracts outstanding - reached more than half a million lots in August, making it the largest open interest for any futures contract in the world.

Spurred on by the feverish activity in Eurodollars, which are used by short-term interest rate hedgers, the Chicago Board of Trade's CME's LaSalle street rival - has applied to amend its own dormant Eurodollar futures in a bid to compete.

The CBOT, whose Treasury bond futures contract is the dominant contract for long-term interest rate hedgers, listed Eurodollars about five years ago. But after posting few trades for several years, the contract was put to sleep.

The CBOT's 30-day contract has got off to a slow start and is trading at a meagre 200 to 300 lots a day. This has been against the background of a stubbornly stable funds rate as the Federal Reserve steadies monetary policy ahead of the US presidential election.

Mr Jim Dowd, vice-president at Banker's Trust in New York, says he has used the contract for hedging and is waiting to see what the long-term response from traders will be. He believes it is useful in adding to the spectrum of interest rate products, none of which previously had a duration shorter than three months.

While these shorter-term vehicles could take some time to become established in the market, the CME is looking at expanding the reach of its busy Eurodollar futures. The exchange is considering listing contract months that reach for five years ahead, instead of the current three.

Such a move may bring Eurodollars into competition for business with the five-year Treasury note futures contract that started up at the CBOT in May.

The CME insists the change would be made at the prompting of key banks which want to hedge their interest rate swaps for up to five years. However, it wants to avoid draining liquidity from existing contract months and is still considering the proposal.

Part of the surge of interest in Eurodollar futures has been the exponential growth in the cash interest rate swap market, where business has grown to surpass \$1,000bn. The need to hedge these transactions has

drawn leading international banks to the Windy City's futures pits. In addition, a long-term trend away from fixed-rate loans towards floating rates has attracted large numbers of fund managers seeking to hedge their exposures in futures. This has been accompanied by general uncertainty about US interest rates, as well as the direction of the dollar.

Investors hedge on interest rate risk by trading the so-called Ted spread - the relationship between three-month Treasury bill futures and Eurodollars. After the stock market crash, the exodus of local traders that deal for their own account - from the CME's stock index futures pit turned partly into a migration to Eurodollars.

Ms Karen Gibbs, who watches the market for Chicago brokerage firm Dean Witter, believes Eurodollar futures is a clean, efficient market that has attracted many professional traders. The fact that Eurodollars is settled in cash and has built a deep liquidity among international banks makes it a popular contract to trade. Indeed, the contract has long since overtaken the exchange's former flagship - the Standard & Poor's 500 Index futures - as its volume leader.

Correction

US Money and Credit

TWO PASSAGES in yesterday's US Money and Credit column were garbled during the printing process. These should have read:

Mr Wayne Gant, economist with SunTrust Banks in Atlanta, Georgia, believes there will be a major test of the dollar downside after the election as markets finally react to worrying trends in the trade balance.

Mr Philip Braverman, of Irving Securities, comments: "The spread between Treasuries and Japanese bonds with comparable maturities is some four percentage points, typically wide enough to attract strong Japanese buying in periods of relative dollar stability and the absence of Japan bashing."

NEW INTERNATIONAL BOND ISSUES

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Face, Book runner. Includes entries for US Dollars, Swiss Francs, Yen, and Sterling.

Deutsche Bank in Seag move

By Stephen Fidler

DEUTSCHE BANK Capital Markets, whose parent is the dominant dealer in the West German stock market, yesterday began making a market in German shares on the London Stock Exchange's Seag International service.

Deutsche's long-expected move, which makes it the first German bank to make a market in West German stocks in London, means it will quote prices in London on 11 of the 13 German stocks quoted on Seag.

US bank in LBO fund switch

By Norma Cohen

CONTINENTAL ILLINOIS, the US bank, added another twist to the market for asset-backed securities by removing \$140m worth of corporate loans used to fund leveraged buy-outs from its own balance sheet and packaging them into bonds.

The technique is similar to that used to securitise home mortgages, auto loans and credit card receivables. But it has never been applied to the kind of speculative funding that goes into such highly leveraged LBOs.

Michael Woodhead, senior director at Centennial Illinois, said the bank viewed the securities as a means of reaching a new class of investor whom it does not normally count as a customer, rather than as an exercise in balance-sheet reduction. He conceded that they were a significant expense for Continental.

This offers greater protection through diversification of borrowers and by passing on the benefits gained from restrictive loan covenants.

The securities - offered via a special purpose company, Friends BV and Eurobonds - are free of withholding tax to non-US investors. The class A tranche consists of \$120m of floating-rate notes priced to yield about 8 1/2 per cent over London interbank offered rates (Libor) and a class B subordinated tranche paying 500 to 350 basis points over Libor.

While both tranches are officially eight-year debt, the expected average life of the class A tranche is likely to be less than two years while the class B tranche will pay off in under four years.

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

Table showing rises and falls in British Funds, Industrials, Financials, etc.

LONDON RECENT ISSUES

Table listing recent issues with columns for Issue, Amount, Price, etc.

FIXED INTEREST STOCKS

Table listing fixed interest stocks with columns for Issue, Amount, Price, etc.

RIGHTS OFFERS

Table listing rights offers with columns for Issue, Amount, Price, etc.

TRADITIONAL OPTIONS

- List of traditional options including First Dealings, Last Dealings, etc.

LONDON TRADED OPTIONS

Large table showing London traded options with columns for Option, Calls, Puts, etc.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS

Table showing equity groups and sub-sections with columns for Index, Change, etc.

FIXED INTEREST

Table showing fixed interest rates with columns for Index, Change, etc.

AVERAGE YIELDS

Table showing average yields for various categories.

Adopting index 1895.1, 10 am 1860.4, 11 am 1855.5, Noon 1856.0, 1 pm 1849.5, 2 pm 1850.1, 3 pm 1844.4, 4 pm 1850.1

For rate indications see end of London Share Service

For rate indications see end of London Share Service

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For rate indications see end of London Share Service

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For rate indications see end of London Share Service

UK COMPANY NEWS

Assets worth £271m to be transferred to Channel Islands

Lazard Inv to reconstruct trusts

By Nikki Tait
LAZARD INVESTORS, part of Lazard Brothers merchant banking group, is reconstructing its two investment trusts, Raeburn and Romney, into a new open-ended investment company based in Guernsey.

fund are released later this month or early next managers declined to comment further on the shape of new company. A number of similar reconstructions have occurred during the past 12 months at other trusts.

Yesterday, Lazards estimated that shareholders should be able to achieve about 96 per cent of the net asset value of the trusts on their liquidation. County WoodMac, stockbroker, estimates that net asset value at Romney currently stands at 477p a share, valuing the trust at £122m. The figure at Raeburn of 558p, puts a value of £140m on the trust overall. Yesterday, shares in Romney gained 2p to 386p and Raeburn 5p to 526p.

reference stocks of the trusts will be repaid at par and that the holders of convertible loan stocks will be permitted to convert into ordinary stock units of the trusts and then elect for an investment in Lazard Select. The debt of Romney will be repaid at £115 per cent of its nominal value. Lazards said yesterday it recognised that there was "a certain degree of pressure" in the investment trust industry to reduce discounts. It conceded that the trusts, which both have the Prudential as a sizeable shareholder, had not been immune to this.

Next sells 21 shops to W H Smith in £7.8m deal

By Maggie Urry

W H SMITH, the retail and distribution company is buying 21 leasehold shops from Next, the retail group, for £4.9m, plus a payment for stock of up to £2.9m in cash. Most of the shops trade under the Preedy name and are located in the Midlands. Next says the shops do not fit into its strategy.

of retail space being added to its chain. Profits from the shops are expected to be £800,000. W H Smith had planned to open 40,000 sq ft of selling space during the current financial year. Next acquired Preedy, a newsagent chain, in May this year for £21m. It had 173 shops which Next wanted to add to Dillons, the newsagent that Next took over in 1987, as part of its strategy to own neighbourhood shops which can be linked into its home shopping business.

Otto-Versand in joint venture talks with Fine Art Devs

By Clare Pearson

OTTO-VERSAND of Hamburg, Europe's largest mail order company, the intentions of which in the UK have been the subject of much recent speculation, is discussing a joint venture with Fine Art Developments, greetings card and gift maker and distributor. Mr Keith Chapman, chairman and chief executive of Fine Art, said the idea was to set up a separate vehicle making use of Fine Art's existing mail order network, but bringing the product ranges, design and production under one roof.

Beazer in £34m Koppers sales

By Philip Coggan

BEAZER, construction and aggregates group, has sold three more units of Koppers, the US company it acquired for £1.7m earlier this year.

pipe; Ivy Steel and Wire, a manufacturer of welded wire; and Meadow Steel Products, a manufacturer of steel reinforced construction materials.

£82m which Beazer raised via the sale of three other Koppers businesses. Beazer is still negotiating the sale of the chemical division of Koppers; it said recently it expected to raise more than the £60m it was offered by a management buy-out team in July.

GrandMet gets 88% acceptance in rights issue

By Philip Coggan

The £478m rights issue made by Grand Metropolitan, drinks, food and retailing group, has achieved an 88 per cent acceptance rate. Shareholders were offered, on a one-for-seven basis, 123.9m units of 7.5 per cent convertible unsecured loan stock, which will automatically convert into ordinary shares after 12 months. The units were offered in partly paid form, with shareholders asked to pay a first instalment of 20p on the 40p face value.

Ladbroke spends £20.7m for luxury hotel in Spain

By David Walker

LADBROKE GROUP, hotels, property, betting and retail company, is planning to open its first hotel in Spain following yesterday's £20.7m purchase of a 300-room hotel project in Barcelona. Ladbroke has bought Hotelera Diagonal, a Spanish hotel development company currently building a luxury hotel on Avenida Diagonal, Barcelona's equivalent of London's Park Lane. The hotel will become a new Hilton International and is scheduled to be opened in early summer next year.

Losses jump to £917,000 at DG Durham

DG Durham Group, Lloyd's broker, which joined the USM in August by reversing into Derek Bryant Group, reported much increased interim taxable losses of £917,000, against £70,000. Directors said the results had been affected by a number of exceptional factors relating to former subsidiaries, which although they had existed for some time crystallised during the period. A provision of £320,000 was made. Brokerage income for the first half of 1988 fell to £892,000 (£1.44m) and there was also lower interest receivable of £143,000 (£219,000). The loss per 10p share came out at 35.46p (3.08p).

Aran Energy slips to £329,000

Aran Energy, the Dublin-based oil and gas exploration and production company which came to the market in October last year, suffered a drop in pre-tax profits from £745,000 to £329,000 (£329,000) in the first half of 1988. Operating profits fell to £39,000 (£74,000), mainly due to lower oil and gas production from the Forties field. Profits from the marketing and distribution subsidiary were hit by reduced margins and increased competition. Turnover slipped £34,000 to £11.54m. Interest receivable was boosted to £347,000 (£11,000) by refunds of UK Petroleum Revenue Tax. In addition, the recovery of PRT resulted in a tax credit of £1m (£187,000 charge). After this, earnings per 20p share worked through ahead at 0.83p (0.38p). During the first half the appraisal phase of the Alba Field and continued to appraise the Gryphon Field in the North Sea. It was anticipated that this high level of activity would continue over the next year.

Third Mile Inv ahead at £283,000

Third Mile Investment raised pre-tax profits from £245,182 to £283,390 for the first half of 1988, on turnover of £1.51m, against £1.61m. Earnings per 25p share rose to 7.88p (7.3p). The interim dividend is 1.3p (1.25p).

Eastern Produce surges

PROFITS AND sales surged at Eastern Produce (Holdings) in the six months to June 30. Sales showed a sharp rise from £26.71m to £68.47m and pre-tax profits from £2.15m to £3.38m. Earnings per 50p share rose 35 per cent from 7.8p to 10.3p. The directors said the results reflected a change in accounting so that associated firms are now treated as subsidiary for the full six months, against only one month in the comparable period. There was also an increased contribution from Unochrome Group, British Traders and Shippers and the citrus operation in Florida. Production in the Kenyan tea estates was down on last year and those in Malawi continued to show the effects of the drought. The interim dividend is held at 2.5p.

Strong & Fisher bid

Strong & Fisher, which is making a £41m bid for fellow leather company Pittard Garnar, yesterday announced that it has acquired a further 95,000 shares in its target, taking its total holding in Pittard to 455,000 shares or 2.1 per cent.

Correction KTM bank

In a survey on management buy-outs, published on Thursday October 13, we incorrectly named the bank which provided a £5m term loan facility for KTM, machine tool manufacturer. The facility was provided by the First National Bank of Boston.

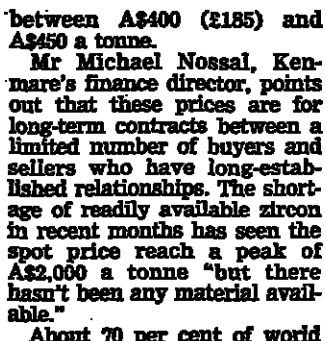
Mineral sands reveal key factor of Minorco's bid

Kenneth Gooding looks at the possible impact on the zircon and titanium markets

MR SYDNEY Lipworth, chairman of the Monopolies and Mergers Commission, and the team investigating Minorco's £2.9bn hostile bid for Consolidated Gold Fields will almost certainly want to talk to Kennam Resources, a Dublin-based natural resources company. The commission has been invited to pay particular attention to the possible impact of the planned acquisition on competition in the markets for zircon and titanium. Kennam recently entered a joint venture to develop a major mineral sands project in Mozambique, from which it will supply zircon and the two minerals from which titanium is produced, ilmenite and rutile. In preparation for the venture, Kennam put together a detailed report on the worldwide mineral sands industry and its prospects. This shows that zircon, traditionally regarded as a second-class product of mineral sands mining and which for most of its history has been in over-supply, has experienced increasing demand for a range of high-technology applications. The market can no longer keep pace with consumers' needs. Kennam estimates that there is an annual shortfall of about 100,000 tonnes of zircon and demand is likely to outpace supply until 1994. Demand is forecast to grow by 5 per cent a year and Kennam reckons that the price, which languished at about A\$100 a tonne at the beginning of the 1980s, could stabilise at between A\$400 (£185) and A\$450 a tonne. Mr Michael Nossal, Kennam's finance director, points out that these prices are for long-term contracts between a limited number of buyers and sellers who have long-established relationships. The shortage of readily available zircon in recent months has seen the spot price reach a peak of A\$2,000 a tonne "but there hasn't been any material available."

About 70 per cent of world zircon output is controlled by two companies. These are Rensselaer Goldfields Consolidated, the Australian company in which the UK Gold Fields group has a 48 per cent shareholding, and Richards Bay Minerals, a South African business controlled by British Petroleum and in which Genor (General Union Mining Corporation), the South African mining house, has a minority interest. The Anglo American Corporation of South Africa, of which Minorco is a part, has no mineral sands operations and only a 5 per cent shareholding in Genor. Zircon's main uses are in foundries, refractories, ceramics, zirconia, abrasives, steel production, zirconium metal and zircon compounds. Kennam points to two areas of high growth, in ceramics and as zirconia, which is used in

nia market, which currently accounts for only 5 per cent of zircon consumption. Both rutile and ilmenite, from which titanium is produced, are also in short supply, according to Kennam. But a balance is likely to be reached in 1990 when long-term contract prices are likely to ease. Titanium is used mainly in the production of pigments for paints, plastics, paper, textiles and so on. Ilmenite and rutile have enjoyed strong demand as pigment consumption has increased by 5.5 per cent annually over the past five years. Future growth will be about 3 per cent a year, predicts Kennam. Titanium metal accounts for only 5 per cent of total titanium demand. About half the output of titanium metal goes to the aerospace industry, but usage by the power generation and the automotive sectors is said to be growing fast.



the specialised end of the ceramics market. Currently about 25 per cent of zircon is used in conventional ceramics, mainly premium grade material employed as an opacifier for porcelain, but consumption is growing rapidly because increasing demand for coloured ceramics has opened the market for intermediate grade zircon. Zirconia, made from zircon, is highly valued in electrical and engineering ceramics. It is also used as a feedstock for the production of partially stable zirconia which is being positioned by the Japanese as a future ceramic material for engine components. Kennam says growth potential is very high for the zircon

American Express Personal Reserve Overdraft Account

With effect from 1 November 1988 the rate of interest applicable to American Express Personal Reserve Overdraft accounts has been increased to 1.72 per cent per month, and the Agreements with all holders of such accounts will be so varied. Effective Annualised Interest Rate 22.7 per cent

THE BANK OF NOVA SCOTIA (A Canadian Chartered Bank) £100,000,000 Floating Rate Debentures 2000 Issue Price 100.10 per cent. For the three months 31st October, 1988 to 31st January, 1989 the Debentures will bear an interest rate of 12.1625% per annum and the coupon amount per £10,000 denomination will be £306.56. Agent Bank Samuel Montagu & Co. Limited

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World Electricity

World Electricity To: Financial Times Conference Organisation 125 Jermyn Street, London SW1Y 4UJ Telephone: 01-825 2323 Telex: 27347 FTCONF G Fax: 01-825 2125

CORPORATE SECURITY The Financial Times proposes to publish this survey on: 22nd November 1988 For a full editorial synopsis and advertisement details, please contact: Mark Jones on 01-248 8000 ext 3565 or write to him at: Bracken House 10 Cannon Street London EC4P 4BY FINANCIAL TIMES

CHINA 12 DECEMBER 1988 The Financial Times intends to publish a survey on China on the above date. Articles on the Impact of Reforms, Politics, Foreign Policy, Economy, Foreign Trade, Foreign Investment, Industry and the Provinces form part of the proposed editorial coverage. For further information and advertising rates, please contact SIMON TIMMIS on 01 248 8000, ext. 3276, telcx 885033 or fax no. 01 248 4601, or write to him at: Financial Times Bracken House, 10 Cannon Street London EC4P 4BY FINANCIAL TIMES

INTERTAN INC. announces the commencement of trading of its common shares on the New York Stock Exchange effective today November 1, 1988 under the symbol ITN InterTAN Inc. is a rapidly growing international retailer of consumer electronics, operating over 2000 stores and dealers worldwide. For information on the Company, please contact InterTAN Inc. Shareholder Relations 1700 One Tandy Center Fort Worth, Texas 76102

FORD CREDIT CANADA LIMITED U.S.\$ 50,000,000 Subordinated Floating Rate Notes due 1989 - Private Placement - In accordance with the provisions of the Notes notice is hereby given that for the six months period from October 31, 1988 to April 28, 1989 the Notes will carry an interest rate of 8 1/4% per annum with a coupon amount of U.S.\$ 1,110.98. Frankfurt/Main, October 1988 COMMERZBANK

We are pleased to announce the election of FRANK A. BENNACK, JR. as a member of our Boards of Directors

European Coal and Steel Community

9 1/2 per cent. Sterling/U.S. dollar Option Bonds due 1989

NOTICE OF PARTIAL REDEMPTION

The Commission of the European Communities announce that the annual redemption instalment of £1,300,000 due 1st December, 1988 has been met by purchases in the market to the nominal value of £575,000 and by a drawing of Bonds to the nominal value of £725,000.

In addition, a further £1,500,000 nominal amount of Bonds have been drawn in accordance with Condition 3(b) of the Bonds. The distinctive numbers of the Bonds drawn, in the presence of a Notary Public, are as follows:-

Table with 40 columns of bond numbers ranging from 14 to 39679. The numbers are arranged in a grid format for readability.

On 1st December, 1988 there will become due and payable upon each Bond drawn for redemption, the principal amount thereof, together with accrued interest to said date at the office of-

S. G. Warburg & Co. Ltd. Paying Agency, 6th Floor, 1 Finsbury Avenue, London EC2M 2PA

or at the office of one of the other paying agents named on the Bonds.

Interest will cease to accrue on the Bonds called for redemption on and after 1st December, 1988 and Bonds so presented for payment should be accompanied by all Coupons maturing after that date.

£8,100,000 nominal amount of Bonds will remain outstanding after 1st December, 1988.

The following Bonds called for redemption on the date stated below have not yet been presented for payment-

1st December 1986

306 645 2428 1036 425 4586 4638 4973 4999 5038 5198 5419 7608 8119 10155 10180 10231 11608 11581 14214 17557 18433 20348 24558 24985 24985

1st November, 1988

UK COMPANY NEWS

Stormgard considers sale of M and S knitwear supplier

By Andrew Hill STORMGARD, the textiles group which this year diversified into printing supplies and stationery, is considering the sale of M and S, a subsidiary which manufactures materials for home furnishings and makes 80 per cent of its basic knitwear sales to Marks and Spencer.

Rowe Evans up sharply

A SURGE in interim pre-tax profits from £740,000 to £1.84m is reported by Rowe Evans Investments, the plantations group.

Fairhaven makes \$0.73m

IN ITS first set of results since major reorganisation and the acquisition of Oil & Gas Construction, Fairhaven International, formerly known as Minniglo International, reported pre-tax profits of \$732,000 (\$415,000) for the first half of 1988.

New Throymorton net assets fall

Net asset value of New Throymorton Trust (1988), stood at 58.53p per capital share, at September 30, compared with 58.66p a year earlier. Fully diluted the figures were 209.3p and 281.54p respectively.

Fleming Universal doubles earnings

Doubled pre-tax revenue and earnings were achieved by Fleming Universal Investment Trust in the six months ended September 30 1988. The interim dividend is held at 0.6p.

COMPANY NEWS IN BRIEF

BICC has completed the first stage of its acquisition of Ceat Cavi Industrie from Fornara, an Italian industrial group, with the issue of 7.65m 50p shares. A further 2.6m shares are to be issued in 1989 making a total consideration of about £90m.

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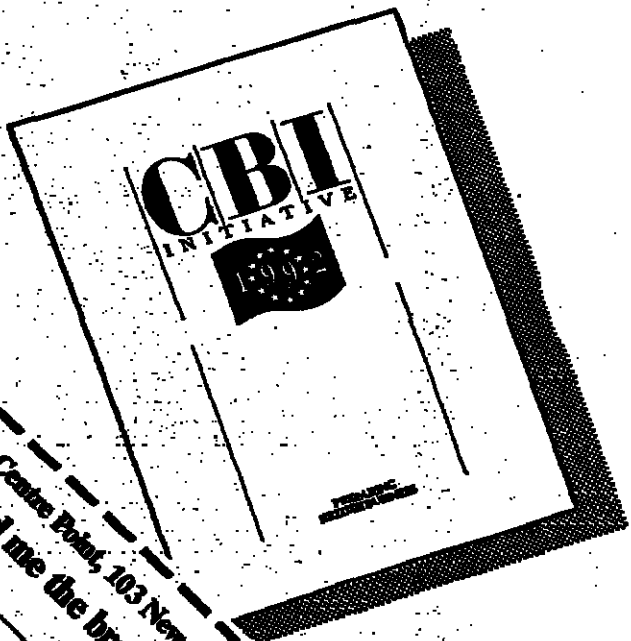
It backs this resource with a unique telephone enquiry and information service. Whilst others offer general advice, Initiative 1992 deals in specifics.

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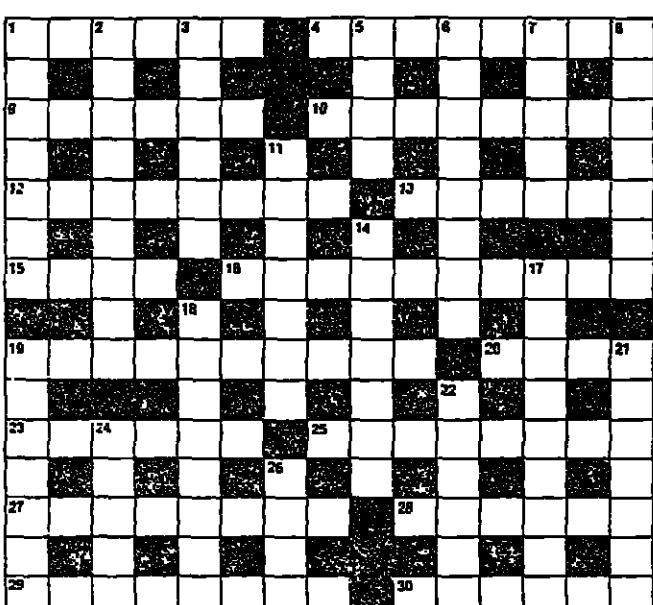
FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Abstract Management Ltd, Aegis Unit Trust, and others, with columns for name, manager, and other details.

CROSSWORD

No. 6,774 Set by TANTALUS



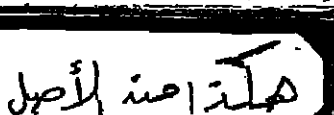
- ACROSS
1 Having freedom of movement in Alabama (6)
2 Players get girl a coloured handkerchief (8)
3 Not this but the other church roof (6)
4 Saint Peter sat back inside to read Greek ode (8)
5 New trainee at racecourse (7)
6 Book that initially all colleges took seriously (4)
7 Fellow climbing accepts graduate is a wanderer (5)
8 New trainee at racecourse (7)
9 Two girls showing a bit of leg? (7)
10 Walk and raise Japanese money for spare wheel (7)
11 photo this at 8 sometimes (6)
12 Somewhat dangerous time to stir from bed (5)
13 Encircling a fury (4)
14 These days low resort has civil officer (7)
15 A calling for diversion (9)
16 Cleverly charmed Egyptian leader with diplomatic move (8)
17 Two girls showing a bit of leg? (7)
18 Claim before there is stress (10)
19 Containers for cannabis starting to sell (4)
20 Mad Hatter is a mere person (8)
21 In France, the one dear missile device (8)
22 Fasten one on small wheel (6)
23 He sat in a disturbed state of debility (6)
24 Bashful about worker seeing ransackable hut (6)

DOWN
1 Large number support friend who is at sea? (7)
2 Restaurant makes money by the lake (8)
3 Small compartment is shut up with hesitation (6)

Answers to the crossword puzzle, including words like 'ALABAMA', 'HANDKERCHIEF', 'ST. PETER', etc.

GUIDE TO UNIT TRUST PRICING

EXPLANATION: This section explains the pricing of unit trusts, including how to calculate the net asset value and the effect of charges.



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FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information, including columns for company name, fund name, and other details. Includes sub-sections like 'INSURANCES' and 'OTHER UK UNIT TRUSTS'.

INSURANCES

OTHER UK UNIT TRUSTS

Continued on next page

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FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Main table containing FT Unit Trust Information Service data, listing various unit trusts with columns for Name, Type, and other details.

Table containing London Share Service data, including British Funds, Foreign Bonds & Rails, and American stocks, with columns for Name, Price, and Yield.

OTHER OFFSHORE FUNDS section header and introductory text.

Table listing other offshore funds with columns for Name, Type, and other details.

Table listing Money Market Trust Funds with columns for Name, Price, and Yield.

Money Market Bank Accounts section header and introductory text.

Table listing Money Market Bank Accounts with columns for Name, Price, and Yield.

UNIT TRUST NOTES section containing detailed information and disclaimers.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Fed halts dollar's fall

INTERVENTION BY THE US Federal Reserve led to a rally by the dollar yesterday. The US central bank bought dollars against the Japanese yen at least three times during the morning in New York, at rates of around Y124.50, Y125.00 and Y125.50.

Earlier in Tokyo the Bank of Japan began buying dollars for about Y125.75, but despite further support for the US currency from the Japanese central bank, it slumped below Y125.00 for the first time since June 10.

Bank of Japan intervention was estimated by the market at between \$300m and \$400m, but this seemed aimed at smoothing the dollar's decline rather than arresting it.

The main sellers of dollars in Tokyo were US investment banks, with one bank alone selling at least \$500m, according to dealers.

Support for the dollar by the Federal Reserve was regarded as important for sentiment, with only the Bank of Japan showing its hand in the market until yesterday.

It had been suggested that the US authorities might be keen to get a depreciation of the dollar out of the way before the US Presidential election on November 8, but that was when Mr George Bush had a commanding lead in the opinion polls.

STERLING INDEX
Oct 31: 1,750-1,765; 1,770-1,775; 1,780-1,790; 1,790-1,800
Latest: 1,770-1,775; 1,780-1,785; 1,790-1,795; 1,800-1,805
Previous Close: 1,770-1,775; 1,780-1,785; 1,790-1,795; 1,800-1,805

CURRENCY RATES table with columns for currency, rate, and change.

CURRENCY MOVEMENTS table showing percentage changes for various currencies.

OTHER CURRENCIES table listing rates for various international currencies.

EXCHANGE CROSS RATES table showing rates between different currencies.

EURO-CURRENCY INTEREST RATES table showing interest rates for various Euro-denominated currencies.

EURO SPOT - FORWARD AGAINST THE DOLLAR table showing spot and forward rates for Euro against the Dollar.

EURO SPOT - FORWARD AGAINST THE POUND table showing spot and forward rates for Euro against the Pound.

BASE LENDING RATES table showing various bank lending rates.

FINANCIAL FUTURES

Gilt prices finish lower

UNCERTAINTY AHEAD OF today's Autumn Statement by Mr Nigel Lawson, the UK Chancellor, restricted trading in yesterday's Life market. Long gilt futures failed to break the 10,000 barrier for December delivery, and the temptation to remain on the sidelines, together with sterling's late decline, left contract prices down on the day.

A firmer tone in cash rates saw the December short sterling price lower at \$7.88, down from \$8.10 at the start and \$8.11 on Friday, while the long gilt contract slipped to 97.14 from 97.18 at the opening and 97.19 previously.

US Treasury bond prices recovered from a weaker start, as the dollar moved up after central bank support. The December price closed at 90.26, up from a low of 90.15 and Friday's close of 90.16. However, trading volumes remained light, with investors looking ahead to today's US Federal Open Market Committee meeting, and release of US leading economic indicators.

LIFFE US TREASURY BOND FUTURES table with columns for contract, price, and change.

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LIFFE US TREASURY BOND FUTURES table with columns for contract, price, and change.

EUROPEAN OPTIONS EXCHANGE

Table of European options exchange data including call and put options for various currencies.

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MONEY MARKETS

UK rates firmer

UK INTEREST RATES edged slightly firmer in London yesterday, ahead of this afternoon's Autumn Economic Statement by Mr Nigel Lawson, UK Chancellor of the Exchequer. Traders are not expecting any change in emphasis on interest rates or monetary policy, but investors are likely to remain on the sidelines until they hear the Chancellor's views and forecasts. The key three-month interbank rate was quoted at 12 1/2 p.c. against 12 1/4 p.c. while the one-year rate moved up to 11 1/2 p.c. from 11 1/4 p.c. Overnight money was available at 11 1/4 p.c. and beyond with, but moved up to 14 p.c. before slipping back to 14 p.c. during the afternoon. However, late balances were taken at up to 15 p.c.

The Bank of England forecast a shortage of around \$800m, with factors affecting the market including repayment of late assistance and bills maturing in official hands, together with a take up of Treasury bills draining £1.363m. There was also an unwinding of previous sale and repurchase agreements, which took \$78m out of the system, while banks brought forward

FT LONDON INTERBANK FIXING

Table of FT London interbank fixing rates for various currencies.

MONEY RATES

Table of money rates for various currencies and terms.

LONDON MONEY RATES

Table of London money rates for various currencies and terms.

Financial notes and commentary regarding market conditions and interest rates.

INDIA

Financial news and analysis from India.

BRITISH AND OVERSEAS INSURANCE COMPANY LIMITED

Advertisement for British and Overseas Insurance Company Limited.

LEGAL NOTICES

Legal notices and announcements.

Additional financial news and commentary.

IS AN INVESTMENT PORTFOLIO COMPLETE WITHOUT FUTURES AND OPTIONS?

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Advertisement for WestLB Fixed Income and Equities Trading.

Advertisement for WestLB Fixed Income and Equities Trading.

Advertisement for WestLB Fixed Income and Equities Trading.

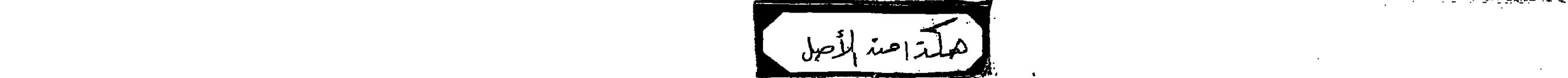
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Advertisement for WestLB Fixed Income and Equities Trading.



LONDON SHARE SERVICE

AMERICANS - Cont'd

Table listing American companies such as Time Inc, USAI, and others with their share prices and market data.

BUILDING, TIMBER, ROADS

Table listing companies in the building, timber, and roads sectors.

ELECTRICALS - Cont'd

Table listing electrical companies.

ENGINEERING - Cont'd

Table listing engineering companies.

INDUSTRIALS (Misc.) - Cont'd

Table listing various industrial companies.

INDUSTRIALS (Misc.) - Cont'd

Table listing various industrial companies.

CANADIANS

Table listing Canadian companies.

BANKS, HP & LEASING

Table listing banks and hire purchase/leasing companies.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies.

FOOD, GROCERIES, ETC

Table listing food, grocery, and other companies.

DRAPERY AND STORES

Table listing drapery and store companies.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit companies.

Hire Purchase, Leasing, etc.

Table listing hire purchase and leasing companies.

BUILDING, TIMBER, ROADS

Table listing building, timber, and roads companies.

ENGINEERING

Table listing engineering companies.

HOTELS AND CATERERS

Table listing hotels and caterers.

INDUSTRIALS (Misc.)

Table listing various industrial companies.

INSURANCES

Table listing insurance companies.

BUILDING, TIMBER, ROADS

Table listing building, timber, and roads companies.

ELECTRICALS

Table listing electrical companies.

ENGINEERING

Table listing engineering companies.

INDUSTRIALS (Misc.)

Table listing various industrial companies.

LEISURE

Table listing leisure companies.

LEISURE

Table listing leisure companies.

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LONDON SHARE SERVICE

LEISURE - Contd

Table listing various leisure-related stocks such as Leisure Group, Leisure Leisure, and Leisure Leisure, with columns for price, change, and volume.

PROPERTY - Contd

Table listing property-related stocks such as Property Property, Property Property, and Property Property, with columns for price, change, and volume.

TEXTILES - Contd

Table listing textile-related stocks such as Textiles Textiles, Textiles Textiles, and Textiles Textiles, with columns for price, change, and volume.

TRUSTS, FINANCE, LAND - Contd

Table listing trusts, finance, and land-related stocks such as Trusts Trusts, Finance Finance, and Land Land, with columns for price, change, and volume.

OIL AND GAS - Contd

Table listing oil and gas-related stocks such as Oil Oil, Gas Gas, and Oil Gas, with columns for price, change, and volume.

MINES - Contd

Table listing mine-related stocks such as Mines Mines, Mines Mines, and Mines Mines, with columns for price, change, and volume.

MOTORS, AIRCRAFT TRADES

Table listing motor and aircraft trade-related stocks such as Motors Motors, Aircraft Aircraft, and Motors Aircraft, with columns for price, change, and volume.

Commercial Vehicles

Table listing commercial vehicle-related stocks such as Commercial Commercial, Vehicles Vehicles, and Commercial Vehicles, with columns for price, change, and volume.

Garages and Distributors

Table listing garage and distributor-related stocks such as Garages Garages, Distributors Distributors, and Garages Distributors, with columns for price, change, and volume.

NEWSPAPERS, PUBLISHERS

Table listing newspaper and publisher-related stocks such as Newspapers Newspapers, Publishers Publishers, and Newspapers Publishers, with columns for price, change, and volume.

PAPER, PRINTING, ADVERTISING

Table listing paper, printing, and advertising-related stocks such as Paper Paper, Printing Printing, Advertising Advertising, and Paper Printing Advertising, with columns for price, change, and volume.

SHIPPING

Table listing shipping-related stocks such as Shipping Shipping, Shipping Shipping, and Shipping Shipping, with columns for price, change, and volume.

SHOES AND LEATHER

Table listing shoes and leather-related stocks such as Shoes Shoes, Leather Leather, and Shoes Leather, with columns for price, change, and volume.

SOUTH AFRICANS

Table listing South African-related stocks such as South South, Africans Africans, and South Africans, with columns for price, change, and volume.

TEXTILES

Table listing textile-related stocks such as Textiles Textiles, Textiles Textiles, and Textiles Textiles, with columns for price, change, and volume.

Investment Trusts

Table listing investment trusts such as Investment Investment, Trusts Trusts, and Investment Trusts, with columns for price, change, and volume.

Finance, Land, etc

Table listing finance, land, and other related stocks such as Finance Finance, Land Land, etc etc, with columns for price, change, and volume.

Oil and Gas

Table listing oil and gas-related stocks such as Oil Oil, Gas Gas, and Oil Gas, with columns for price, change, and volume.

Central African

Table listing Central African-related stocks such as Central Central, African African, and Central African, with columns for price, change, and volume.

Finance

Table listing finance-related stocks such as Finance Finance, Finance Finance, and Finance Finance, with columns for price, change, and volume.

Australians

Table listing Australian-related stocks such as Australians Australians, Australians Australians, and Australians Australians, with columns for price, change, and volume.

Regional & Irish Stocks

Table listing regional and Irish stocks such as Regional Regional, Irish Irish, and Regional Irish, with columns for price, change, and volume.

Traditional Options

Table listing traditional options such as Traditional Traditional, Options Options, and Traditional Options, with columns for price, change, and volume.

Property

Table listing property-related stocks such as Property Property, Property Property, and Property Property, with columns for price, change, and volume.

TOBACCO

Table listing tobacco-related stocks such as Tobacco Tobacco, Tobacco Tobacco, and Tobacco Tobacco, with columns for price, change, and volume.

TRUSTS, FINANCE, LAND

Table listing trusts, finance, and land-related stocks such as Trusts Trusts, Finance Finance, and Land Land, with columns for price, change, and volume.

Overseas Traders

Table listing overseas trader-related stocks such as Overseas Overseas, Traders Traders, and Overseas Traders, with columns for price, change, and volume.

Plantations

Table listing plantation-related stocks such as Plantations Plantations, Plantations Plantations, and Plantations Plantations, with columns for price, change, and volume.

Rubbers, Palm Oil

Table listing rubber and palm oil-related stocks such as Rubbers Rubbers, Palm Oil Palm Oil, and Rubbers Palm Oil, with columns for price, change, and volume.

Mines

Table listing mine-related stocks such as Mines Mines, Mines Mines, and Mines Mines, with columns for price, change, and volume.

Far West Rand

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O.F.S.

Table listing O.F.S. related stocks such as O.F.S. O.F.S., O.F.S. O.F.S., and O.F.S. O.F.S., with columns for price, change, and volume.

Diamond and Platinum

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Mines

Table listing mine-related stocks such as Mines Mines, Mines Mines, and Mines Mines, with columns for price, change, and volume.

Miscellaneous

Table listing miscellaneous stocks such as Miscellaneous Miscellaneous, Miscellaneous Miscellaneous, and Miscellaneous Miscellaneous, with columns for price, change, and volume.

Third Market

Table listing third market stocks such as Third Third, Market Market, and Third Market, with columns for price, change, and volume.

NOTES

Stock Exchange dealing classifications are indicated to the right of security codes. A plus (+) or minus (-) sign indicates a price increase or decrease respectively. Dividends are shown in pence and cents. Dividends are shown in pence and cents. Dividends are shown in pence and cents.

REGIONAL & IRISH STOCKS

Table listing regional and Irish stocks such as Regional Regional, Irish Irish, and Regional Irish, with columns for price, change, and volume.

TRADITIONAL OPTIONS

Table listing traditional options such as Traditional Traditional, Options Options, and Traditional Options, with columns for price, change, and volume.

A selection of options traded is given on the London Stock Exchange Report Page.

This service is available to every Company dealt in on a Stock Exchange throughout the United Kingdom for a fee of £540 per annum for each company.

COMMODITIES AND AGRICULTURE

Nickel surges \$1,250 on fall in LME stocks

By Kenneth Gooding, Mining Correspondent
A SHARP fall in the London Metal Exchange nickel stocks announced yesterday prompted a jump of \$1,250 to \$13,150 a tonne in the price of metal for immediate delivery.

Union leaders attack plan to cut farm R & D

By Jimmy Burns, Labour Staff
UNION LEADERS claiming to represent over 10,000 agricultural researchers, advisers and teachers yesterday warned that proposed cuts in Government spending on research and development would have a "catastrophic effect" on UK agriculture.

AFBD prepares for fresh election

By David Blackwell
BALLOT PAPERS for a second attempt at an election for the council of the Association of Futures Brokers and Dealers have been arising through the letter boxes of its 400-plus membership over the weekend.

Cleaning up on wool exports

Chris Sherwell on a controversy in Australia's processing industry

THEY ARE too polite to express anger, but they're certainly unhappy down at the vast Mitchell wool processing complex outside Adelaide. This is the seat of an unusual Australian dynasty - lasting six generations so far - and the Michells, long-standing wool buyers and processors, do not like what the Australian Wool Corporation is doing.

Last month the AWC announced that the Tianjin Textile Import and Export Union, would buy half of its 494 per stake in Greenfields Woolscour, and provide the plant with a base load through an agreement to use half its capacity.

EC soya production triggers price cut

By Tim Dickson in Brussels

FURTHER EVIDENCE of the European Community's tougher approach to market management was provided yesterday when it was announced in Brussels that the guaranteed price of soya is to be cut by 10.53 per cent.

Hopes high for renewal of rubber pact

By Wong Sulong in Kuala Lumpur

MEMBERS of the Kuala Lumpur-based International Natural Rubber Organisation (Inro) will meet this month to prepare for the coming into operation of the second International Natural Rubber Agreement next January.

manager's main problem in the past year has been in keeping rubber prices from rising too far above the "ceiling" level.

status of the substantial funds derived from buffer stock sales, which are currently placed in fixed deposits in various currencies at various banks.

be settled, particularly among producers, is the appointment of the next Inro executive director to succeed Mr. Pang Sookeratan of Indonesia.

Canadian co-op merger studied

CANADA'S THREE independent farmer-owned grain co-operatives - the Saskatchewan and Alberta Wheat Pools and Manitoba Pool Elevators - are considering a merger so as to improve their position in increasingly competitive world grain markets.

LONDON MARKETS

COFFEE prices declined, under pressure from the weakness of the dollar against the pound and liquidation in the nearby contract.

Table with columns: COCOA Ctrone, Close, Previous, High/Low. Includes data for Dec 751, 774, 797 785, etc.

Table with columns: LONDON METAL EXCHANGE, Close, Previous, High/Low. Includes data for Aluminium 99.7% purity, Cash 2440.00, etc.

Table with columns: POTATOES Ctrone, Close, Previous, High/Low. Includes data for Nov 48.0, 48.0, 45.0 49.0, etc.

Table with columns: SOYABEAN MEAL Ctrone, Close, Previous, High/Low. Includes data for Dec 185.00, 182.50, 185.00, etc.

Table with columns: RUBBER (Latex), Close, Previous, High/Low. Includes data for Dec 57.50, 57.50, 57.50, etc.

Table with columns: SOYABEAN OIL, Close, Previous, High/Low. Includes data for Dec 23.48, 23.74, 23.88, etc.

Table with columns: WHEAT, Close, Previous, High/Low. Includes data for Dec 419.00, 419.00, 417.00, etc.

SPOT MARKETS

Crude oil (per barrel FOB) + or -
Dubai \$10.69-0.78/-0.17
Brent Blend \$12.45-2.50/-1.75

Table with columns: COPPER Ctrone, Close, Previous, High/Low. Includes data for Nov 1073, 1094, 1098 1085, etc.

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Table with columns: RUBBER (Latex), Close, Previous, High/Low. Includes data for Dec 57.50, 57.50, 57.50, etc.

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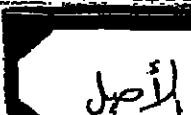
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WORLD STOCK MARKETS

Table of stock market data for various countries including Austria, France, Germany, Italy, Switzerland, and Japan. Columns include stock names, prices, and changes.

Table of stock market data for Australia, Canada, and other international markets. Columns include stock names, prices, and changes.

Table of stock market data for Canada, listing various Canadian stocks and their performance.

Table of stock market indices for New York, Tokyo, and other major markets, including Dow Jones and Nikkei.

Table of Tokyo stock market data, listing active stocks and their prices.

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Main table of New York Stock Exchange composite prices, listing various stocks with columns for stock name, price, and change.

AMEX COMPOSITE PRICES

Table of American Stock Exchange (AMEX) composite prices, listing stocks and their market data.

OVER-THE-COUNTER

Nasdaq national market, 3pm prices October 31

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AMERICA

Dow falters as traders favour cautious outlook

Wall Street

THE WEEK opened with modest falls in equities yesterday as most traders preferred to take a cautious stance given the meeting this week of the Federal Open Market Committee to review monetary policy...

At 2pm, the Dow Jones Industrial Average stood 2.84 points lower at 3,147.05. Volume to mid-session totalled about 84m shares representing fairly modest activity.

There were a number of other negative influences on the market yesterday. Probably most important is the persistent weakness in the dollar which fell below the key 125 level and prompted intervention by the Bank of Japan and the US Federal Reserve.

Negative sentiment about the dollar is beginning to intensify. After three months of relative calm on the monetary policy front - since the increase in the US discount rate - a formidable policy dilemma appears to be developing.

However, lowering interest rates is a difficult option when the dollar is looking so vulnerable. In the short-term the US authorities want to keep the dollar well supported in order to attract demand to next week's quarterly refunding.

In the longer-term, the apparent slowing of progress in cutting the US trade deficit may persuade the authorities of the need for a slight lowering of the dollar but, at the same time, the Fed will want to prevent an overshoot on the downside.

All this is a background worry for equities and bonds and both markets will be watching carefully for any hints on policy thinking after this week's FOMC meeting.

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ASIA PACIFIC

Profit-taking reduces gains in active session

Tokyo

TURNOVER was fairly substantial in Tokyo yesterday, but share prices fluctuated throughout the session in a market that lacked direction, writes Michiko Nakamoto in Tokyo.

The Nikkei average moved from a high of 23,045.78 to a low of 27,832.80 and then closed 21.53 higher at 27,822.54. Gains led losses by 506 to 372 while 132 issues were unchanged.

Volume at 1.11bn was still encouragingly high, although much lower than Friday's 2.62bn.

The TOPIX index of all listed stocks rose 9.88 to 2,156.44, but in later trading in London the ISE/Nikkei index finished 0.17 easier at 1,759.69.

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all-time high of ¥861.

Kawasaki Steel, second most actively traded with 93m shares, likewise lost to profit-taking after advancing ¥30 to a record high of ¥1,070.

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been ill for some time, was taking a turn for the worse. When such reports have circulated in the past, paper and printing stocks have surged on expectations that the need to print new documents would boost their businesses.

These issues have been relatively quiet during the past few sessions, despite the firmer tone of the market, apparently because of pressure on investors from the Ministry of Finance to refrain from such speculative activity.

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ers here as well, however, such as Sanryo, which fell ¥30 to ¥1,730, and Daiichi Seiyaku, which dropped ¥40 to ¥2,430.

Trading in Osaka was buoyant, with the OSE average adding 113.58 to 25,557.12. Volume was firm at 1,122m shares, though much less than the 252m traded on Friday.

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447.64. Elders IXL, also ex-dividend, dropped 5 cents to \$2.95, while Bond Corp shed 2 cents to \$1.85, with 10.5m shares changing hands.

Edwards Dunlop slipped 10 cents to \$2.40 amid speculation of a takeover by Industrial Equity, up 3 cents at \$1.65.

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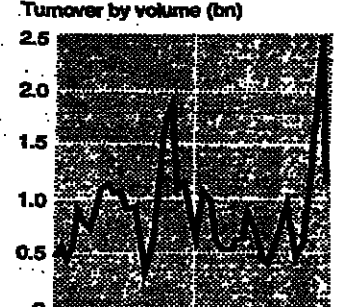
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Tokyo SE



profit-takers both at play. The Straits Times Industrial Index edged up 4.28 to 1,039.27.

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EUROPE

Frankfurt subdued by dollar and Dresdner cash call

TODAY'S All Saints Day holiday kept trading thin in most European bourses yesterday, writes Chr. Markets Staff.

Deutsche was down DM8.50 at DM540.50, and Thyssen, which denied reports it faced losses from Iranian deals dating from the 1970s, fell DM4 to DM170.

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highly for the year to end slightly lower as Wall Street opened weakly. The CES all-share index shed 0.1 to 101.5.

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session, with utilities enjoying a spurt of demand. The general index added 1.38 to 290.31, with volume estimated to be similar to that on Friday, when about \$100m worth of shares changed hands.

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trading subdued by today's market holiday. The Comit index rose 4.08 to 594.41.

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which saw about 19,000 shares traded, twice that of recent sessions. It eased BFr22 to BFr1.266.

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Media stocks steal the headlines

David Owen looks at the latest activity on Canada's equity markets

Communications and media stocks are suddenly the flavour of the month on Canadian equities markets, spurred by takeover activity and a favourable earnings outlook.

The Toronto Stock Exchange's communications sub-index last week hit a 52-week high of 7,867.13. On October 26, three of the index's largest component companies - Torstar, Southern and Maclean Hunter - reported nine months' earnings improvements ranging from 7 to 34 per cent.

Canada

SELLING in industrials offset rising golds and base metals to push S&P 500 prices to a small loss in quiet midday trading on the Toronto Stock Exchange.

Last Thursday, the Ontario Supreme Court ruled that the proposed settlement of a lawsuit which had arisen over Southern's 1985 share swap with Torstar Corporation, publishers of the Toronto Star, should be allowed to stand.

Toronto SE

Light turnover of 8.6m shares. Class A shares of CCL Industries, which said it will sell its plastics packaging division, were unchanged at C\$10 1/4.

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Table with columns: NATIONAL AND REGIONAL MARKETS, FRIDAY OCTOBER 28 1988, THURSDAY OCTOBER 27 1988, DOLLAR INDEX. Rows include Australia, Austria, Belgium, Canada, Denmark, France, Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Pacific Basin, Euro-Pacific, North America, Europe Ex. UK, Pacific Ex. Japan, World Ex. US, World Ex. So. Af., World Ex. Japan, World Index.

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SECTION III FINANCIAL TIMES SURVEY



As 1992 approaches the Netherlands must make changes. The country wants to retain its

comprehensive welfare system, but needs to remain internationally competitive. Laura Raun, looks at how the country aims to resolve this conundrum

Preparing to face the facts

AS THE issue of European unification in 1992 rushes up the Netherlands' political agenda, so a population nestled by one of the most comprehensive welfare states in the world appears to be heading for some rude awakenings. There is a growing awareness among the public that it must face the facts of 1992, that it can't have it both ways, observes Mr Onno Ruding, the country's Finance Minister. "You can't welcome 1992 on the one hand and get a free ride on the other." Social and economic reforms are underway that will reshape the Dutch welfare state along more sober lines while integrating the Netherlands into a genuine European Community. The single market of 1992 is serving as a rallying call for legislative reform that otherwise might languish. Difficult decisions are being taken, not in hasty or revolutionary ways, but in measured steps that follow the required Dutch consensus. "This year it has become clearer than ever before that the European Community is determined to abolish its internal borders within the foreseeable future," observed Queen Beatrix in her annual throne speech in September. "This will create fresh opportunities for our economy. A highly trained and motivated workforce and modern industrial equipment will be indispensable."



Ruud Lubbers: "Where power must be transferred to Brussels the bureaucracy must be as small as possible."

The Netherlands

In past decades, riches from natural gas fuelled growth. But those days are gone. Now the question is whether reform will move quickly enough to maintain a per capita gross national product that is currently the fourth highest in the EC. Dutchmen are adamant that the welfare state be preserved while lagging EC countries catch up. No one intends to permit a decline in social welfare or workplace standards. "We can afford a higher degree of welfare state," insists Mr Onno Ruding. "But the differences can't be too big." How big is too big remains the question. In an effort to steer the Netherlands closer to the European norm the centre-right government is seeking reform across a broad spectrum - taxes, health care and housing. "There are some areas where we are substantially above the

European average." Those include the public sector, government budget deficit, taxes and wages. The public sector, at 55.5 per cent of GNP, is relatively the biggest in the EC - comparing with 52 per cent in Belgium and 45 per cent in West Germany. It has shrunk only slightly since the Lubbers administration took office in 1982 - in spite of years of spending cuts. The budget deficit also remains higher than the European average even though it has dropped to 6 per cent of GNP this year from a peak of 8.4 per cent in 1982. State debt has soared to 80 per cent of GNP, up more than one-third since 1980, and is now fourth highest in the EC. All current signals suggest that this proportion is destined to grow rather than decline over the next decade. Mr Eduard J. Bombhoff, professor of monetary economics at Erasmus University, recently wrote that Mr Ruding "has been forced to borrow more in nominal terms than all his predecessors since the Napoleonic days combined." He reckons that each worker carries an interest burden of F1 300 a month, or twice that of a West German colleague. The "collective burden," the combination of taxes and social security contributions, is the heaviest in the Organisation for Economic Co-operation and Development (OECD). The top marginal rate is 72 per cent although it can surge to 100 per cent in exceptional cases. Wages are also among the highest in the EC even though workers take home some of the smallest amounts. Taxes and social security premiums siphon off the difference. When the Lubbers administration launched its second term in office in 1986 it laid out

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of 2.3 per cent, state debt would fall as a percentage of national income. But real growth hasn't exceeded 1.5 per cent in 10 years. Economic growth accelerated last year to 2 per cent and is supposed to reach 2.5 per cent this year. As always, much depends on world trade, which profoundly affects the Dutch economy with its heavy reliance on exports. Unemployment is the weak point. It hasn't fallen below 500,000 since 1981 due to a mismatch of skills and jobs, a flood of job seekers, high wages and generous social benefits. The problem, as is true in most Western countries, centres on a hard core of long-term unemployed who often are ethnic minorities with low skills. The government also plans to introduce a new set of "clean" figures that will remove 245,000 jobless in one fell swoop by getting rid of those registering fraudulently. Meanwhile, economic and social reforms continue. The deepest tax cuts ever are planned between now and 1990, providing more than F1 8bn in relief to individuals and companies. Corporate taxes were pared last month and the VAT is to be trimmed next year. In 1990 income taxes and welfare premiums will be combined and the top marginal rate lowered from 72 per cent to 60 per cent. In spite of the fact that taxpayers in the Netherlands carry one of the highest levels of taxation in the industrialised world, further cuts are likely to prompt controversy in the 1990s. Health care also is being dramatically reorganised in a bid to rein in rampant spending, which now absorbs more than 10 per cent of national income. Housing reforms are aimed at rolling back the government's pervasive presence in that market - the first shift in this direction since the second world war. While at present about 45 per cent of Dutch families own their own homes, this proportion is expected to rise as state subsidies are pruned. With general elections looming ahead in 1990 fiscal austerity appears to be over. The administration is devoting fresh attention to popular issues requiring big investments - promising an extra F1 200m on environmental protection and transport infrastructure in 1989. "In modern life," explains Mr Lubbers, "there is a new, positive link between the quality of the welfare state and competition. High-technology industry is drawn to a high-quality society which is characterised by a clean environment, little poverty and tolerance." He refutes the notion that the welfare state hinders industrial competitiveness and insists there must be "upward pressure on harmonisation" of social security in the EC. "The theory that the level of welfare leads to stagnation - that it is only expensive and static - doesn't have to be true," he argues. Mr Lubbers' vision of a single Europe falls between the right-of-centre model offered by Mrs Margaret Thatcher and the left-of-centre one offered by Mr Jacques Delors. Mr Lubbers and several other Christian Democratic Prime Ministers recently sketched a centrist model. "We must decide sector by sector when it is sensible to do things on a European level and when it is better to decide them on a national level," he explains. "Where power must be transferred to Brussels the bureaucracy must be as small as possible." The Dutch Prime Minister shares Mrs Thatcher's views on national identity. One fear voiced by a number of Dutch people is that the symbolism of 1992 eventually will backfire because people will be disappointed by the time 1992 rolls around. Mr Zylstra warns of the same "rebellion" that gripped Europe in 1958. "A reaction will eventually come," he predicts. A few worry that the Netherlands is moving too slowly. Mr Coenraad Oort, formerly an economics minister, believes his countrymen are too complacent. "No I don't think there is a sense of urgency about preparing the Netherlands for 1992," he says. "We need political courage. The present government has gone some way but we really need a Margaret Thatcher who says 'I don't care whether an election comes up next year, I'm going to reshape society'."



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NETHERLANDS 2

POLITICS

Critical role adopted

MR RUUD LUBBERS, the popular and successful Prime Minister of the Netherlands, does not like opposition. But lately he has had a lot of it. In September he threatened to resign over the "Passport Affair," a tragicomic series of events in which the government was accused in parliament of bungling preparations for a new European Community passport. Two ministers had to resign before Mr Lubbers was satisfied that things had been put right.

The "Passport Affair" followed other increasingly bitter rows - over health care, education, fishing and housing - which reflect a growing institutional struggle between the cabinet and parliament. The Christian Democrat-Liberal government has been in office for six years and after the consensus that marked the first Lubbers administration, parliament has now assumed a more independent and critical role.

It was Mr Joris Voorhoeve, parliamentary whip of the Liberal Party, who spearheaded the more sceptical attitude toward government policy. Sparring with Mr Lubbers in unprecedented language, he accused the Prime Minister of "chasing chimeras" while Mr Lubbers charged him with "political vandalism."

"It is a constructive tension," insists the admiral Mr Voorhoeve. "It shouldn't go too far because then the cabinet gets weaker. But the situation is in a good balance now."

Such squabbles would probably seem like the natural give-and-take of politics in many

countries but in the Netherlands consensus is the rule of the game. Since no political party is big enough to govern alone, coalitions are always necessary and that demands compromise.

Mr Lubbers' uncharacteristic outbursts prompted speculation that he was simply tired of politics and of constantly leaping over hurdles thrown up by parliament. Mr Bert de Vries, parliamentary whip of the Christian Democrats, admits that the Prime Minister was frustrated but sees no great cause for concern.

"He was irritated by those incidents but everything is going well in terms of policy," argues Mr de Vries.

Given the relative harmony and lack of damaging opposition, the centre-right government looks set to continue in office until general elections in 1990. That is the expectation of both Mr de Vries, leader of the senior partners in the coalition, and Mr Voorhoeve, leader of the junior partners.

Both men expect the coalition partners to reach agreement on a series of divisive issues that will come up before the elections, which probably will be in March 1990. Among the most controversial are reforms in taxes, health care, housing, broadcasting and euthanasia.

"I don't think any of these will lead to a split," predicts Mr Voorhoeve. "They can be concluded with consensus."

Mr de Vries admits that cabinet members as well as MPs are on their best behaviour these days. "There is a sense

that it would be wise to avoid unnecessary rows," he notes.

Public opinion polls show that the coalition would remain in power, though by a narrower margin. If elections were held now, the coalition would see its parliamentary tally dwindle to 77 seats, only one more than the necessary 76 from 81 now.

The Christian Democrats, always the swing party that participates in every coalition, would lose six seats while the

The Socialists, like their counterparts in Britain, are struggling to find a new identity that preserves traditional values of solidarity and state interventionism while recognising trends toward individualism and retrenchment. But little progress has been achieved through a series of philosophical and introspective self-assessments that followed Labour's election disappointments of 1986.

With the second Lubbers administration more or less assured of staying in power until 1990, attention is now turning to a third term. Mr Lubbers, a Christian Democrat, has already made himself available to lead his centrist party into battle.

According to Mr de Vries, the Christian Democrats will probably avoid announcing their choice of a governing partner before the election, unlike in 1986 they took the unprecedented step of expressing a preference for the Liberals beforehand.

Of the three biggest parties, the Liberals seem most dynamic at the moment. Mr Voorhoeve, who is an economist and academician, is gently nudging his party toward the centre of the political spectrum while Mr Wim Kok, Mr Lubbers' parliamentary whip, "It has to do with his debate technique, his persona, his substantial contribution," the newspaper wrote. "Characteristic in all three is the observation that Kok has failed to emerge as a game winner as spokesman for the biggest opposition party."

Parliament has now assumed a more independent and critical role.

ment and more flexibility and efficiency are being sought in taxation, health care, housing and education.

Consumers are seen to be spending 2.5 per cent more in 1989 than this year when spending should be up by only 1.5 per cent but that could depend on whether cuts in the value-added tax cuts are passed along.

Exports are predicted to rise 4.75 per cent next year but that would be slower than the admittedly buoyant 6.5 per cent in 1988. Inflation should continue at a modest 1 per cent in 1989.

COMMON WISDOM has it that the Dutch economy is doing just fine, thank you very much.

Many politicians, economists and elder statesmen note that output is expanding, investment is rising and inflation is low.

Indeed that is true but when compared to its neighbours the Netherlands remains the slow man of Europe. Growth in gross national product has lagged behind the European Community average for nearly a decade and is only barely beginning to catch up.

The improvement is so slow and fragile that it raises questions of whether the chronic problems of high unemployment and government debt will be solved soon.

Mr Ruud Lubbers, the Prime Minister and an economist, admits that the rosy picture in the government's 1989 budget was painted with an eye toward the 1990 General Election.

But the open borders of 1992 are only a few years away and it is imperative to put the economy on a healthier footing, otherwise the Netherlands' high standard of living and competitive position could be threatened.

The Christian Democrat-Liberal government is seeking reform across a broad economic front in an effort to unshackle market forces and speed up growth. Less govern-

ECONOMY

Speeding up the slow man of Europe

The Netherlands' budget deficit, in spite of years of fiscal austerity, has narrowed more slowly than several other countries with big gaps, such as Denmark and Sweden.

Government spending should fall to 55.5 per cent of GNP this year from a peak of 57 per cent in 1985 but that remains second only to Sweden in the Organisation for Economic Co-operation and Development.

The Dutch deficit is supposed to shrink to 5.4 per cent of GNP in 1989 from 6 per cent this year, still among the highest in the EC. Much of the fiscal gap is blamed on runaway spending in open-ended social programmes which provide benefits to anyone who qualifies, without limits.

The most urgent political problem, however, is unemployment. The jobless rate has not fallen below 14 per cent in five years. About 600,000 people are without jobs now and that number probably will drop only slightly to 670,000 in 1989.

Unemployment has been of massive proportions for so long that it is no longer considered much of an economic problem. Often it is minimised by concentrating instead on employment. The Dutch collectively pat themselves on the back for creating more jobs than most countries in the EC in recent years.

About 1 per cent more jobs are supposed to be created in 1989 but that is no more than this year or last year. In any case the number of job seekers is almost keeping pace.

As in most Western European countries a hard core of long-term unemployed are at the root of the problem.

Skilled jobs offer too little salary premium to encourage workers to improve their education and experience while unskilled jobs offer too much compensation.

The high minimum wage is blamed by many for distorting the balance but the government's efforts to lower it have repeatedly gone down in political defeat. Current proposals to trim social security contributions instead leave open the question of who pays.

In spite of high gross wages, Dutch workers take home less pay than many of their European colleagues owing to heavy taxes and welfare premiums. Mr Eduard J. Bombhoff, professor of monetary economics at Erasmus University, recently advised that "Dutch employers could compete more easily with foreign firms if gross wage costs did not have to include such a heavy tax bite."

from 1.75 per cent this year, according to the Central Plan Bureau. It has hardly grown at all over the past two years.

Most worrisome to many is the lack of labour skills and experience in various high-technology sectors which are supposed to fuel growth in the future. Labour apprenticeship programmes have simply lagged behind those of other countries with similarly high wages such as West Germany and Sweden.

Mr Jella Zijlstra, Prime Minister during the mid 1960s, blames "flower power" for weakening the work ethic and admits that natural gas riches allowed idleness.

"The gas was the curse in disguise, helping to build up the welfare state," he said.

The Christian Democrat-Liberal government has promised to spend an extra Fl 40bn over the next two years to retrain the long-term unemployed and create public sector jobs. That is in line with Mr Zijlstra's advice for preparing for the single European market.

Laura Raun

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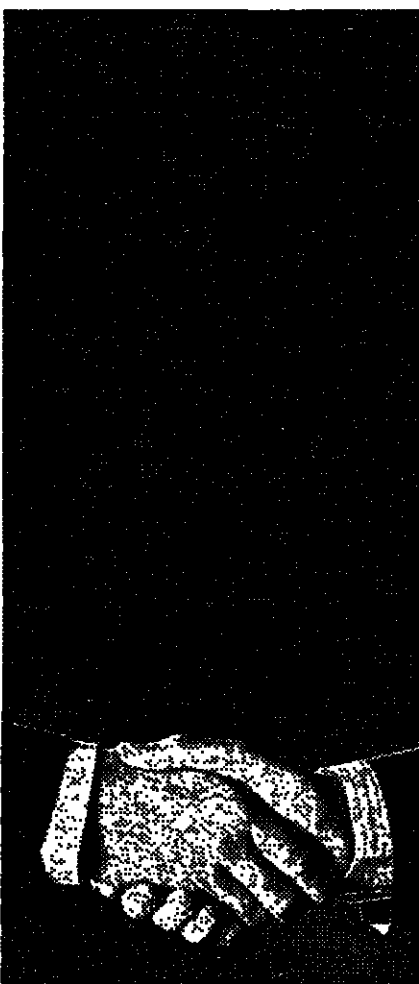
THE NETHERLANDS: Key facts

Population 14.6m	Export volume growth 5.9%
Area 41.78 sq km	Import volume growth 7.08%
Currency 100 cents = 1 Guilder (Florin)	Natural gas as a % of merchandise exports 3%
Exchange rate £1 = Fl 3.58	Trade balance \$5.2bn
GNP Fl 438bn	Current account balance \$3.4bn
GDP growth 2%	Unemployment rate 10%
Rate of inflation -0.5%	Industrial production growth 1.04%
Growth in money supply (m2) 3.9%	Central government total debt \$123bn

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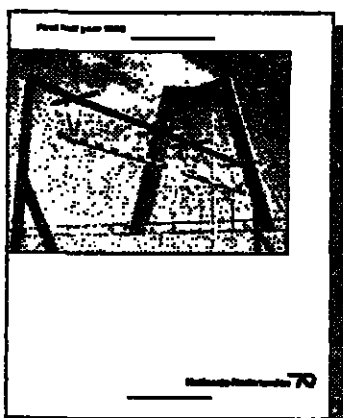
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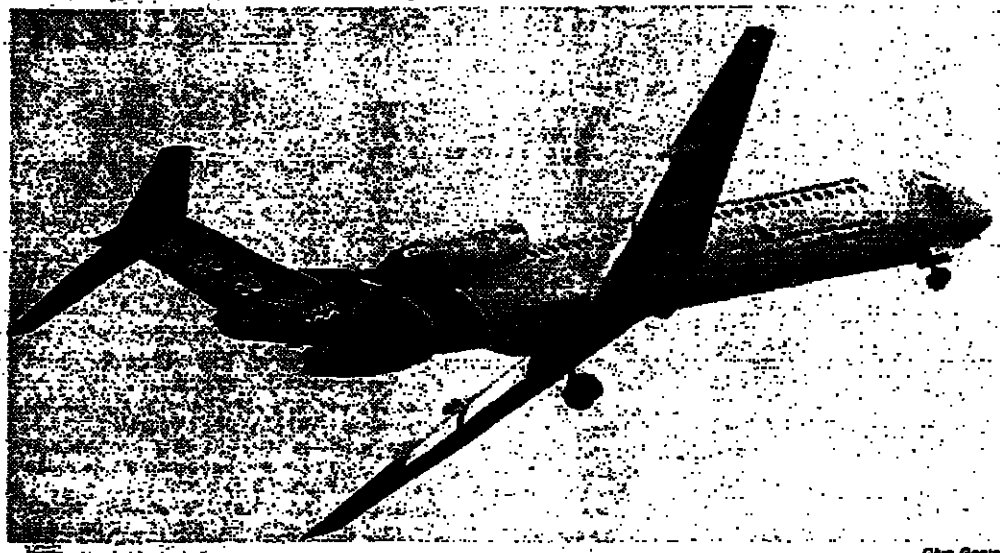
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INDUSTRY

Little room for complacency

AFTER TURNING in a relatively lacklustre performance in 1987, Dutch manufacturing industry seems set to hold the line and possibly recover lost market share both this year and next. But there is little room for complacency.



QinetiQ

Fokker's new plane the '100' after a troubled past the company is showing signs of a recovery

Owing to a series of at least partly external factors, Dutch manufacturers' share of world markets dropped by an estimated 3 per cent in 1987, according to the Central Planning Bureau (CPB), a semi-governmental agency in charge of economic forecasting.

But this year, manufacturing exports are on the upswing, and may rise by about 6.5 per cent for all of 1988. Industrial production advanced by 4 per cent in the first half.

Investment could rise by 5 per cent next year, the CPB adds. Among the key elements of this recovery have been the improvement in both the terms and climate of world trade, continued moderate wage settlements and increased production efficiency following a run of stronger-than-expected investment.

Other factors which point to a further improvement are a cut in the corporate tax rate from 42 per cent to 35 per cent (which will partly compensate for the elimination of an investment subsidy scheme), and the revision in the general VAT tariff (which could revitalise domestic demand and consumption).

But several key industries still face painful restructuring and the danger of renewed wage inflation is looming on the horizon.

Holland's manufacturers are profoundly influenced by the trade climate; about half of GDP is generated by the export of manufactured goods and increases or decreases in trade activity are directly reflected in their performance.

Other factors such as exchange rate fluctuations are also often cited in analyses of recent results. Since the end of 1985, the guilder has appreciated against the US dollar by 27 per cent, according to ABN Bank, while the appreciation against the European Currency Unit was a smaller but still significant 5 per cent.

To keep pace with competitors, Dutch manufacturers have been forced into price concessions at the cost of profitability, according to the VNO industry federation. Although 1987 was not the disastrous year which had been predicted, average return on equity between 1986 and 1987 was virtually unchanged. Moreover, productivity improvements have been unexceptional in comparison with other European countries.

Dutch wage costs, on the other hand, have held stable. The growth rate of about 2.5 per cent a year is considered moderate. But notwithstanding this much-touted restraint, Dutch wage costs still rank among the highest in the industrialised world, and the labour market remains among the most rigid and inflexible.

While several years of restraint have stimulated the creation of new jobs, a demographic increase in the size of the labour market has meant there is little change in the rate of unemployment which now stands at a high 9 per cent.

The result is an increasingly restive labour climate. Some economists believe wage costs per employee may rise by twice the CPB forecast of 1.75 per cent next year.

Another hidden danger, detailed in a recent report commissioned by the EVD foreign trade agency, is the dependence of Dutch exporters on the low-growth Belgian and West German markets and their weak position in the higher-growth areas like Spain, Italy and Greece.

Mr Cor van der Klugt, president of Philips, recently warned that European companies were largely unprepared to meet their US and Asian rivals on the post-1992 European scene. He added that free trade with the EC should be granted only on the basis of what he called "real reciprocity".

Certainly, the past 12 months have not been brilliant for Philips, the country's premier industrial group which is also one of Europe's biggest producers of consumer electronics with a 1987 turnover of Fl 52.7bn and a workforce of 336,000.

While complaining about adverse exchange rate developments in 1987 when earnings dropped 19 per cent to Fl 818m, Philips was this year forced to concede an underlying problem of poor productivity and weak competitiveness vis-a-vis Asian rivals despite its own build-up of manufacturing facilities in the region.

In the first half, earnings tumbled a further 20 per cent to Fl 338m, with an even more alarming quarter-on-quarter decline. The response has been a combination of restructuring and thinly-veiled protectionism. Executives concede the coming years hold a dramatic reshaping of its operations and corporate attitudes, not least in the consumer electronics sector.

By disposing of large "non-strategic" subsidiaries - including the Fl 1bn sale of the majority in its white goods division to Whirlpool of the US - the Eindhoven-based giant hopes to maintain 1988 earnings at last year's level. In the meantime, the group has been able to drive through a 30 per cent European Commission levy on South Korean and Japanese video recorders (VCRs). The EC also recently initiated an anti-dumping investigation against Asian small-tv manufacturers, and a complaint on compact disc imports is still pending.

Happy, Philips' problems are not representative of Dutch manufacturing as a whole. The

important chemicals industry, which generates nearly a quarter of all manufacturing value-added, is benefiting from vigorous demand.

Akzo leads the sector in Holland with 1987 sales of Fl 15.5bn. While it is medium-sized in relation to European rivals such as Bayer, Hoechst and BASF of Germany and ICI of the UK, it has engineered a successful programme of restructuring and acquisitions to expand the specialty chemicals and fibres interests and broaden its geographical spread outside Europe.

It is now poised to reap the benefits of lower raw materials costs and stronger prices, and expects a "significant" improvement in its 1988 earnings over the Fl 669m achieved last year (excluding an Fl 278m extraordinary gain which pushed the total net figure to Fl 942m).

DSM, the state-owned chemicals group with annual sales of Fl 9bn, has also emerged from a broad restructuring with stronger profitability, and is slated for a partial privatisation next month under which 30 per cent of its shares will be floated on the Amsterdam Bourse.

Ironically, the government's gradual privatisation policy has not prevented it from announcing plans to boost its stake in Fokker, the aerospace concern. Fokker will increase its capital base from Fl 300m to Fl 620m through a rights issue. By exercising its option - agreed under last year's Fl 212m financial rescue package - the government will increase its own stake to between 30-40 per cent at a time when the long-troubled aircraft manufacturer is enjoying the first glimmerings of recovery.

David Brown

DEFENCE

Taking a more European outlook

THE RESIGNATION of Mr Wim van Eekelen, the Defence Minister, in September, preceded by the near-collapse of the Christian Democrat-Liberal coalition, had curiously little to do with defence: it was triggered by the bungled development of a new type of Dutch passport during his earlier stint as Foreign Affairs Secretary.

His departure, though, has two important implications. Firstly, it safeguarded the position of Mr Hans van den Broek, the foreign minister whose job had also been threatened and secondly, it is likely to pave the way for a smoother policy-making process within the Defence Ministry at a critical time. It should confirm Holland's momentum towards a more pro-European defence posture within Nato.

Mr Frits Bolkenstein, 55, the new Defence Minister, is also a member of the right-of-centre Liberal Party. He is expected to cultivate a smoother working relationship with his Christian Democrat deputy, Mr J van Houwelingen, himself a staunch advocate of pan-European defence production and procurement.

Mr Bolkenstein was Trade Secretary at the Economics Ministry for four years until 1986, and developed a reputation for managerial competence. This skill was perhaps honed during his 16 years as an executive with Royal Dutch/Shell.

His main task will be to steer through Holland's new defence white paper which covers the 10-year period to 1998. The paper's key points conform with a broader policy in The Hague favouring the development of a military line to

European economic integration. It supports an open market in defence equipment, and the harmonisation of standards and production.

The Hague has also watched with interest and support the slow steps towards an expansion of France's role in assuring allied security in both the conventional and, eventually, it is assumed, nuclear spheres.

It was during Holland's chairmanship of the Western European Union (WEU), the seven-nation defence group which includes France, that a decision was reached to send a Dutch-Belgian minesweeping force to the Gulf, operating under British protection.

Among the specific co-operative projects being discussed are a joint European espionage satellite to succeed the Franco-Spanish-Italian Helios, which is to be launched in 1992.

But by far the most significant choice facing The Hague involves a two-stage Fl 2.5bn procurement plan for 50 new Nato anti-tank helicopters.

Holland is expected shortly to decide on the first 20 of these, and thus commit itself by implication to a derivative for the 1990s and beyond. The present options include the American Apache AH-64, a Franco-German solution involving the Bolkov or Gazelle, and the Italian A-129.

Proponents of a European option argue this will insulate the country against the sharp currency and cost fluctuations associated with dollar-related contracts.

There is also a strong political incentive developing in this direction - Fokker and DAF stand to gain orders and jobs in spite of some questions

about the financial and technological wisdom of such a choice.

Mr van Houwelingen, who is in charge of procurement policy, says a final decision must focus on life-cycle cost (which he believes favours the Europeans), and on the desirability of maintaining a domestic high-technology base.

He says: "When one big brother dominates defence sales, this is not true co-operation."

The helicopter choice is being decided against the background of a stronger domestic political consensus on defence issues, which has developed since the end of a divisive debate surrounding Nato's 1979 twin-track decision on intermediate-range nuclear force (INF) missiles.

There is little expectation in The Hague that the recent INF treaty will speed the progress of talks on conventional force reductions; hence, the stronger emphasis put on ground forces in the latest defence white paper.

Regarding the debate between the US and the allies over "burden sharing", Mr van Houwelingen warns that "alliance cohesion could be at stake".

Elsewhere on the foreign policy front, Holland as engaged in a series of tussles with its European partners on environmental issues. Last month, The Hague defied the European Commission in its decision to press ahead with a tax credit for small, environmentally "cleaner" cars. Such cars are produced by the 70 per cent state-owned Volvo Nederland.

David Brown

TAXATION

Punishing burden seen as drag on growth

THE DUTCH pay taxes more happily than most people. For each extra Fl 100 earned, the average worker has to pay Fl 73.50 in taxes and social security contributions and takes home only a paltry Fl 26.50.

For the first time since the creation of the welfare state in the 1950s, however, a consensus is growing that the "collective burden" of taxes and social security premiums must be cut. Redistribution of income has simply gone too far. The punishing burden of taxes in the Netherlands is increasingly seen as a drag on economic growth and a threat to industrial competitiveness.

It appears probable that the height of direct taxes on income, profits and assets plays an important role in the choice of location for companies or a place to live for natural persons. The government has its eye on this. "In the context of increasing international competition and European integration, it is of importance to bring the collective burden more in line with that abroad."

The Christian Democrat-Liberal government promised to keep taxes stable or lower them when it launched its second term in 1986 but has yet to make good on that pledge. The collective burden is forecast to rise to 55 per cent of national income this year from 53 per cent in 1986.

Value-added tax and other taxes are so high that Dutch policemen cross the border into West Germany to buy motor cars. Economists believe spending is structurally low because of burdensome taxes and premiums.

much. It is equally uncertain how much boost would come from lowering them.

Yet another vague area is in what way high taxes inflate production costs. Mr Oort, who also previously served as president of the EC Monetary Committee, expects Dutch industry to be able to compete with its tax rates after 1990 even though that nearly contradicts his argument for lower taxes. But taxes are just one factor among many considered by industry and foreign investors, he contends.

Other factors that steep marginal taxes erode high salaries in precisely those skilled sectors that are considered the motors of modern growth, such as integrated circuits and telecommunications. Fears are that the Netherlands will have difficulty in attracting high-technology companies and workers, which already is happening.

Exactly how heavy taxes slow growth may be unclear but what is irrefutable is that economic growth in the Netherlands has been more sluggish than the European average since at least 1980. Perhaps the most stifling effect is quashing incentives to increase income.

Top marginal tax rates can exceed 100 per cent in extreme and exceptional cases - actually shrinking take-home pay when salaries rise. Even at lower rates, take-home pay can fall because government subsidies disappear when income increases.

"Due to the high, steep marginal rates people get caught in the poverty trap," complains Mr Oort, a professor of finance and banking at the University of Limburg. "It's too damn static. You have to give people an incentive."

But he fears that the economy will remain too rigid even after various reforms are implemented in taxes, housing, health care and education. The only solution is to cut state subsidies and that is politically "very difficult."

Lower taxes also are supposed to help combat the huge black market. One out of every three Dutch is believed to be involved in the black market, which is concentrated in the services sector.

The Central Plan Bureau, the semi-governmental forecasting agency, reckons that 7,000 jobs might be created by the VAT cut alone. Estimates have yet to be made of what effects the income-tax cuts will have but hopes are that they, too, will prompt people to return to the legal circuit.

Even after all the tax reforms Dutch levies will still remain among the highest in the organisation for economic co-operation and development. Mr Oort, the Dutch Finance Minister, believes VAT still needs to come down to fit into the proposed 13-16 per cent band under discussion in Brussels, though he also argues that other countries' rates should rise.

Corporate taxes, however, will stay where they are, he states in no uncertain terms. Mr Rutting also believes the income levy must be trimmed further, perhaps to 50 per cent. But everyone agrees that more reductions are impossible unless the whole welfare state is pared.

Laura Raun

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NETHERLANDS 4

SOCIAL SECURITY

Caretaker state is creaking

THE DUTCH welfare state, long envied for its generosity, increasingly looks like an old-fashioned system that drains valuable resources while creating a permanent underclass.

Cradle-to-grave social security benefits absorb nearly 25 per cent of national income. One out of every four Dutchmen receives welfare benefits and one-third of the working population has no job owing to unemployment or disability.

Each working person must support someone else idled by joblessness, injury or retirement. It is true that poverty has been virtually eradicated. Only by choice do people live in the streets or go hungry.

But there are growing signs of a polarised society in which a minority of people are caught in a so-called "poverty trap" and a majority continue to advance through widening opportunities.

A stifling combination of progressive taxes, social security contributions and welfare subsidies, mean that recipients often take home less money if their income rises.

"It's static as hell," complains Mr Coenraad Oort, chairman of a prestigious commission which proposed a major overhaul of the tax system. "My own view is that you have to cut back subsidies."

Not surprisingly the "Dutch disease" is alive and well. Dutch workers are sick twice as much as other Europeans. Unemployment stands at

SOCIAL SECURITY RECIPIENTS (in 000s)								
	1975	1980	1985	1987	1988	1989	1990	1993
Old age pension	1,321	1,448	1,952	2,024	2,061	2,098	2,132	2,244
Medical insurance	280	308	257	281	288	286	282	288
Disability insurance	312	605	685	721	729	724	699	685
Unemployment insurance	187	235	550	618	614	533	523	523
Basic welfare	229	162	206	212	214	218	231	250
Total	2,339	2,758	3,760	3,854	3,908	3,958	3,988	4,038

670,000 and hasn't fallen below 14 per cent of the working population in five years.

Disability is even more pervasive. Nearly 800,000 people claim to be disabled and the ranks are swelling most rapidly among the young.

Hardly anyone denies that fraud riddles the disability scheme. Criteria are too lax - injury can be quite modest and occur anywhere - and benefits are disproportionately high and permanent.

Spending on social security amounts to just less than 25 per cent of national income, significantly more than the average in the European Community. Most politicians and economists agree that the welfare state must be trimmed but few curbs, if any, will be imposed between now and the general election in 1990.

Mr Ruud Lubbers, the Christian Democratic Prime Minister, agrees with Mr Jacques Delors, President of the European Commission, that the EC must have a "social face."

Mr Lubbers told parliament recently: "We must strive not only for economic traffic of capital, goods and people but also for social and cultural

aspirations." In the past Mr Lubbers has tried to paint the vision of a "caring society" that will supersede the caretaker state.

In the futuristic caring society, the family and neighbourhood would resume their traditional roles in providing help and support to those in need.

A growing chorus of voices argues that the whole system must be completely overhauled to preserve it at all. Sluggish economic growth and a rapidly ageing population threaten its survival, they warn.

Dr JG Rieken, a social scientist and author of a recent book on the welfare state, believes that capital should be taxed more heavily to finance the system. Labour has been the primary source of funding since the creation of the modern welfare state in the 1950s but is diminishing in the production process due to high costs and new technology.

While the domestic dimensions are daunting enough the international aspects are equally worrisome. Fears are growing of "social dumping" in which companies move production to the southern European sunbelt where health and

safety standards tend to be lower and demands for labour co-determination fewer.

Mr Jan Stekelemburg, president of the FNV the Netherlands Labour Federation, insists that high Dutch standards must be maintained.

Like their West German counterparts, Dutch workers have fought for and won rights of participation in management and are not keen to give them up.

But others worry that the Netherlands could become the "social paradise" of Europe. Not long ago the Christian Employers Association warned that the Netherlands could suck in the less fortunate from abroad when citizens are able to move completely freely across borders.

Rarely are such fears expressed publicly and calmer voices dominate. They argue that Dutch welfare benefits are only open to those who qualify.

"The free movement of persons doesn't mean the unemployed or disabled although they can settle here," contends Mr Joris Voorhoeve, parliamentary whip of the governing Liberal Party. "But to be eligible to receive - admittedly high



Coenraad Oort, Dutch disease expert, is alive and well

benefits - you have to have been employed.

That is not entirely true. People who have never had a job also can receive basic welfare, disability and a number of subsidies. In theory only immigrants who can financially support themselves or are supported by others are admitted to the Netherlands. But in practice it is relatively easy to prove "financial support."

A major review is underway in the social affairs ministry to see how the Dutch system fits into the European grid.

The general feeling is that the Netherlands should do its best to preserve its welfare system while waiting for others to catch up.

Laura Raun

AGRICULTURE

Intensity increases

IN AGRICULTURE the Dutch Government is an avid supporter of the European Community; Dutch farmers and horticulture growers are among the most efficient in the EC.

Their "boss" is Mr Gerrit Braks, 56, the Agriculture Minister, a farmer's son and very much "a European mind". Agriculture has not been a solely domestic affair for many years - agriculture means Europe and in Mr Braks' green-painted study he con-

ducts European agricultural policy. For Dutch farmers it is more important to know what has been decided in the back rooms of the European Commission than in The Hague.

In fact, Dutch agriculture is characterised by intensity. More production is taking place on an ever-shrinking surface area by fewer people. A large proportion of the Dutch agricultural product goes abroad and the sector has a positive trade balance of

more than Fl 17bn. The location of the Netherlands, is vital to its flourishing exports, for more than 75 per cent of all agricultural products and foods from the country are sold within Europe.

There are, of course, serious problems, like elsewhere in Europe. There is a 'lake' of milk (which is, however, disappearing) and there is a 'mountain' of manure (much harder to clear). Mechanisation, quality-directed breeding and careful

rationing have been responsible for a spectacular improvement in productivity. Much of the veal and pork produced is intended for export. Poultry is kept even in multi-tier houses, but the intensive livestock sector is the main cause for the considerable manure surplus. This is leading to serious environmental problems, especially in low-lying areas, where ground water can be poisoned by high nitrate concentrations and even the quality of drinking-

water is being questioned. A system of forcing farmers to conduct a complicated "bookkeeping" operation in an effort to control the manure surplus has led to farmers' protests and demonstrations.

Mr Braks (who also carries fisheries in his portfolio) often faces similar problems with Dutch fishermen, who have been angered by decreasing quotas demanded by Brussels.

To cope with these protests, Mr Braks explains to his farmers the rules from EC bureaucrats in Brussels: "I am a farmer's son and so I speak their language. They know I understand their problems."

However, with stubborn, and very angry, Dutch fishermen it is another story.

Mr Braks says: "Negotiations to settle the fishery problems took more than 10 years which was far too long and as a result the Dutch fishermen ignored the realities of measures from Brussels."

"In those years the Dutch fishery industry continued to invest substantially in their trawler fleets."

The anger of the Dutch fishermen has given Mr Braks a hard time. Double-bookkeeping practices by Dutch fishermen at the fishery auctions were revealed and only two weeks ago Dutch detectives discovered Dutch trawlers with hidden compartments for containers with loads of sole, cod and herring. An investigation found that Dutch fishermen brought these loads ashore far from the official fish markets and sometimes even in Belgium and Denmark from where they were transported by truck to be sold on the Dutch black market.

Official estimates said that 50 per cent of the Dutch fish consumption came from the black market.

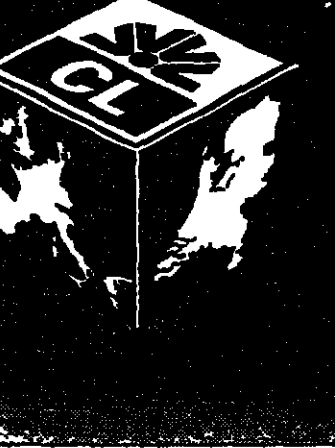
The agriculture sector Mr Braks mentions with pride is horticulture. This has seen a vigorous expansion in glass-house production. Traditionally, this sector concentrated on "big" vegetable products such as lettuce, cucumbers and tomatoes.

But their importance has been increasingly surpassed by the products of so-called ornamental horticulture, in particular cut flowers and pot plants. The Netherlands is now the top flower supplier of Western Europe.

With the acquisition end December '87 of Nederlandse Credietbank, Credit Lyonnais Bank Nederland - already the leading foreign bank in Holland - has strengthened its ranking as the fourth largest national commercial bank.

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Nuclear plans may be scrapped

Energy needs are being reassessed

TOTAL PRIMARY ENERGY REQUIREMENT 1986					
Country	Coal	Oil	Gas	Nuclear	Other
Belgium	18.8	44.7	16.0	16.8	0.9
W.Germany	28.2	43.6	18.5	1.5	1.7
Netherlands	33.4	31.5	51.5	0.0	0.0
United Kingdom	31.8	37.4	23.5	6.4	0.9

EARLY NEXT year the Netherlands is to take the critical decision on whether to commit itself fully to the development of nuclear power.

That, at least in the action still being maintained by the government in The Hague, albeit with decreasing conviction of late. Most seasoned players on the energy scene will privately concede after some throat clearing that it will never happen.

In April 1984, after an intense debate, the Dutch Parliament approved plans to build two nuclear reactors with a combined capacity of up to 4,000 Mw. The plants were to help fill a 6,000 Mw electrical generating capacity shortfall agreed to develop in the period through to the year 2000.

Within hours of that decision, political fall-out from the reactor accident at Chernobyl changed the scene completely and forced the reassessment and postponement of a final decision until early 1988.

Today against a background of low world energy prices, and with the country edging closer to an election year, there seems little incentive for politicians to take the sensitive decision favouring further development of nuclear energy.

Moreover, decisions have already been taken to build a series of gas and coal-fired plants - and even more may be agreed in the near future - which together with imported (and largely nuclear generated) energy from West Germany and Belgium can be relied upon to make up the shortfall.

The Netherlands remains dependent on oil and gas for 88 per cent of its total primary energy requirement. This is likely to remain the case "for many years to come", concedes Mr Constant W.M. Descens, Director-General for Energy at the Netherlands Economic Affairs Ministry.

This view is, by implication, shared in the boardrooms of the country's gas operators who rank among the top international oil groups.

Mr J.S. Jennings, Royal Dutch/Shell's director for exploration and production, speaking in June, at an offshore industry conference in Stavanger, Norway predicted that oil prices will "remain in the \$10 to \$20 a barrel range - in the money of the day - until well into the 1990s."

He continued: "Moreover these prices will only materialise if Opec keeps its act together."

This forecast, should it prove correct, has two implications for the Netherlands. First although North Sea exploration and development pro-

grammes have thus far been largely unaffected by low prices, due to a sharp industry cut in operating costs, it is thought that a sustained price weakness could lead to retrenchment.

Nederlandse Adolfe Maatschappij (NAM), the joint venture between Shell and Exxon which produces 80 per cent of the Netherlands gas, has already cut expenses by half over the past three years. Shell more than many of the oil majors is well enough diversified so that a weakness in the upstream business can be partly compensated on the higher-margin on the down stream side.

Earnings at some of the smaller Dutch companies in the offshore sector were badly dented as a result of the oil crash in 1986. But industry analysts say groups like Stm International, in the supply market, and Nedlloyd, in leasing, have witnessed a slight recovery in demand and that this year at least these operations could return to profit.

A second implication is that the country's heavy dependence on oil and gas is likely to be perpetuated since there is little incentive for the development of a more diverse energy mix and greater conservation.

A large expansion of coal-fired power generation also becomes increasingly unrealistic. (Each \$1 dollar drop in oil prices costs the government between Fl 400-500m in tax receipts, according to the broad formula adopted by planners in the Hague. Each drop or rise of 10 Dutch cents against the dollar, has an equal effect on revenue.)

Counterbalancing these fiscal disadvantages is the fact that lower energy costs to consumers and industrial customers may serve as a fillip to

growth, could moderate an expected rise in inflation, and leave the government with more room for economic measures.

Because most Dutch depend on gas to cook and heat their homes, the gas bill savings may translate into prolonged demand for consumer products.

Moreover, customers in the industrial and horticultural sectors may reap a further competitive windfall in the form of cheaper unit costs at a time when they are already emerging in better fighting trim against European rivals. This assumes of course that wage settlements remain modest.

Elsewhere on the energy scene, the government has called an important proposal for the broad-scale reorganisation of the fragmented power industry.

It is aimed at improving efficiency and cutting costs in the distribution sector and achieving more concentration and introducing greater flexibility in the generation sector.

It is hoped the plan, details of which are to be negotiated in parliament will reduce the current energy price disparity between regions. The currently splintered nature of distribution means electricity prices can vary from 7 cents per kilowatt-hour for industrial customers to as much as 23 cents for some consumers.

Utilities will be reorganised into limited liability companies, not fully privatised, in an effort to curb their monopoly powers. The government hopes, too, that the number of utilities decline and leave Holland overall with a more competitive and market-oriented power industry.

David Brown



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FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

Profile: Sheila de Vries

Woman with designs on US

AN EXCEPTION to her own rule that "there is no such thing as Dutch fashion", is Sheila de Vries. But then, as a successful couturier designer in a traditionally male-dominated business, she is an exceptional person in the Netherlands.

Standing amid the chaos of fabric cuttings strewn about her sunny atelier on the Rokin Boulevard in central Amsterdam, the visitor has the impression there is a certain inevitability about her success. From a modest start just over 10 years ago, she has won an international following that includes Jane Fonda and Barbra Streisand.

Like many working women in Holland, she still does her own shopping and puts a strong emphasis on her home and family.

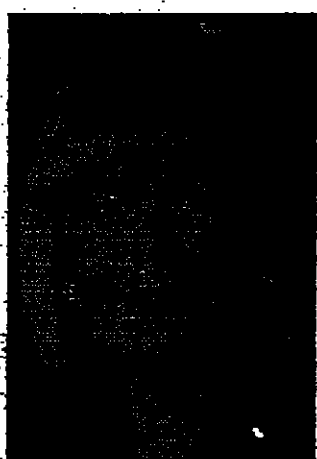
Her company, Sheila Fashion, is still a small Dutch-based business with an annual turnover of only Fl.1m and a workforce of 20 full and part-time seamstresses.

But now Ms de Vries, together with her business manager husband Tom de Vries, are moving into the more profitable volume business of prêt-à-porter, turning out production and preparing to launch a multi-brand collection in the US.

Ms de Vries began an expensive, high-quality clothing line in a country whose taste in fashion tends towards egalitarian themes and variations on black and brown, not to mention distinctly lower price tags.

While she is the only woman at this level of the business, she is not entirely alone: an all-male "mafia" of designers including Frans van Molenaar, Miké Huymans and Edger Vos have all cut out niches in this small but lucrative domestic market. Ms de Vries observes: "Holland is a small country where very few people can afford to spend more than 1,000 guilders on a piece of clothing."

With her move to the US, she hopes to increase her turnover by as much as 50 per cent. "Marketing and name recognition are critical to success," she labels read: "Amsterdam Europe", she says. "I don't even use the word Holland because it makes people think of chocolate and wooden shoes. She won her grounding during a gruelling 10-year stint in



Sheila de Vries: "I don't see the word Holland"

the workshops of Tony Waagemans, a Paris-trained designer, before breaking off to start her own shop in the Jordaan quarter which is Amsterdam's modest answer to Paris' left bank. "It all really started about 12 years ago with this tiny boutique where I made all the clothes by hand."

"It was so successful, I literally exploded out of that shop after two years."

Ms de Vries' first recognition came in 1984, when she mounted her first small show on the US West Coast and began to attract a celebrity following.

She was already dressing Neelie Smit Kroes, Holland's Transport Minister when suddenly her customer list included the likes of Elizabeth Taylor and other wealthy and well-known celebrities.

"Honestly, I find dropping names tiresome," she says, reflecting the very Dutch aversion to any suggestion of elitism. "But that's how the business works."

The prêt-à-porter launch is an expensive, calculated risk. According to Mr de Vries, the total investment may run into as much as a quarter of the company's annual turnover.

"Cutting certainly offers high margins," says Ms de Vries. "But if you really want to make money, you've got to do prêt-à-porter."

The spring collection destined for north America is being produced at Atelier Haarlem in the Netherlands. Labour accounts for as much as 40 per cent of total costs. "We could go to Hong Kong

and save a lot of money, but we have to be absolutely certain about the quality at the start," explains the designer. "This way I can supervise the entire production."

De Vries' speciality is party clothes - but her line is designed for women who like to change their look three times a day. She avoids men's fashion because "there's only so much you can do with a suit and the other all."

A striking blonde, Ms de Vries obviously has a deep enthusiasm for her work. Her voice drops to a husky octave when she describes "a sexy cocktail dress" in her forthcoming collection. Her hand waves through the air in a suggestive, capable gesture of design.

Currently, Sheila Fashion presents a new collection twice a year. But what is sold in the shop is constantly supplemented with new designs. Many of her customers are foreign.

"A shop helps you stay in touch with what people are looking for, and that's essential when you gamble on prêt-à-porter. It really costs if you miss."

Ms de Vries leans away from fashion trends and towards a classicism of design.

PLANS for the introduction of a private Dutch television company have been rejected by the government.

However, with advances in technology, it appears inevitable that private television will arrive but until that day, the "pillar" system of broadcasting in the country will continue.

The pillars are those of Dutch society: the church and the political parties. Since its earliest days broadcasting has been closely tied to them.

Dutch Protestants, Catholics, socialists and conservatives have their own broadcasting associations. There is KRO for Catholics, NCEV for protestants, VARA for socialists, and AVRO for the conservatives.

AVRO for many years was the most frivolous, but in the 1960s it was joined by two others which were classed as "neutral", TROS and Veronica.

She said: "I never got into that crazy stuff with gigantic shoulders and holes in the waist. I try to design the kind of clothes people will want to wear season after season."

The latest collection relies heavily on rich fabrics like velvet and silk, brocades and embroidery.

Ms de Vries buys her fabrics personally, travelling at least twice a year to Hong Kong, and designs jewellery and accessories for each costume.

She also chooses her fashion models carefully. "I think people are tired of this skin-tight tube look. I prefer the soft, feminine lines."

Clearly, however, Ms de Vries is not a designer of mass appeal. The suits which bear her name are hand made in her own workshops and carry a price tag in the range of Fl.1,000-2,000 (£300-600). A gown can command as much as Fl.4,000, although the prêt-à-porter line will be selling in the US in the \$400 (\$220) "medium" price range.

As for her couturier line, "I'm still not in the sort of Yves St Laurent category where I can charge Fl.20,000 for a single dress."

"At least not yet," she adds.

David Brown

NEW ECONOMIC realities are forcing fundamental changes in the attitudes and methods of Dutch museums, which have long been accustomed to the paternalistic umbrella of state support.

The twin pressures of budget austerity at home and price inflation on the world art market are pointing towards a far more commercial future in which private sponsorship is vital.

Preparations for an ambitious programme of exhibitions and events in early 1990, to commemorate the centenary of the death of Vincent Van Gogh, the Dutch painter, provide a vivid example.

Organised at the Rijksmuseum Vincent Van Gogh, under the directorship of Mr Ronald de Leeuw, aged 40, the centre-piece will be a show bringing together about 130 paintings and perhaps as many as 500 drawings, by Van Gogh.

But when Mr de Leeuw says "Vincent changed everything", he means not only the development of 20th century art; rocketing costs are complicating the organisational marathon of assembling the work from across the world.

Record prices paid for Van Gogh's Sunflowers (\$4m) and Irises (\$5.4m) have pushed his work into the most highly-valued realms of the international art market.

The average assessed value of each painting in the planned exhibition is Fl.45m (£13m). The estimate put on the entire collection has now been

Budget austerity hits museums

Private cash is vital

pushed up to Fl.8m with the result that the initial exhibition costs have been inflated from Fl.10m about a year ago to more than Fl.30m today.

"High art prices have already edged Dutch museums out of most buyers' markets", says Mr de Leeuw. High insurance costs mean "we may have to sacrifice some of the works we had planned to show, or make substitutions" for Van Gogh 1990.

The extreme volatility of art prices also complicates the work of insurance brokers. Amro Bank, realising the job was too big for the Dutch market alone, has teamed up with the London-based Sedgwick Group, which organised coverage for, among other things, the Tutankhamen collection of Egyptian artefacts.

With art prices spiralling upwards, the final insurance cost for the museum, cannot be fixed until the last minute.

Only a few years ago this might have been an academic problem. But budget austerity in The Hague has frozen Mr de Leeuw's Fl.1.5m annual budget, along with arts funding across the board.

For the first time in Holland, fund-raising has become essential and the Rijksmuseum Van Gogh has hired a full-time

adjunct director for finance. To be fair, the government will be making a contribution to the big event. Beyond a (relatively small) cash sum, the Culture Ministry recently unveiled an insurance indemnity scheme establishing a state guarantee for art works valued up to Fl.500m.

But for the Van Gogh Museum, their exhibition has an estimated value 16 times that of the total indemnity programme.

The organisers are still millions of guilders below target and the shortfall will have to come from the private sector.

Mr Frits Becht, a businessman and collector, explains that "the culture of corporate sponsorship in Holland is still in its early days."

Mr Becht directs a newly-formed foundation, Stichting Van Gogh 1990, which is doing most of the fund-raising work.

Drawing on his experience as chairman of the Holland Festival, he is trying to round up a collection of high-profile corporate sponsors to contribute a minimum of Fl.1m each.

So Van Gogh 1990 will be packaged and sold like gala performances at the opera or ballet, with tickets bearing a specific date and time, and the total number of places strictly

limited. Instead of confining, as usual, the sale of tickets to the museum's public counters, such businesses as Veder (which owns the Vroom & Dreesmann retail network) and Verenigde Spaarbank will be allowed to get in on the act. Each will get 25 per cent commission.

Mr Becht says: "It helps if you can give your sponsors a direct interest in the sale of tickets."

The Van Gogh show, while exceptional, mirrors daily adjustments facing art administrators in Holland. Mr de Leeuw has learned, for example, that it is necessary to subsidise what he considers his "priority exhibitions" with receipts from less refined but popular shows like "Toulouse-Lautrec Poster Art."

The commercialisation of the art scene, which is now gathering pace in Holland, is not necessarily being viewed as a bad thing. Nevertheless, an inescapable irony is attached to the Van Gogh exhibition itself.

Van Gogh was an artist who sold only two canvases while he lived. He believed that commercial success was anathema to artistic creativity.

David Brown

Television faces competition from Europe and space

'Pillars' are set to crumble

from a pirate ship offshore. Until the early 1980s advertising was forbidden on Dutch radio and television but then business saw a chance to break the tradition by using the pirates.

However, when the pirates became too popular the Dutch Marines were sent out to silence them.

Both stations then adjusted to the 'system' and founded legal broadcasting associations, based on membership.

Membership is based on a complicated law, which entitles the associations the exclusive right to publish their programmes in radio and television guides. A subscriber is automatically a member of an association, and the association with most subscribers/members gets the most air

time. The 'pillar' system, is complicated and is expensive to run but in spite of that the Dutch felt the system worked well, until cross-border television came about.

First only those living close to the West German and Belgian borders were able to watch cross-border television. But since the advent of cable television BBC, ITV, the satellite channels Sky, and Super Channel and French TV5 have become available.

In spite of cable's popularity, it did little harm to the traditional system for the Dutch Government, through the PTT, was able to keep a firm grip on cable's activities.

Meanwhile on the official Dutch channels advertising had been introduced but only

before and after the news in three minutes or five minutes blocks.

As soon as Sky, and Super Channel introduced advertising in Dutch, Mr Elco Brinkman the Minister for Culture intervened. These commercials were forbidden and the cable companies were threatened with the loss of their licences, granted by the PTT.

The question remains: how long will the government be able to keep a wall around the 14.5m population who are curious as to what happens on the air in neighbouring countries when they are not allowed to watch if it advertising is broadcast in their native language.

Another question remains: how long will it be before almost every Dutch home has a satellite dish.

That was one of the reasons why three broadcasting associations, AVRO, TROS and Veronica, this summer joined forces with the four publishers: Elsevier, VNU, Perscombinatie and de Telegraaf, to propose the introduction of private television.

Veronica, already seems close to a commercial TV and radio station. Possibly that is why in 10 years it has gained more than 1m members and subscribers to its TV and radio guide.

Veronica's slogan "You are young and tasty" appeals to the young, and offers programmes best described as aggressive and superficial.

Mr Brinkman realised that what the broadcasters and the publishers were proposing was a fully-fledged commercial

channel which could mean the beginning of the end for the Dutch way of broadcasting.

Meanwhile the 'pillar' system holds its ground but everyone knows it is not for too long.

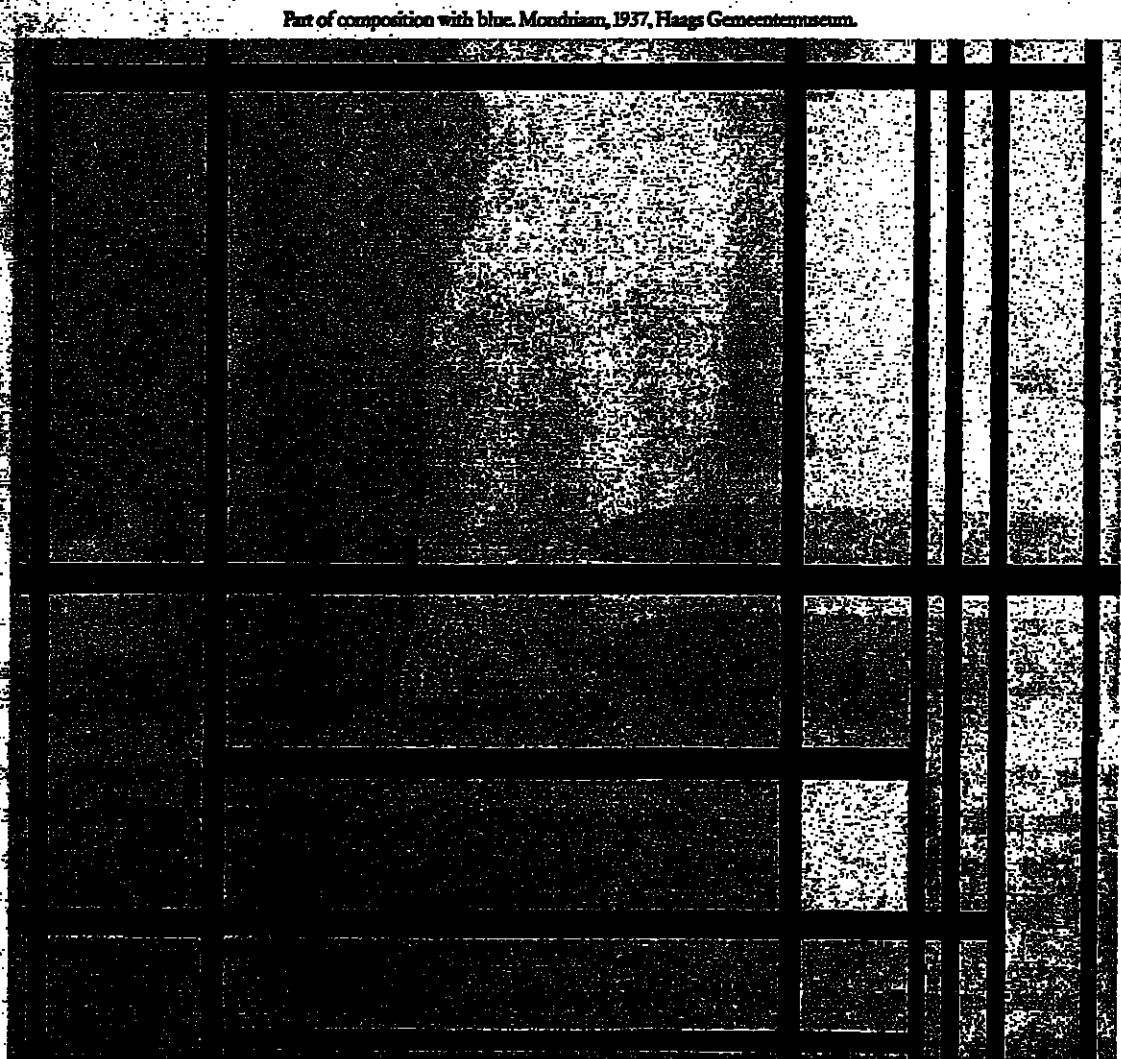
The system is inherently costly. At the Republican convention in New Orleans, in the autumn, each Dutch broadcasting system sent its own camera crew and commentators.

There is, however, some co-operation through NOS (Dutch Broadcasting Foundation), in which all the associations are represented on a board.

NOS produces the daily news, which is possibly Europe's dullest programme as any interpretation of the news is strictly forbidden. That is left to the 'identity' of the broadcasting foundations.

One Hilversum TV director said: "The system is dying, and we all know it. With the single market of 1992, that piece of culture might be Europeanised. It will be great day, for all of us."

Fritso Endt



Part of composition with blue, Mondrian, 1937, Haags Gemeentemuseum.

What does this Dutch artist share with Rabobank? Clarity, strength and vision.

Mondrian's paintings are characterised by clear lines, and strong use of form and colour, based on very definite views on his art. Similarly, Rabobank has carefully developed its own vision of banking. As Dutch industry grew, so did Rabobank, building up a network of 2,300 offices to become the largest domestic bank. With one third of all Dutch companies doing business with Rabobank. Today, with total assets of US\$ 75 billion, Rabobank is one of the top 50 banks in the world, with offices in major financial centres and ports around the globe. If you are thinking of doing business with the Netherlands, contact Rabobank. You'll find that our clarity is our strength.

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